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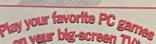


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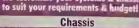
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☐ Intel 440LX AGP w/Adaptec Ultra Wide SCSI MB ☐ Intel Pentium II 440LX AGP Motherboard CPU Built-in 512K8 PB SRAM L2 Cache CPU Built-in 512KB PB SRAM L2 Cache 64MB 10ns SDRAM, up to 512MB 32MB 10ns SDRAM, up to 384MB □ 4.3GB Ultra Wide SCSI HDD (8ms, 40MB/s) 4.3GB Ultra ATA Hard Disk Drive ☐ Diamond VIPER V330 128-bit AGP w/4MB □ Diamond Stealth II 220 w/4MB SGRAM ☐ 17" SVGA 1280x1024 .26 dp Monitor □ 17" SVGA 1280x1024 Monitor ☐ Toshiba 32X SCSI CD-ROM ☐ 32X EIDE CD-ROM Drive ☐ SoundBlaster AWE64 Wavetable Value Sound ☐ SoundBlaster 16 Compatible Sound Card ☐ 240 Watts Steren Speaker ☐ 240 Watts Stereo Speaker ☐ 1.44M8 Floppy Disk Drive ☐ Microsoft PS/2 Mouse ☐ 1.44MB Floppy Disk Drive ☐ Microsoft Compatible PS/2 Serial Mouse ☐ 104 Win95 PS/2 Enhanced Keyboard ☐ 104 Win95 PS/2 Enhanced Keyboard ATX Deluex Medium Tower Case ATX Deluex Medium Tower Case ☐ Microsoft Windows95 OSR2 (CD & Manual) ☐ Microsoft Windows95 OSR2 (CD & Manual) Pentium II 300 \$2299 Pentium II 300 \$1799 Pentium II 266 \$2099 Pentium II 266 \$1599 Pentium II 233 \$1899 Pentium II 233 \$1399 ☐ Intel Triton 430TX Pentium Mainboard ☐ Pentium Mainboard D 512KB Pipeline Burst Cache ☐ 512KB Pipeline Burst Cache ☐ 32MB Hi-Performance EDO RAM ☐ 32MB High-Performance EDO RAM 4.3GB Ultra ATA Hard Disk Drive 2.1GB EIDE Hard Disk Drive ☐ S3 Virge PCI w/4MB EDO MPEG S3 PCI64 w/ 2MB EDO MPEG Video Card ☐ 17" SVGA 1280x1024 Monitor ☐ 24X EIDE CD-ROM Drive ☐ 15" SVGA 1024x768 Monitor O SoundBlaster AWE64 Wavetable Value Sound ☐ 24X EIDE CD-ROM Drive Pentium ☐ 240 Watts Stereo Speaker ☐ SoundBlaste16 Compatible Sound Card ☐ 1.44MB Floppy Disk Drive 240 Watts Stereo Speaker ☐ Microsoft Serial Mouse □ 1.44MB Floppy Disk Drive ☐ 104 Win95 Enhanced Keyboard Microsoft Compatible Serial Mouse ☐ 104 Win95 Enhanced Keyboard ☐ Sub-Medium Tower Case ☐ Microsoft Windows95 OSR2 (CD & Manual) ☐ Sub-Medi Tower Case ☐ Microsoft Windows95 OSR2 (CD Manual) MMX 233MHz \$1299 MMX 233MHz \$ 999 MMX 200MHz \$1119 MMX 200MHz \$899 MMX 166MHz \$1099 MMX 166MHz \$ 799 ☐ Intel Triton 430TX Chip Pentium Mainboard ☐ 512KB Pipeline Burst Cache Pentium Mainboard D 32MB High-Performance EDO RAM ☐ 512KB Pipeline Burst Cache 4.3GB Ultra ATA IDE Hard Disk Drive Q 32MB High-Performance EDO RAM S3 Virge PCI w/4MB EDO MPEG 2.1GB EIDE Hard Disk Drive ☐ 17" SVGA 1280x1024 Monitor O S3 PCI64 w/ 2MB EDO MPEG Video Card 24X EIDE CD-ROM Drive ☐ 15" SVGA 1024x768 Monitor D SoundBlaster AWE64 Wavetable Value Sound Q 24X EIDE CD-ROM Drive ☐ 240 Watts Stereo Speaker ☐ SoundBlaste16 Compatible Sound Card 1 44MB Floppy Disk Drive ☐ 240 Watts Stereo Speaker Microsoft Serial Mouse ☐ 1.44MB Floppy Disk Drive ☐ 104 Win95 Enhanced Keyboard Microsoft Compatible Senal Mouse C) Sub-Medium Tower Case ☐ 104 Win95 Enhanced Keyboard ☐ Microsoft Windows95 OSR2 (CD & Manual) ☐ Sub-Medi Tower Case K6-233MMX O Microsoft Windows95 OSR2 (CD & Manual) \$1249 K6-233MMX **K6-200MMX** \$ 899 \$1199 K6-200MMX K6-166MMX 849 \$1149 K6-166MMX 799

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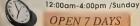
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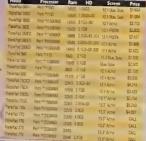
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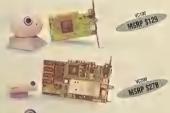
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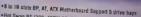
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BY PAUL HOFFMAN

Industry Insights

The Future Of Java—It's In the Hands of the Courts and Developers

Sun Microsystems,

the original developer of the Java programming language and operating environment, is lighting for control of Java, using everything from press hype | lawsuits. Its main perceived rival, Microsoft, is already taking a strong lead in determining how Java is used, and Sun is pulling out all stops in an attempt to stay in control. However, it has a long way to go in the battle because the real arbitrators, the users, have yet to see almost any products.

To most computer users, "Java" is 1997's version of "multimedia" in 1990; it sounds attractive, it might even be achievable, but the promise w nowher near being met on the marketplace. Because Java is two things a programming language and im operating environment). it's easy for Sun is sell one while delivering the other. However, after two years of this, many users are asking "when will it be real?"

Worse yet for Sun, it's not just users who took asking this Even developers who are programming in Java are finding that many of Sun's promises are not coming true. Most notably, Sun is saying that you can run Java programs on any computer platform, and that has been shown to be untrue. Not that programmers are abandoning Java and a Janguage it still works quite well for that But the reality of Java's limitations are becoming more amai more apparent to everyone but Sun

Java's Early Potential

When Sun introduced Java a little more than 20 MICROTOMES - JANUARY 30, 1956

two years ago, it started off as a programming language that could evolve into moperating environment that would work on any operating system

It garnered a lot of interest in the programming community because it had most of the best features of the popular C++ language, and had a few significant improvements as well. Developers looked forward to a new language that would make complex, multi-programmer tasks go more smoothly

However, Sun didn't invent Java to be just another programming language. Sun has always envied Microsoft's dominance of the PC desktop, and it looked to Java to be the tool that would help Sun win the desktop wars. Last year, Sun racheted up the publicity for Java, making it look like it would be the savior of corporations that have computers that run more than one operating system (that is, all of them)

To some extent, Sun was right: Java could take over the corporate desktop, but only if Sun did everything right, which of course is almost impossible for any company. Instead, Java progressed mostly as a very useful programming language, and se potential as a universal operating environment still isn't anywhere near being met. This saused problems for early Java adopters, who were relying on the cross-plat-

Developer Backlash

the past six months, developers have started being more vocal in their complaints about how Sun is positioning Java, Sun's favorite saying is

"write once, run everywhere," indicating that single program will run similarly many different operating systems. The current joke is that Java in "write once, debug everywhere, since each implementation of Java still seems quite different

TO MOST COMPUTER USERS, "JAVA" IS 1997'S VERSION OF "MILLIMEDIA" IN 1990; IT SOUNDS ATTRACTIVE, IT WIGHT EVEN BE ACHIEVABLE, BUT THE PROMISE IS NOWHERE NEAR BEING MET IN THE MARKETPLACE.

Because many developers rely on Sun for early releases of new Java components, they are reluctant to criticize Sun in public. However, many online and print magazines have been running articles where many different Java companies are openly worried about Java not living up to its promise. And they're particularly upset at Sun for having the wrong priorities while Java is still clearly not ready for prime time

Many of these same developers also have close ties with Microsoft because Microsoft owns most of the desktops of corporate America, Even more importantly, Microsoft has



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Industry Insights continued

one of the best systems for developing lava programs. These developers have started asking Sun to tone down the anti-Microsoft rhetoric and focus on making the Java environment as good as they promised is would be.

Instead of backing down, Sun has done the opposite; it has sued Microsoft for breach of

contract in Microsoft's use of Java. Basically, Sun says that Microsoft agreed to distribute Java with all of Sun's extensions, including those that replicate things that are in Windows 95 and Windows NT; Microsoft says that the contract doesn't say that. After major wrangling, the two sides let everyone see the contract, and so no

one's surprise, it is an impenetrable pile of legalese. Good luck to the judge who gets this

Just A Language

Sun's anger at Microsoft is based a Microsofts assertion that Java is only useful as a language not as an operating environment. They say that although Java can be made into an operating environment with a lot of work, it isn't there yet, and the indications are that even after that work is done, it's going to be slow and limited. Quietly, many Java supporters agree with Microsoft, some of them wishing otherwise.

Even Sun's biggest supporters agree that the current cross-platform environment is slow, probably too slow for commercial use Like all software vendors, Sun insists that the next version (in this case, Java 1.2) will fix these problems and will run almost as fast at the native operating system. Almost no one believes this, mostly because Java is quite complex and will always add a fair amount of overhead. The fact that Sun said the current version would be fast enough doesn't give developers much confidence, either.

Note that Microsoft isn't "anti-Java:" in fact, Microsoft's Java development environment is considered to be one of the best (if not the best) available. However, Microsoft's toolkit is not meant to be cross-platform, but is instead for Windows only. Java programmers who only care about Windows report that Microsoft's Windows-only extensions are extremely useful. and Sun should consider making cross-platform equivalents of them = soon as possible.

Incomplete Compatibility

Sun's other complaint about Microsoft in that the Java Microsoft is shipping isn't compatible with the Java standard set by Sun. They rant about how this is destroying the ability of developers to create single programs that run the same everywhere. It makes for a compelling argument.

Microsoft responds that it's true that they are not fully compatible, and points out that mone of the Java implementations out there are. Most notably, Netscape shipped a version of Javo that had similar incompatibilities 10 Microsoft's, and yet Sun has not sued Netscape, Specifically, neither Microsoft's Internet Explorer or Netscape's Communicator





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Industry Insights continued page 2

come with the Java Native Interface (JNI), although Netscape is plan ning to release one soon, and neither supports the standard law security package. Of course, Netscape doesn't sell operating systems that rile Sun (at least not yet).

Tests run by computer magazines such as InfoWorld show that the amount compatibility between Java implementations varies, but that today's Java environments do not allow "write once, run everywhere even when using programming code that in certified by Sun to work This is the same as what many developers are saying quietly: the dream of cross-platform compatibility has yet to be realized

Who Decide Java's Fate?

Sun clearly feels that it "owns" Java, and is trying to disentangle Microsoft from the Java world in doing so, Sun is making many Java developers fearful of splitting the world into two Javas. On the other hand, Java developers who don't that much about Windows are quite happy with Sun for taking on the anti-Microsoft fight.

The fight misses much of the point, however: It is the consumer who will determine whether or not Java becomes an important technology. If consumers are willing to sacrifice speed for cross-platform capabilities, the Java environment could certainly be a winner However, consumers rarely are willing to use systems that are labelled "slow," particularly when there are faster systems that look the same

In the case of Java, because Microsoft will always produce a Java language for Windows, and the plain language will always be faster than | Java environment that has to perform like an operating system. Sun will always have an uphill battle to convince people that the cross-platform features are all that useful. Given that the world has pretty much given up on desktop operating systems other than Windows, Sun's claim about Importance of cross-platform utility is difficult to believe

The consumer is always the arbitrator of what wins, but in the case of Java, the consumer is not usually a single end-user. Instead, the people who choose whether or not to use Java as an environment instead of just a programming language are corporate Information Services (IS) departments. They are the ones most concerned with cross-platform issues, and they are often much pickler than even software developers about issues such as programs looking exactly the same and different operating systems.

To date, most IS departments have taken a "well, maybe" attitude about Java. Those that have jumped on the Java bandwagon are doing so mostly for its use as better development language than C++, and are hoping that it will also pay off for cross-platform development, but aren't betting too much on it. IS managers are usually conservative, and aren't willing to spend too much on gee-whiz technology that doesn't prove itself in the first few years, and Java has already

Thus, even if Sun and other Java developers are crazy for the new language-plus-operating-environment, it may not make it. Given Sun's positioning of Java's operating environment as an alternative to Microsoft, something that only a few customers find all that important, it is not clear if Java will be the big hit that Sun is betting on. Copyright 10 1998 by Paul Hoffman. All rights reserved.





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Industry Insights continued from page 26

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Asian financial crisis threatened to silven another with Our Index fell -1.00%, or 109 23 points, se tions the monthly trading period in 10813.50. The technology sector corp. ued to ill pummeled, in was evident in the -3 00%, or 47.85 port all of the NASDAQ, which closed = 154876 The Dow Jones Industrial Average also moved lower, as it lost (94 IO points, at 2.43%, to close the trading period m 7784.69

In our index, decliners outpaced advancers by a Bit as 15 margin. However, eight companies reached annual highs five that fell m a 52-week low

Turning To Stocks In The Accompanying Table

Yahoo's stock rocketed \$8.13 per share fast month after the company reported significantly higher fourth-quarter net rev enues. Shares of Yahoo closed at a price of \$67.00 per share of 13.80%. The company reported net revenues totaling \$251 million for the fourth quarter ended December 31, 1997 com pared to net revenues of \$8.9 million for the fourth-quarter d 1996, an increase of 181%. Pro forms and income was \$25 million or \$0.05 per share, compared with a net loss of \$666,00 or \$0.02 per share for the fourth quarter of 1996. "Yahoo continues to be a leader in traffic and advertising revenue sald Tim Koogle, president and CEO of Yahoo! "During 1937 we aggressively expanded an our core navigational guide platform and emerged in the leader in a wide array of content and services. Our aggressive expansion of Yahoo!'s global-branded network of properties helped in drive both our traffic and of revenues m record fevels."

Shares of Apple Computer headed north after the company announced rising net profits. Apple's stock increased \$5.00 per share, or 33.90%, to close the period at a price of \$1975 Apple reported that for the fiscal 1998 first quarter endell December 26, the company generated revenues of \$1.6 billion and unit sales of 635,000. The company recorded a quartery net profit of \$47 million, resulting in basic and diluted earning per share of \$37 and \$33, respectively Apple recorded a not loss of \$161 million, or \$1.26 per share. In the September qualter, and recorded a net loss of \$120 million, or \$0.96 per share in the year-ago quarter. The profitable results were buoyed by the successful introduction of the Company's Power Macintos G3 computers on November 10 Over 133,000 units of the G1 systems shipped during the quarter, rendering the G3 house the most successful in the company's history

Netscape's stock headed south after the company states that it is expected in lay off about 400 permanent and contract workers as part of a previously announced restructuring Shared of Netscape fell -35.52%, or \$9.81 per share, in close the monthly trading period at \$17.81. Earlier this month Nestage predicted an undetermined number of job cuts = aresult of minated fourth-quarter operating loss of \$14-\$18 million. \$0.15-\$0.19 # share. The company attributed the signation of competitive price pressure from Microsoft.

-Ryan Reichenbach, Production Manager Nordby International, Inc.

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REALIZABLE FANTASIES . BY JIM WARREN

The Evil Of Software Monopolies, Uh, Patents—Part 3

The Last Installment of Warren's Remarks To The Patent Office Opposing Software Patents

My previous

columns contained the first part of my formal testimony presented to the Patent and Trademark Office's hearings on "Software Related Inventions," held in San Jose, California, in March, 1994, Part 1 contained the "Principles" that I presented: Part 2 contained the "Pragmatics," and this concluding column contains the specific recommendations I made—all presented as the official position statement of Autodesk, Inc., which at the time, was the sixth-largest intercoomputer software publisher in the world.

Specific Recommendations Opposing Software Patents

First and foremost, let us agree that those who hald software patents probably prefer patent protection, and those who spend their time and resources creating technical innovation and national progress—rather than creating patent applications and hitigation—probably prefer unfettered freedom in innovate.

Let us also agree that the constitutional intent is to "promote progress."

So let us disperant who

So let us disregard who wants what for selfbenefit, and act on principle.

We propose as u principle that the

We propose as a principle, that those processes that are exclusively intellectual and exclusively algorithmic—even when mimicked by machine—must not be monopolized.

These are Autodesk's implementing recommendations, and they are mine, stated as a deeply concerned computer professional and a multi-decade industry observer and entrepreocut. And they are supported by the vast majority of talented programmers I haveknown, (They are in less favor, however, with 24 MCNOTHESS. many of the intellectual-property attorneys I know—who do not create technical innovations, but === well-paid to patent them, threaten them and defend them.)

Recommendations

We offer two recommendations, the second having twelve parts—so to speak, the 12 Apostles of Redress:

First Issue a finding that software,

I have defined it, implements intellectual processes that have no physical incamator, processes that are exclusively analytical, intellectual, logical and algorithmic in nature. Use this finding plus the clearly stared constitutional intent ("to promite progress"), to declare that the Patent Office acted in enror when it granted software patents. Declare that software patents monopolize intellectual and algorithmic processes, and also fail to fulfill the constitutional mandate to promote progress—that in fact, they clearly threaten it.

Declare that only the representation of such algorithmic intellectual processes—in humanreadable or machine-readable form—is protectable, and then only by controlling the right to copy it.

Declare that software, as a mimic of the mind, cannot be patented.

As with Prohibition's speakeasys and the nation's unsuspecting nuclear-test subjects, this will create the problem of how to make whole those who hold erroneously issued patents. But that cannot justify continuing to patent intellectual processes. Repaying patent-holders can and should be resolved through the political process—aithough patent-holders cannot expect to retain their improperly granted monopoles of logic.

Like the rest of us, the government must

accept the consequences of its errors and move to correct them.

Second: Until—and only until—softwar patents are definitively prohibited, reject of least freeze all such applications that have over them granted, pending conclusive actions all of the following twelve recommendations

1.Redress Serious Errors Of Preview
Administrations: Issue a finding that the
have been extensive and serious errors of yet
ment in a large percentage of software pare
granted in the past, and immediately recal;
continuous or parents of the past of the past

Let it be the responsibility of those seeking length; monopolies to defend the truly novel and truly non-obvious character of their innovations in a public patent-application review process. Do not continue to foist that responsibility onto all other practitioners.

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Realizable Fantasies communed from page 35

software patents for re-review and possible revocation.

Encourage industry assistance by distributing summaries of all such patents to the top 20 or 50 or 100 software publishers and all other interested parties, requesting their examination and soliciting prior art and other challenges. This will probably require legislation is protect cooperating companies, lest they dare not participate for feat of later claims of "knowing infringement."

In addition, make the information available via the Internet and solicit maximum public upput via that channel.

2. Mandate Disclosure Upon Filing: Issue a finding that it unconstitutionally suppresses progress to idee software threats in secret filings for me to five years, especially given that software products often have a development period measured in months and a life-span of one may very few years. Note that most of the high-tech nations with which we compete require disclosure upon filing, or very soon thereafter.

Based ******* those findings, adopt ****** policy of disclosure upon filing, or at least within, say, ninety days of filing.

This will give software developers essential early warning of possible danger. It will also allow them to provide badly needed prior art before the Patent Office spends staff ame on the application, and provide that prior art perhaps years before the patent might be granted and become a threat.

If a potential filer fears that such early disclosure will endanger trade-secret protection because the patent application may be rejected, so be it. Somehow, most of the rest of the world survives with disclosure-upon-filing.

Let it be the responsibility of those seeking lengthy monopolies = defend the truly novel and truly non-obvious character of their tumo-vations in a public patent-application review process. Do not continue to foist that responsibility onto all other practitioners, who must prove after-the-fact invalidity in cosdy, intolerably delay-ridden court defenses that leave as our only options paying unjustified ransoms, years of halted progress, and waste expended on defensive parent applications.

3. Require Disclosure Of Complete Source Code And Documentation Upon Filing: Reiterate that the major function of the patent system is to assure complete public disclosure of innovation in order that all may benefit and progress be promoted Issue a finding that software patents require full disclosure of complete, original source code and complete internal documentation.

Then require its disclosure—preferably upon filing, or perhaps ninety days later, but at least upon the granting of a software patent. Note that this implements the "best mode" requirement.

Furthermore, find that software-patent disclosures in the past have often failed to fulfill this immum requirement, and require such disclosures for a present software patents, to correct their improperly incomplete disclosures of the past. Patent-holders who decline to so disclose in a timely manner must have their patents invalidated by prompt Patent Office action.

4. Prohibit Filings After Any Public Exposure: Issue # finding that most of the nation's high-tech competitors, in Europe and elsewhere, prohibit patent filings after any public exposure of an unnovation. Further find that patentable innovation with software is unclear, vaporivare! # rampant; early disclosure # common; sharing of disclosed innovation is almost universal; and, possibly infininging development using such disclosures is almost inescapable. Use that finding to prohibit any filing after the date of any public exposure.

("—"vaporware" refers to products and innovations that are announced many months and even multiple years before they are finally delivered)

5. Reduce Requirements Challenging Software Patents: Find that the evaluation of what constitutes new, novel and un-obvious innovation in software is highly subjective and essentially impossible for the Patent Office to judge, especially since the Office does not have available to it the fifty years of prior art that exists. Use that finding to change the standard for invalidating software patents, from a requirement for "clear and convincing" evidence, to me presumption of validity at all-which is usually the case if the experience of well-funded defendants such as Autodesk in any measure. At an absolute maximum, require no more than a preponderance of evidence

6. Reduce Protection Period: Issue a finding that seventeen-year software patents are clearly unreasonable in an industry where (i) significant innovation can often be created in months, (2) most innovation has minimal costs relative to traditional inventions; (3) manufacturing and distribution are trivial; (4) products can be shipped within weeks of being finalized (5) great profits in other be attained in less

If a potential filer
fears that such
early disclosure
will endanger
trade-secret
protection because
the patent
application may
be rejected, so be
it. Somehow, most
of the rest of the
world survives
with disclosureupon-filing.

than a year, (6) the life of a product is typically only a few years; and (7) all of the growth of the industry—from inception in Diamond v. Didnt in 1981—was barely three times that seventeen year monopoly period.

Therefore, shorten the one-time protection period for software patents from seventeen years to no more than, say, two years. Sui generis is justified.



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Letters

Microsoft Vs. DOJ-The Debate Goes On

Double Standard?

Why should Microsoft not have the right to define what should be included in their operating system? They are the ones who have to sell it and they are the ones who will suffer the losses if they cannot sell it.

Should Uncle Sam forbid WordPerfect from including a spreadsheet and a file manager in their "word processor?" Was WordPerfect using its "monopoly" to enter the spreadsheet markef? Why didn't the DDJ investigate WordPerfect's "monopolistic practices?"

There is no question that the DOJ is singling out Microsoft for harassment. After all, Netscape has been giving away their browsers for years if for one have been using version 1 through 4 without paying a single cent). Netscape is also, according to a recent PC Week report, trying to turn Communicator lato a platform.

Not too long ago, Netscape had a "monopoly" of two matter the browser market. So why is 10 K for Netscape to use its browser "monopoly" to enter the OS market but it is not OK for Microsoft to use its OS "monopoly" to enter the browser market?

Not too long ago, the DOJ was investigating MS for bundling the MSN, even though Apple had been bundling eWorld with impunity Double standard? You bet

Nameless email correspondent

Stop The Monopoly!

It should be obvious to even the most casual observer that the Microsoft monopoly in the world of personal computers should be ended. Microsoft's increasingly strong monopoly began in the 1980s with their version of the Disk Operating System (DOS) and progressed with the introduction of Windows II and then Windows II and then

First, Microsoft pushed out the then-dominant spreadsheet software, 1-2-3, produced by Lotus Corp., and replaced it with their own Excel. Then they pushed out the then-dominant word-processing programs, WordPerfect, produced by WordPerfect Corp. and WordStar, produced by MicroPro International Corp. and replaced them both with their own MS Word software.

They did this by "bundling" their software applications, Excel and Word, in a package along with their Windows operating system, which they forced computer manufacturers to accept on an "all or nothing" basis. This activity was obviously a restraint of trade and free competition, but the Republican Reagan and Bush administrations were not interested le enforcing the existing anti-trust regulations. In the go-go 1980s, this lack of competition and lack of a level playing field for software developers was ignored as wanked at.

Now Microsoft Corp. is trying to leverage its dominant Windows PC operating system into a domination of Web browsers and other functions on the internet. It clearly violated its 1995 consent agreement with the US Department of Justice by forcing computer manufacturers to buy its Web browser when they purchase the Windows ■ operating system.

It is high time for the Department of Justice to say "No more monopoly tactics" to the arrogant Microsoft Corp. Here is a corporation that is so greedy that it is resisting tooth-and-nail paying any benefits to long-term contract employees. Every corporation in America has a state charter that requires it to serve the public interest. This corporation is no longer serving the public interest and is violating its state charter.

I believe that Microsoft Corp. should be broken up into smaller, competitive companies, justs = the Standard Oil Trust was broken up back in 1911. There could be a Windows Corp. a Word Corp., == Excel Corp. and a Microsoft Internet Corp Its no longer toterable = let the monopolistic Microsoft Corp. keep extending its grasp into more and more areas of our computerized economy.

James K. Savre

Complexities

Although the current Justice Department sult has brought to light some of Microsoft's more "arcane" dealings, especially in terms of salet practices, I think there is a larger point being missed by the press.

While Microsoft would have a difficult time asserting that, say, a word processor or a paint program is part of the operating system, I don't believe that work over to the HTML browser

To assert that any program is "part" of the operating system, you would have to offer proof that the operating system needs that to perform basic functions. Just because the command can be added, this does not de facto prove that the function or program in not pall of the operating system.

For example, Symantec and others provde extension programs to, say, show the disk space remaining, in a graphical and interesting way But this still remains a vital feature of the operating system, such that a user without that function might be compromised.

In the case of the HTML browser, a document type is being introduced to general use that requires a special program to view. It is debatable if a system is "compromised" by its inability to read such a file right out of the box However, since HTML files are becoming mort popular, it seems obvious that Microsoft would want to add that function at a basic level as the operating system.

The final nall ss this argument, in my opin on, is the Windows "help" file format. The put pase of the help file format is practically identical to that of HTML. It gives presentation level text and images that free-flow to adjust to different window sizes, menu opions, etc.

The browser itself copied HTML from SGMintended to be a general purpose formatum's language. So HTML is moving to become the standard for interactive displayed text and images. And it makes every kind of sense that Microsoft might want to find sources of text and other presentation data in the operating System.

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LAPTOPS - BY ED KAHN

Keyboards And Their Cousins

Darwin Keyboard's NoteBoard

Keyboards have

consistently been the one major limitation with laptops. While I don fault most of the laptop manufacturers, I still find that nothing can beat a good, full-size keyboard. Of course, when you are on the go there is no practical alternative to a laptops built-in keyboard. But when you are working at your primary workspace, it is a real advantage to have a good keyboard. After all, the two main interfaces you have with your computer are the keyboard and the display.

Almost any PS/2 keyboard will do the job, with some brands available for less than \$20. And while we are criticizing laptops, I must also weigh in on the side of a mouse rather than either a touchpad or a trackpoint pointing device. I find that I can mavgate much more rapidly with a convenional mouse or a variation of one than with the devices that are coming an almost all of the laptops these days. So while you are considering a standalone keyboard, you may are considering a standalone keyboard, you may are well add a mouse for your primary location. When on-the-go, we have to make compromises, but I can no longer say that I like either the built-in keyboards or pointing devices as well as what is standard fare for a deskip computer.

In my office, I do everything I can to get away from these limitations and restore the system is:

a reasonable facsimile of a traditional desktop computer. The addition of a decent keyboard, however, pushes the laptop farther away from my eyes and makes the display all the harder to design the control of the system of the

read. Darwin Keyboards recently addressed the whole business of an add-on keyboard for laptops with the introduction of their MoteBoard package—a full-size keyboard, a matching serial mouse and software that lets you customize the keyboard.

The basic NoteBoard is a decent keyboard. It is similar in layout to most good PS/2 keyboards. It stands out, however, in that it is designed specifically to accommodate the needs of laptop users. It has feet that are adjustable to six different heights so you can

raise the keyboard high enough to allow the body of the loptop to slide under the NoteBoard. In this way, you will neither have to use a lot of desk space for the add-on keyboard nor have the LCD display so far away from your eyem.

The concept is good. In practice, however, I was only partily pleased with the results. In my case, am using a laptop that as unusually big and the legs on the NoteBoard simply were not tall enough to accommodate my machine. Darwa has thought of this and offers left extensions upon request. The problem, however, is that the keyboard is then too high for me to type comfoil ably. My solution was to use the NoteBoard in front of my laprop, which partially defeats the purpose

of its carefully thought-out design. If you have a reasonably sized laptop. I would expect this key board to work perfectly. I am pleased with both the layout in well as the touch and feel of the keyboard. Bear in mind, however, that ther is hardly any part of the computer as personal at the keyboard. What feels great to one user may find this keyboard equal to the best they have ever used, while others may find it only average in any case, it is good enough for the wast majority of users.

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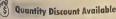




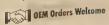
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Laptops continued from page 46

A mouse is a pretty standard piece of equipment and will work with virtually any lanton. After struggling with a touchpad for too long, I was delighted to switch back to the mouse. My preference, of late, however, has been the Microsoft IntelliMouse (\$84.95). This mouse. which has been out for some time, works especially well with Microsoft software. It has a wheel that lets you easily scroll back and forth through documents, spreadsheets and directories. In addition, you can zoom in and out with the wheel and a final feature that I love is its teleprompter mode, which lets you automatically scroll through a document at any speed you like. It's great for proofreading.

The advantage of the mouse Darwin includes with the NoteBoard is that it connects through the serial port rather than a PS/2 port. Many laptops have only one PS/2 port, which you may have to choose between an add-on keyboard and a mouse. Darwin's package is a good solution.

The final component of the NoteBoard package is the LaunchBoard software, which lets you customize the keyboard. You can, for instance, set it up so your function keys take you directly to the Web sites you like or open programs or documents that you use frequently. In addition, there is a proper feature to the software for creating sophisticated software applications that will open and close programs and perform functions you reneat.

Other manufacturers are also recognizing the limitations of laptop keyboards. Fujitsu Takamisawa America has just come out with a numeric keypad specifically designed for laptops. The keypad plugs into a PS/2 port and also has a pass-through PS/2 port that lets you can connect a mouse in the keypad. This device is targeted primarily to on-the-go users. In your primary location, you may well use a good keyboard like the NoteBoard that has a full numeric keypad. On the road, however, this keypad will be a great convenience for numberor other number-intensive applications this sure beats imbedded numeric keypads or the row of numbers across the top of the keyboard.

While lantons are terrific, the addition of alm market products can improve the performance

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Computer Of The Month

Micro Express' Multimedia NP8200MMX

Micro Express

computers have consistently delighted me over the years. Its newest lanton—the

over the years. Its newest saptop—the NP8200MMX—is an impressive computer at any price, but for under \$3,000 it is amazing. This is a hefty laptop, weighing 8.4 lbs. and measuring 9.1" x 11.9" a 2.2." Laptop buyers have to carefully consider just what they want out of a system that they purchase. For myself, rarely working in sirplanes, 1 value portability, but prefer the larger laptops like this man because of the extra case-of-use offered.

The NP8200MMX offers a large, 13.37 cative-matrix color display and a well-designed keyboard But in addition, it is a powerhouse, sporting a Pentium 200MHz MMX CPU. It comes standard with 24MB of RAM, upgradable to either 32MB (extra 560) or 64MB (extra 5199). It has a remarkable 2.1GB bard drive. In addition, it includes a 20X CD-ROM drive as well as the standard floppy drive.

This computer is marketed as a multi-media computer and it fills the bill admirably While the large == a excellent, I still prefer == external monitor when I am working in my office. For making presentations, you can easily at to a television through the output == the back. Like many portables, this one requires you to choose between connecting a keyboard or a mouse if you are using the FSt2 port, in order == add both an external mouse and keyboard, you will need to use a

serial mouse. The built-in touchpad is good enough for when you are traveling, but no match for a comfortable mouse.



The MP8200MMX is an impressive computer at any price, but for under \$3,000 it is amazing.

While most good portables offer modularity, Micro Express takes the concept farther

than many of the others on the market. The NP8200MMX comes with a lithium-ion battery that should provide power for a couple of

hours. Additionally, you can replace the floppy drive with a second battery, which also is included with the computer Replacement batteries (\$199) are available. If you fill the floppy bay with a second battery, you can still access the floppy drive by connecting it to the parallel port with the provided cable If you do most of your work using AC power, you night want to consider a internal AC adapter (\$149). This adapter replaces the primary lithium-ion battery and eliminates the need for the standard external power supply that comes with the laptop

The CD-ROM can be swapped with either a magneto-optical drive (S349) a second hard drive (S205-S399) Magneto-optical drives are becoming an attractive option for backups. The CD-ROM drive is only part of the multimedia package. There is a built-in microphone and two speakers. In addition, there are line-in, microphone, beadphone/speaker ports and a volume-control knob on the side of the machine. A MIDI/game port on the back of the unit will serve those who work with music files or are addicted to games. The sound system is Sound Blaster-compatible.

A pair of PC Card slots add to the multimedia capabilities as well as provide a convenient way of extending the interfaces of the computer. The lower PC Card alot supports Zoomed Video: This allows you continued as page 54



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to obtain the best images from # CD-ROM, provided your system is set up properly. All of the necessary drivers are included with the system. When the two slots are used together, they will accommodate a Type III PC Card Micro Express includes # Type II 33.6Kbps fax/modem with this system. I prefer this approach to built-in modems, which will most likely soon be out-of-date and are expensive to change.

An infrared port offers another option for

moving files to either a printer or another computer. Finally, there is a USB port. While I see few peripherals that use this port. I have been told that this port will become increasingly important in the future as new computers are similarily equipped.

The documentation that comes with this lantop is wonderful. While you can read it and learn what you need to know even if you was inexperienced, there is also a wealth of technical information for those who need to know these details as well. The manual is put together in such a way that either kind of reader will list comfortable. If you need support beyond what is provided by the documentation, there is a 24hour telephone number you can call Micro Express provides a full four-year warranty and parts and labor. And finally, a carrying case rounds out the package

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TELECOMMUTING . BY ROBERT MOSKOWITZ

Finding Work As A Telecommuter

It's The Wrong Perspective

Trying to find work as a telecommuter is usually as frustrating and fruitless as expecting to be hired because you have a license and know how to drive to work. In most employment situations, you won't and probably can't find work simply as a pure telecommuter.

But you quite often can find a good, satisfying job and-once established in it-win permission to perform some of your duties on a telecommuter basis.

Once you successfully accept the truth of this situation and shift your attitude accordingly. looking for work you can do as a telecommuter becomes a lot more satisfying. No longer will you be forced to scour obscure Web sites and pore through long lists of computer-programming projects (unless, of course, you're a computer programmer). No longer must you endure "multi-level" or "network" marketing come-ons and pitches that offer you fabulous success for no-risk, no effort, and no money down.

Instead, you can simply recognize thatexcept for jobs like surgeon and plumber which today's technology makes impossible to do remotely-there are only two kinds of Jobs in the world: those for which telecommuting is already accepted, and those for which telecommuting will be accepted. If you're not lucky enough in find one of the former, you'll need only make an effort to develop one of the latter.

How To Proceed

First, recognize that are employer organization that isn't getting the results a number or wants from non-teleworking employees & man easily Induced to hire someone of extreme competence and expenence, and then will have little choice but to assent to him wi her working us a telecommuter some of the time

Second, understand that telecommuting is not an entirely strange or undesirable concept many large employers—as rumor would have it. This is particularly true when that company's management is comfortable shipping American jobs overseas. If a company willingly hires programmers in India or keypunchers in

Except for jobs like surgeon

and plumber which today's

technology makes impossible

to do remotely, there are only

two kinds of jobs in the world:

those for which telecommuting

is already accepted, and those

for which telecommuting will

soon be accepted.

Ireland, why should management blanch at the notion of hiring a local employee who'll telecommute from 20 miles away one day # week?

Third, feel confident about the future, because the forces of history are on the side of the telecommuter. With every passing day, more and more evidence mounts in favor of telecommuting; competition and costs conspire to make telecommuting not only more attractive, but more necessary to almost

every employer; and die-hard opponents of telecommuting-who tend to be among older generations-move up and out of front-line management, if not entirely out of the employer's organization

The facts support this interpretation. As many as some of human resources managers at large companies say their organizations already employ man telecommuters, or are expecting to employ some within a year. What's more, vast numbers of laid-off professionals and executives have reacted to being dumped from fullcareers by starting their own small sumpanies and consultancies. Rather than burden

their new situations with heavy payrolls, many of these entrepreneurs are opting to build 'vitual" organizations staffed by telecommuters and other flex-timers

So one good way to start looking for work you can do as a telecommuter is to start looking for work you can do. Begin by taking a complete

self-inventory. What are you strengths? Weaknesses? Skills Specialized knowledge Interests? Expenence?

Then try m puzzle out what kind of tasks, what kind of responsibilities, what kind a positions, they all add up to? Once you have a likeis

industry or job description in mind, begin to research the potential employers. Who are the biggest players? The newest? The most innovative?

Contact each of them just as you would if you were look ing for a non-telecommuting job. But in your second of

third interview, begin to inquire about the possi bilities of telecommuting to the new job one of more days per week.

Take your time. Present your business case thoroughly, in detail. And be ready to answel questions from across the desk. In some situa tions, there will be little resistance to your idea In others, you may decide to take a promising Job without first obtaining an explicit commit ment to telework, with the understanding idea you'll have to prove yourself under difficult conditions before it becomes politically feasible to ask your new employer about telecommunity or more days per week

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Ergonomics Is Cost Effective

A recent study of ergonomics (the scientific study of work) among prithe most successful injury-elimination programs contain the same basic approaches, and relatively "low-tech" ergonomic efforts at five intensively-studied companies reduce the number of injunes due to poor ergonomics by anything from 2.4% to as much as 6.1%, thereby

That's significant, because employers spend about \$60 billion per year on workers' compensation costs associated with employee injunes and illnesses. In 1995 alone, for example, there were 308,000 cases of illness due to repeated trauma-precisely the kind of injuries to which telecommuters are prone-a number representing more than 60% of all work-related illnesses recorded that year. In 1997, about 32% of all days lost from work resulted from repetitive motion

It's good to know that much of this lost time and injury-related expense is easily preventable through relatively simple changes in procedures, workstation arrangement, work practices, and so forth

According to the study, aside from management's commitment to reduce problems caused by poor ergonomics, the core elements of effective programs include:

1) Employee involvement through committees or teams to do such entically important tasks of consider potential ergonomic problems areas, receive and analyze reports of work-related injuries, generate and solicit suggestions for remedial actions.

2) Identifying problem jobs and tasks. It doesn't matter whether the organization performs detailed analyses of specific ergonomic situations, compiles injury reports with an eye open for jobs and tasks that generate the most injuries, or analyzes responses to specialized surless from people in various job slots. This identification process works even better when it involves expert observations of people at work. physically measuring workstations, and so forth

3) Developing "controls" to eliminate reduce the ergonomic dangers present in the specific situation. So-called "engineering" controls like shortening the distance a worker must reach automatically to grab something) generally work much better than "administrative" controls, since they generally eliminate that ergonomic problem. In contrast, coaching a worker to stand and walk rather than reach, manlog a worker to recognize ergonomic hazards, or adding rest breaks may be helpful, but may not be entirely effective

While ergonomic problems are by no means concentrated among telecommuters, as a group those of us working from home may be at thatly greater risk of ergonomic injury. The reason is simple: in setting up and furnishing m place to work in our own home we usually Pay less attention to ergonomic considerations than do the profes-

anal office designers who work on the employer's central offices The government study cites a specific job situation that might be hpical of a telecommuter: 1) the employee talks on the telephone or sorks or works on a computer much of the day, 2) management strictly enderces the employee's production goals, and 3) there are only two or three schedules production goals, and 3) there are only two or three schedules production goals, and 3) there are no only two or three schedules are not only two or three schedules are not only two or three schedules. three scheduled breaks during the workday. Employees in this situation production production and production productions are stated as a situation production and production productions. produced one of the highest rates of "muscular-skeletal disorders' of any group in the study.



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Telecommuting continued

The most effective remedies for this group included larger computer monitors to reduce eve strain, and the addition of several ergonomic accessories, including a wrist pad for was with the computer keyboard, head sets for use with the telephone, ergonomic chairs, and larger work surfaces

While the remedies were simple and inexpensive, the results were very impressive. In addition to time and money savings, the study found efforts to improve workplace ergonomics frequently improved morale, productivity, and quality of output. Some managers also reported that turnover and absenteeism were lower after the ergonomic remedies were introduced

It also appears that efforts to improve ergonomics cannot remain static. Once the initial phase is complete and the most egregious problems have been resolved or eliminated integrating ergonomic programs with ongoing productivity improvement and quality-control programs becomes another means of continually improving the organization's overall results.

A Tale DI One Telecommuter

I recently heard the story of a field service coordinator working for an international company in the interactive television industry. By using a fully equipped home office and specialized adaptive technology, he is able to perform all the duties of his full-time position from his own home, despite being visually impaired

What's especially interesting about this story is that, because he is working at a distance from his employer's corporate headquarters, only other member of the company has ever been aware of his disability

Not only is he able to compete on a level playing field and efficiently complete all the tasks his boss hands him, but since his visual impairment hasn't become common knowledge, all the references and recommendations he might receive when he leaves the company will be completely unbiased-based strictly on his job performance and personal abilities

A dedicated team player, this telecommuter routinely makes full use of several telephone lines and an array of modern communications technology to stay in very close touch with people working at corporate headquarters

Although his boss originally believed that onsite supervision would be necessary to obtain top performance and productivity, that's now all in the past. At least one telecommuter has proven you can turn in a great job from a dis tance-regardless of the strengths and weaknesses that might come into play if you were forced #1 travel to the central office.

Telecommuting May Influence Demographics

You may not have thought this through, but telecommuting is likely to make significant changes in the distribution of populations





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Telecommuting continued from page 62

throughout cities, suburbs, and rural towns.

For most of this century, cities grew outward from the center in everyone sought newer, nicer places to live that were still within physical commuting distance of good jobs. Cities continued to reflected a broad mix of populations of all ages, socio-economic levels, and success.

But this pattern didn't last, Beginning in the '60s and '70s, the central seem of cities began to seriously decay as the bedrock businesses that made up their tax bases left town, and m families with the means to make a choice began to follow. The result and the "hollowcore" phenomenon we see so often today in cities and larger towns.

Now with the advent and growth of telecommuting, new forces are beginning to be felt in this constantly evolving demographic dance. Telecommuting is not only changing traffic and living patterns around our cities, but it is actually accelerating growth into certain suburban and rural areas. By freeing people from the need to drive to work five days a week, it makes an extra ten or twenty miles of commuting distance less onerous and costly.

So far there is little or no evidence that telecommuters tend to originate at, or move out to, greater distances from their jobs. But so what? This may never happen, if only because more and more employers are dispersing their jobs out m where the people they want actually live, rather than centralizing employment in expensive and decaying cities. If jobs continue to follow people out to the suburbs and rural areas, the distance for an average physical commute may actually shorten in years to come.

But the long-term impacts of the shifts due to telecommuting may nevertheless create significant, new patterns in the demographic crosssection of both cities and rural areas

New research seems to show that telecommuting in still attracting older employees, as well as those at the higher levels of education. management, and the professions. They use the freedom telecommuting gives them-as well as their greater affluence, family emphasis child-rearing and good schools, and reduced desire for a vigorous nightlife-to justify living farther away from central city areas. Meanwhile, younger people continue to opt for living situations much nearer to "where the action is," not only for the fun of it, but because they often have less opportunity to eliminate their physical commutes to work through telecommuting

The result is likely to be a long-term population tidal wave of immense proportions, with older, more successful, and more family-oriented telecommuters living farther out from central cities that are dominated by younger and less affluent people.

This is not to say that all rich telecommuters will stay away from every city. But there's reason to believe we'll see fewer of them in urban centers than in suburban and rural communities. Copyright @1998 by Robert Moskowitz. All rights reserved

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Why UNIX is Not Dead

The 86open Group

the dinner table last night, Margaret asked politely, "And what are you writing about this

month?"
"Portability of programs among different kinds of UNIX for Intel computers," and the

somewhat distracted reply

"Oh," she said, "I thought that was something UNIX had taken and of a long time ago."

I do not recommend that you attempt to explain the many varieties of portability to your Significant Other over an otherwise quiet dinner and home with Ben Webster the stereo playing "This Can't Be Love."

Now, however, the CD player is turned off, the dishes are in the dishwasher, and the leftmatter in the fridge. We same say # few things about portability.

A Short History Of Portability

One of the original design considerations of UNIX was that the operating system be "portable." This assume that it should be possible as run the operating system on computers of different types.

In the early days of UNIX, portability meant "source code portability" Source code portability was achieved by writing most of the operating system as a programming language (the E language) that was a processor-specific

Moving the operating system to a supprocessor was a matter of installing sus source code on the sum machine. Surface the immortion hoped modifications such the summer might require and then compiling the code on the sum computer.

staggeringly wide range of hardware platforms.

In theory, applications (word processors, database managers, and the like) written for UNIX systems could also take advantage of source code portability.

But it was soon discovered that portability of an application a subtly different from the portability of the operating system. Inevitably each UNIX application is created on (and optimized

I do not recommend

that you attempt to explain the many varieties of portability to your Significant Other over an otherwise quiet dinner at home with Ben Webster on the stereo playing "This Can't Be Love"

for) not just a hardware platform, but hardware platform running a specific version of UNIX.

Porting application requires adapting it to both see hardware and a different UNIX system environment. And indeed, when application developers talk about porting, they usually mean the (sometimes arcane) process of modifying source code. The process of surply moving a code is a new environment.

The software companies that have successfully ported their applications to a variety of UNIX platforms have spent millions of dollars

doing so, and understandably UNIX applications have not proliferated nearly as widely as the operating system itself.

Somewhere along the way, someone imagined a different kind of portability for applications: binary portability.

When an application (or any program, for that matter) is compiled, an executable file is produced containing binary instructions that make sense to the underlying hardware and operating system. In general, an executable produced under one version of UNIX will not not under other UNIX versions, even assuming that the underlying hardware is the same. The goal of binary portability is that executables created on one system will true on others as well. (Some people, preferring to reserve "portability" for the business of (inkering with source code to make it run in a new environment, call this "binary compatibility".

Binary portability is a hot potato that UNIX vendors have juggled around for years. Years 390. ATEXT published System V Application Binary Interfaces (ABIs) for three different processor architectures (SPARC. Motorola 8000 and Intel 8086) Not to be outdone. Intel produced the Intel Binary Compatibility Standard (IBCS and IBCS2) for UNIX Implementations running on Intel-based hardware

None of these tools for creating some degree of interary compatibility has been very persua as we in the hands of a big company, proposals about binary compatibility look == awful of the plot to gain strategic advantage over one-competiurs. And consequently, the UNIX application development community still relies largely == source code porting == move applications to new hardware platforms and operang

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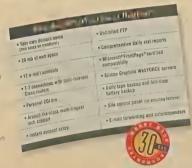
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UNIX continued

Interest in binary portability for UNIX systems, however, has never been higher. On one hand, Java, with its "Write Once, Run Anywhere" campaign, has focused a lot of public attention on binary portability. At the same time, compet-

itive pressures from Windows NT are forcing the UNIX application community to look for more efficient, less costly development procedures, and binary portability offers the prospect of bringing UNIX applications to the widest market with the least cost

86open

In August 1997, a number of developers who have worked on the different varieties of UNIX for Intel-based computers formed am informal group to address areas of common interest across the different UNIX-on-Intel implementations. The group adopted the name "B6open," and its first project

in to establish binary compatibility for a wide range of UNIX systems on Intel machines.

The operating systems initially targeted by the 86open Group's project include BSDI FreeBSD, Linux, NetBSD, SCO OpenServer, SCO

Interest in binary portability

for UNIX systems, however, has never been higher. Competitive pressures from Windows NT are forcing the UNIX application community to look for more efficient, less costly development procedures.

> UnixWare, and Sunsoft Solaris X86. This is an unusual list. It includes both commercial and freeware versions of UNIX-on-Intel, and it includes products from different parts of the UNIX family tree.

The 86open Group has also resolved a implement binary compatibility natively This means that a binary created on any of the par ticipating platforms can be run without modifi cation on any other participating platform (The

alternative to native implementation is to achieve binary compati bility by "emulation" One platform is chosen as the binaries from this platform can be executed on the other platforms by a program that provides a soft emulation of the develop ment system)

To implement binary compati bility across the participating plat forms, the 86open Group will create a specification and a reference implementation for a shared library of the basic functions callable

from C and C++ programs. On most UNIX systems, these functions are







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UNIX construed from page 70

implemented in a C library named libe Among the system-specific versions of libc, however, the interfaces to system services and not consistent from - UNIX implementation m another. The 86open Group's plan will provide a version of libc that hides the differences between the various operating systems, and programs built using this common library will be runnable on any other system where the library m installed.

Will this work?

No one knows for sure, but there are encouraging signs. On the technical side, there is at least one successful project (brun) to run Linux binanes on SCO UNIX systems using a shared library that bridges the gap between Linux specific functions and their SCO equivalents. The 86open Group's plan seems to be technically feasible

Not Your Father's Consortium

No less important than its technical merit is what the 86open Group represents culturally.

bers represent themselves and not the companies they work for. They work on the 86open Project voluntarily. Because the group's members are software developers, they have a solution for UNIX-on-Intel binary compatibility without the distraction of either business or marketing concerns.

In some respects, 86open resembles the Internet Engineering Task Force (IETF) which manages Internet standards, though to date, 86open has declared that it is not a standards organization. Understandably so all too often. UNIX standards have been either strategic weapons or treaties to settle turf wars. 86open intends to pursue im work and track the Open Group's Single UNIX Specification as closely ==

The 86open Group is a hopeful sign that UNIX, whether it makes for good dinner conversation or not is still alive

Margaret about magnetic resonance imaging # Copyright @ 1998 by Bennett Falk. All rights

URL: http://www.telly.org/86open The "Ixrun" Project

URL http://dontask.caltech.edu/lkrun

Intel Binary Compatibility Specification Intel386 Family Binary Compatibility Specification II

Intel/McGraw Hill, 1992 ISBN 0070312192

System V Binary Compatibility Unix System V. Binary Compatibility Specification Prentice Hall, 1990 ISBN 013877580X

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BY ROYAL # FARROS

The Making Of An Internet Startup—Part XVI

Venture In The Valley

We continue

elongated discussion about venture capital in the Valley with some random but important topics

Please, Sir, May I

As protection against investment risk—and all start-ups have investment risk—a VC will have you sign a mither brief (by legal contract standards) Term Sheet that's used an an outline for a more monstrous Purchase Agreement

Make sure you know what every line in the Term Sheet means Every line You'll find a ture of tough terms and really tough terms. You'll feel like saying, "Please, Sir, may I have another?"

But don't. Rather, pretend you're putting money into a business professional that you've recently met but don't really know Pretend you've put money into other business professionals and haven't gotten a penny back. You'll a come at the conclusion that caution, more than greed, drives the successful yenited applicable.

But why pretend? Why not actually invest some of your own money in your business? Doing so does two really great things. (1) Putting your "money where your mouth is" and always impress your investing partner, [2] you'll have a greater sensitivity to [3] that are tough and fair as Tough [3] and fair as Tough [3].

Let's Talk Terms

Here's a secret. Not everything a VC and is seen dard in a Term Sheet is standard. Sometimes, a VC only hopes it becomes standard, as if snying it enough might make it so.

Knowing what & standard and what is simply

common is critical: You can't negotiate away standard provisions; however, you have some latitude with the common ones.

Here is something that's standard but seems wacky. It's standard for the company receiving money to pay the legal fees of the investors. That means you're paying your legal fees and theirs. The people with the least amount of money pick up the tab for everyone. Go figure, But, it's not standard that you have to pick up their entire amount. Don't let a VC push you over a \$10K cap. (Magreally.

HOTICE I HAVEN'T SAID. "DO

YOU HAVE A GREAT IDEA?"

THIS LEVEL IS SUPPOSED TO

YOU CAN'T EVEN START THE

PROCESS WITHOUT ONE

THAT'S BECAUSE EVERYONE AT

HAVE A BILLION-DOLLAR IDEA.

the legal fees from our investors came in at \$10,400. Amazing coincidence, huh?)

How do you know the difference between standard and merely common terms? You do your homework. You ask a lot of questions to people who know what's what. Your lawyer is a candidate here Entrepreneurs who have been through the process are, too. If you have a great friend who

is/was in the venture business, so much the better

Don't just ask questions, but do a little reading, too. (Uhm. I guess that's what you're doing now.)

There are seeing great "How fo" books out there that cover this topic, like Engineering Your Start-Up by Michael Baurd. The great part about references like this # they will teach you the language of venture finencing, the first step to understanding the venture world.

After talking to enough people, you'll learn about "antidilution" protection and why it's considered standard in a Term Sheet You'll also

find out about "participating preferences" and why, even though VCs will tell you they're standard operating procedure, they aren't.

How Minch Is That Doggie In Thu Window?

What's your company worth? Finally, the \$64 question. The answer: "It depends."

Do you have m successful track record? You get big bonus points for this Have you assembled an experienced team? More bonus points Have

you eliminated technical risk (i.e., do you have a product)? Add more points Have you eliminated marketing and aspective sisks (i.e., do you have product reviews, a brandname, customers, and all important revolunes?? Add potentially lots more points

If you're in a "hot' area—
for example, everyone's
jumping on the e-commerce
bandwagon today—you'll see
even more dollar signs in a

VC's eyes. (You won't find too many VCs in Silicon Valley investing in packing materials. desktop word processors.)

Notice 1 haven't said, "Do you have a great idea?" That's because everyone at this level a supposed to have a billion-dollar idea. You can't even start the process without one.

How does all of this translate into a cold hard number? Before 1 throw out some ranges one last disclaimer. Every period in venture history is different valuations today are multiples higher than they were just a few years back Valuations # few years from now might be # few multiples lower.

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continued to pass .

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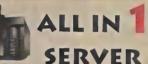
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May I Have This Dance?

Creating Temporary Federations, Task Forces, And Joint Ventures With Other Small Businesses

One moment.

don't know them; the next moment you are in a major project with them. This is the sort of short-term, project-based operation we are all suddenly involved in these days. Originally only large businesses created such joint ventures Now everyone is doing it How can we learn and dance, as we am handle changing partaments the support of the support of

We might have a convention to produce. We hire a company to handle setung up the booths. We rent a building where the convention can happen. We enter a joint venture with Evelyn, who provides trained staff for events like

this We call Joe, to whom we owe a

favor, and he signs on as the caterer.

find compatible organizations, smoothly to integrate with them for a project, and then graciously to part with them. Each of these processes calls for software tools.

There might be one or two large corporations in this mix, and a dozen small businesses. Legally we may be joint-venture partners, clients, independent contractors, even tempo-



invitation to other providers to tell us about more.

Finding Partners

Problem: To a large extent we choose to work with people we know. We call Evelyn a loc because we have worked with them before, and we know how they perform.

But what if we need to find a parint in Delhi? We want someone who is technically savey and who does translations into the lam-guages of India. Where do we turn? If me know somebody in Delhi, we might call and askithem. If we know somebody from North India, we might ask them. But if we don't, we are like by to turn to the Web. We need a tool that will take our criteria and search the Web for us.



Sample Solution: My current favorite in this category is WebCompass, from Quarterdeck. It was reviewed in issue 166 of MicroTimes: a article to visit if you are looking for a Web-search tool. That's http://twww.microtimes.com/1668bolo html.

WebCompass takes any enterna that you may give it and goes out on the Web by itself. It sends continued on page 10.

This is the future of small business:

We will be many, many small businesses making temporary federations and then dissolving them. We will need to find compatible organizations quickly, to integrate with them for a project smoothly, and then to part with them graciously.

Our client wants to be a touch at the time, to see how the convention is coming along and does their in firm

This is how the future of small business but it seems to me. We will be many, many businesses making temporary federations and then disadving them. We will need quickly to be upon the seems of the property of the property

employees Yel for a while we have mact as if we company. How we create the infrastructure that will let us work together?

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Small Office/Home Office continued from page 82

requests on your behalf to dozens of search engines, and returns with the addresses of all pages which may match your needs. Then it takes # deep breath, and sends for the pages themselves. It summarizes each page with # pretty-good artificial intelligence program. Then it does its best to mak the pages by their degree of match to your needs. It will also repeat the search and update # automatically on any calendar you want.

gateway to considerable power in pre-reading your mail, and getting (some) control over message traffic.

When you open up the "mail filters" item, you are invited to create a new filter. The process is pretty much self-explanatory. You are asked to name the filter. Then you are asked to create a rule. The form is, "If the Wo fit message X's Y, then do Z.". The W's can be sender, subject, body, date, priority, and

news, but who has time to read them all! The same is true of mailing lists. You can have fill ters survey threads in a mailing list or Usent If the filters find a keyword you are interested in, they can mark the thread to be watched and move the message to a "possibly interesting" folder.

You can have more than one criterion in a filter. One interesting use in code-marking This is of great help when email communications are not secure. You can create an agree ment with a correspondent by which any real message will have (say) the word "the' in the subject and the word "isn't" in the body Both of these are common in messages and will draw little attention. You can then send dozens of messages, most of which have false information. But only if both code-marks are present will your filter catch the message and send a off to a special "real message" folder All other messages from that sender can just as automatically be placed in a "spurious message" folder. An outsider will be able to watch the messages go by, and even read them, but will not know which ones are genuine

While writing this column I spoke to Tawana Clark, the PR person at Quarterdeck she suggested another solution for managing project communications: Procomm Plus 32 Ordinarily I put software through its paces before recommending it, but the deadline looms. I will just tell you what Procomm 15 supposed to do. It is apparently a truly complete communications package. It contains an email system, a browser (they use Microsoff's Internet Explorer), a fax system, optical chafacter recognition for those faxes, a terminal emulator for thirty-six different terminal pro tocols, FTP for transerring files, Telnet. Remote Control system to operate a distant computer from your own-and a scripting language that is capable of starting and run ning other Windows and NT applications as well as controlling all the features of Procomm. With this program you could design a fully customized communication system Then, after your joint venture used it. you could sell the design to others

Can Procomm really deliver all this? If # week
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communications package.

A major problem in any email system is the unsolicited message. My favorite filter, so far, is "If the contains any hint of being spam, then move the message to the Trash."

Products Needed. We need even better Websearch tools, of course. Quarterdeck is planning a new release of WebCompass in the spring. But we also need services. We need matchmakers who will connect small companies who are looking for partners. We need directories of those services. And we very much need evaluators. Consumer Reports has made its reputation by even-handedly evaluating all kinds of consumer products. We need online services that evaluate potential shortterm partners.

Integration

Problem: When you have joined with another small business, you need a way to integrate your operations. You need to be able to route messages, exchange documents, "sympathize your watches," and arrange online meetings.

Sample Solution One of the problems any collaborative project of the routing of the problems are as a bad when you have just a few things going on, but when there are dozens of people of work and each is sending out sages, you need a way of soil.

Did you know you can build filters so pretead your causil and sort (? ! sess Netscape Nowigator in its fourth version, a part of the Communicator, Under the "file" mean of Netscape mail it has "mail filters." This is a to MCMOTAME - NAMANY ON 18 recipients. The verb (X) can be "contains." "doesn't contain," "is," "Isn't," "begins with" on rends with." What is looks for (Y) can be any text. And the possible actions include moving to a certain folder, changing the priority, marking the message as read, watching the thread, ignoring the thread, or just deleting the message.

A major problem in any email system is the unsolicited message. My favorite filter, so far, is "iff the contains any hint of being spam, then move the message to the Trash." Every time 1 get a new message that might be spam, I now read is with enthusiasm. Looking for clues. Does it say "nim" (for Multi-Level Marketing? Off to the recyclet! Does it come from known spam-sites? Shred it! I have created filters to fling any message that contain six different clues to spam-hood

This same kind of filtering is ideal for sorting project mail you can get everyone to agree that the subject line of each message will say what part of the project it relates to Then you can build filters that automatically presort the mail into mail-folders that deal with different aspects of the task force. Filters can also assign priorities.

Finally, the Netscape filtering system can terre as a hunting dog on the Usener There are valuable pieces of information on the

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Small Office/Home Office continued from page 100

can say the fax system works-I opened that and tried it right away. And the price for all this? \$149. That is a remarkable deal

Products Needed: The whole field of building inter-company integration tools is wide open. We need someone to do for small-business task forces what Lotus Notes has done for the very large corporation. Tools are needed that will automatically schedule online meetings, that will watch information services and act for the group if certain criteria are met, and that will distribute information among the members. If someone could guarantee privacy to users, they could make a fortune just helping small companies to integrate with each other temporarily We need ways to create "courtyards" that can be shared among temporary alliance partners, while their private company data is behind impermeable firewalls. And we need all this to be both cheap and trustworthy.

Authentication And Payment

Problem: If you make a short-term alliance with a company far away, you need to be able to authenticate them. You need to know that they are really who they say they are. There are unsavory software companies proudly announcing they can forge the sender names on messages. You also need to know that you will be paid.

Sample Solution: There is one cheap and simple way to get a great deal of privacy. You broadcast information to your businesspartners on a Web site whose name and URL change daily. If the only people who know the URL are people who should visit it, you have relatively private communications.

If you want to be a little more professional, visit the Web pages Netscape maintains to explain an security system. You man use a system of "certificates" with other users that will give you some assurance you are exchanging emailwith me person you think you me

Certificates and issued by private companies. so you will only trust a certificate # you trust its issuer. Prices vary for a certificate, and so do the conditions to obtain one But when you obtain a certificate, you can send a copy of it is those with whom you wish in correspond securely Thereafter, when they receive mail from you, their copy of Netscape Navigator will

say, "Hey, this certificate in just like the one Joe sent you earlier."

It will also make possible encryption. The certificate they have sent you contains their "public key," a cryptographer's term for a special code. That code will allow your copy of Navigator to encrypt the message in a way only they can decrypt. While not absolutely foolproof, certificate-based encryption allows you to create a reasonably secure messaging system for your task-force or temporary federation of companies. It would take very powerful computers quite a while to crack encryption based on the certificates-but it could be done

If you want really secure communications, you can use the "secure-sockets layer." This is based on the same idea of encrypted communications, but is only used for communication with a Web site. First you communicate with the Web site; you and the site recognize each other by an exchange of certificates. Then your system and the Web site's system jointly create a one-time encryption scheme. They pass that back and forth to each other using the certificate-based encryption system. This

We need ways to create "courtyards" that can be shared among temporary alliance partners, while their private company data is behind impermeable firewalls.

And we need all this to be both cheap and trustworthy.

private encryption scheme then becomes the one they use to exchange data. The encryp tion is thus two layers deep-first the encryp tion based on certificates, and secondly the one-time-only encryption created by the secure-sockets layer.

Products Needed: We need one standard for certificates. Presently there is a wide variety of types of certificates, as well as a wide variety of providers. There is one for Netscape, one for Internet Explorer, and a third for PGP encoding for mail. We need to have some kind of standardization for certificates, so users of all browsers can recognize them.

Payment between far-flung partners is potentially a major problem. We need someone who will accept payments in escrow, payable on confirmation that some task is completed. How we structure that remains an open question, but its existence will facilitate making agreements with people who are bast cally strangers.

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If your company is making a product that will help small businesses to collaborate, drop me an electronic press release (birrell@well.com) Please-I am looking for SOHO products, not something for a large company. It needs to be cheap, comprehensible to an overworked user. and reliable

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URL hup livewwwqdeck.com/qdeck Netscape's FAQ about security

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PalmPilot

Cool (And Useful, Too!)

Portable computing

is something everyone seems to want these days. Many people opt for notebook computers, but their price-performance ratio m = 1 poor, most people really have to need one to justify a purchase.

Personal digital assistants of PDAs have been quickly gaining popularity because of their size and features, but the good ones have also been a bit pricey. Moreover, PDAs are often islands unto themselves, with limited expansion and connectivity with PCs. Face it, many PDAs aren't outer home than expensive (oys, and earth honcity) be categorized as a serjous business tool.

The 3Com (formerly US Robours) PalmPilot so one of the true exceptions. This PDA, ## 6.7" & 3.2" = 7"—barely larger than a deck of cards and slightly smaller than an HP-12C calculator—and wrighing only 5.7 ## with batteries. ## a wonder to behold and ### ## will easily fit ## your shirt pocket or purse, and comes with all of the essential anollications.

Basic Features

The application interfaces appear on the large and it is a loop process. If the original is a five decise did not have a back-lit display.) Depending on the app, you select menus, click buttons. It displays the display of the display using a plastic writing stylus that's specially designed not be scratch the

The stylus slides neath and securely into a fitde slot us the Palmplot | like | Lact that there are use circ | Lact in use stylus fit | replacements | Cheap, it shout \$2 space like even send you a free asse when you register

Beneath the display is in input area. Here you enter text using a writing technique.

Graffiti. The PalmPilot doesn't really we hand-



writing recognition per se. What it does is require you to form each letter, number, or symbol using a special writing stroke. This means there is no "training" involved to make the device recognize your writing style; however, you must use the correct writing strokes or you'll end up with the wrong text.

Fortunately, most of the strokes are close to the way you would normally write text. For example, the stroke for the letter A is the top part of the letter, basically an upside-down letter V Getting capital letters is simply a matter of entering a special "shift" stroke. This can be for just the action a keyboard Special symbols (# 8, 8, %, m) are entered to Jocked as as with Caps Lock on a keyboard Special symbols (# 8, 8, %, m) are entered by preceding the stroke with a special made stroke.

This is not nearly as difficult as it may sound,

in the work of long before you can enter most
of the alphabet without referring to a "cheat
sheet." The PaimPilot comes with a set of
Graffiti reference stickers as an adhere to it.
You are also access an online Graffiti lighting

You can also a graphical keyboard as an

input device. This appears Instantly when you touch a hot spot on the input area Actually. I've found that you can enter text many times Islatusing this method, however, it reminds me of hunt-and-peck typing. (Do it in front of a fellow PalmPilot user and you'll likely get a sneer different of the property of the pro

Gates WAI Right

To paraphrase Bill Gates a bit, maybe one-half meg of memory is enough after all, because that is all the Personal Edition of the PalmPlefi includes. There is no hard storage, so everything

If this worries you a little, it shouldn't Even with the batteries drained to the point you Palmillot is not functioning, memory ==== be retained for about a month, one === tute (fypu take the batteries out (All data is also saved to your PC. hut more on this later).

After loading the system, you are left with 4825 however, don't let that fool you It's plenty of space for all but the most demanding users—enough memory to hold 2,500 addresses, 2,400 app of ments, 500 memos, and 500 to -do list item?

If it turns our not to be enough, you can upgrade to one meg for \$129. Of course, it you know you'll need more, just get the Professional Edition (\$369), which we with IMB I standing the that the IMB upgrade gives you would functionality of the Professional Edition.

Applications

The PalmPilot ships with several full-featured apps, like a date book, address book to do is memo pad, calculator, expense tracket and some games. However, it doesn't stop there

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Solutions

PalmPilot continued from 106

This is where the fun begins. There are literally hundreds, if not thousands, of commercial, freeware, and shareware applications available Plus, many PIMs are compatible with the PalmPilot, like MS Schedule+, Lotus Organizer, Symantec ACTI, Now Up-To-Date, Sidekick, ECCO, Day-Timer Organizer, Maximizer, and Franklin Ascend 97

Check out http://palmpilot.3com.com for links to many unofficial Palmpilot sites, with tons of stuff to load onto your Palmpilot. An HP-12C emulator is a must-have, and there's a plethora of sketching programs for storing maps or just doodling.

Of course, games are plentiful, with most of the classic arcade and card games available. Even though the PalmPilot only supports four colors, it's surprising just how good some of the graphical applications are. It is also capable of emitting the standard sort of beeps and chirps, although I wish you could turn the darn thing up!

There is even an internet mailing list which you can subscribe to at www.pitotgear.com. Every day, you'll get an email message, usually listing several new apps for your PalmPilot. If you're using something like internet Explorer or Nesscape, you can click right in the message to download the program.

To be honest, it won't be addresses and appointments that will fill your memory, it will be the other applications you load onto your PalmPilot.

Hot Sync

PC versions of the supplied applications are also provided. This allows you to run those applications on your PC just as if you were using your PalmPilot. Although you are using independent data files, it will not pose a problem because you can sync the data between your PC and PalmPilot with literally the push of a button.

The PaimPilot comes with a special cradie that connects to the serial port of your PC. Your PAImPilot slips into the cradie and all data is automatically synced when you press a button. Even if your application has no PC equivalent, the data is backed up to your PCL This to like the data is backed up to your PCL This to your PaimPilot. You just run a little utility program on your PC that identifies the app, which is downloaded to your PaimPilot the next time you perform a hot sync.

The PalmPilot can synchronize data with Macs: however. PC desktop-dependent PalmPilot functionality, like thot sync) email and expense-tracking application, is not available to Mac users. Mac users will also need the PalmPilot MacPac (\$14 95), which includes adapter so your cradle can be connected to a Macintosh modem or printer not:

It won't be addresses and appointments that will fill your Pilot's memory; it will be the other applications you load onto it.

Connectivity

With 1MB of memory you can add email connectivity and TCP/IP capabilities, which will enable you to run optional network applications. This allows you to access information over a network. A network version of the Pulot's synchronization utility (569) lets you synchronize data (email and PIM information) over a LNN or vaa dial-up connection to your desktop PC; you can termotely reply to and send new messages right from your PalmPidot.

The coolest way to use the PalmPilot for email is to either connect it directly to a modern using a special cable (\$20) or get the modern add-on (\$129). Available third-party software will let you define POP and SMTP settings, making your PalmPilot a truly portable email device. All of the applications I looked as (some were even freeware) gave you the option of leaving messages am your mail server, so you can still access them later on your PC. If not for this, large messages, like those with file attachments (useless on your PalmPilot), would be lost once your PalmPilot downloaded a truncated version. Some applications allowed you to set up filters, which might be nice for skipping voluminous non-essential wall sources, like mailing lists.

The PalmPilot modern adapter snaps onto the bottom and extends the length a mere two inches lifs only a 14.4Kbps modern, but that's plenty

of horsepower considering you likely won't be accessing the Web nor downloading huge email messages. (Note: A text-only Web browser is available) It sports a standard RH11 phone jack and comes with a 10° cable. The device is powered by two AAA batteres included; for up to five hours of continuous use, with an optional AC adapter (520), available — well. An audobe low-battery warning signal is also featured.

PalmPilot Email Software

The PalmPilot Professional comes with its own email software that will work with any VIM or MAP1 standard compliant email program, including Lotus ce/Mail (versions 2.5, 6.0, and 7.0), Microsoft Gutlook, Microsoft Exchange 4.0 Windows Messaging 4.0. Microsoft Mail 3.5, and Windows for Workgroups Mail.

However, the software is not really a true Internet email application. What it does is utilize your existing mail application to read and send email after you perform a hot sync.

The bad news about using this software is that it always removes the messages from the mail server. To avoid this situation, there is option that will only send email, not retrieve Of course, if you were already at your PC, you'd just use your PC mail application to read your email anyway.

There certainly are times when you might create # message (offline) on your PalmPilot and then send it once you return to your desk. But, you really wouldn't need to use # email-capable PalmPilot to do this. You could just enter the message in the PalmPilot notepad and do a copy-paste into your PC mail compose application.

To sum it up, use your PC for email when you are at your desk. For way-cool remote email capabilities, use your PalmPilot with a modern. If you don't have a modem and are away from your PC, use your PalmPilot to compose your message.

Juice

The PalmPilot uses two standard AAA batteries (That's right, no special batteries—not even hard-to-find watch batteries.) This is supposed to be enough juice to last you two to three months, however, your mileage may vary for example, if you make heavy use of the backlight battery drain will increase I'm using recharge-able NiCads and changing batteries every few weeks with heavy use.

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BY FABIAN PASCAL

32-Bit Computing

Series Groundrules: A Short Discussion Of Methodology

Last month Idis

cussed the forthcoming 100MHz bus systems While waiting for them to become available, let me introduce you to the methodology I will employ to evaluate them, well as to the current best-of-breed 66MHz reference system. (I seeing references to Intel's next-generation Pentium, the "Deschutes," as still supporting only the 66MHz bush

Operating System

For the standalone PC user, there aren't that many pure 32-bit options.

I was involved with OS/2 for a considerable tune and, while it's hardly without problems, in some aspects it mass better than Windows. I was still writing an OS/2 column here when many who faulted me for my criticism of IBM's handling of its OS had long migrated (quietly!) to Windows. But when IBM-validating my criticism-started promoting itself as the best Windows NT vendor, it was time to move min

The user interface, hardware support and applications was continuously improving in the Linux environment, but they are nowhere near what PC users are used to, and usually get, under Windows. The several flavors of Linux are still more UNIX- than PC-oriented.

Apple's Rhapsody, while interesting, is still in development and an uncertain proposition, particularly on the Intel platform.

These OSes will be monitored for this series. but whether we like it me not, Windows NT Workstation is, at least for now, basically it (some benchmarks are available only for NT, see below). As Windows 95 acquires more 32bit capabilities and NT gets more of the Windows 95 user interface and plug 'n' play 112 MICROTIMES . LANUARY 30, 1988

support, they will probably converge; it is unlikely that Microsoft, given its controlling market position, will continue to maintain, upgrade and support two separate versions. In fact, there have already been warnings about Windows 98 being the last upgrade. As corporations migrate to NT, they will force both small/home businesses and individuals into it. the latter, if nothing else, to use the same software at work and home.

Performance Measurement

Benchmarking/Interpreting results is the trickiest of businesses. An extremely demanding proposition, no matter how good the job is, it always leaves somebody unhappy, or angry -- it's the nature of the beast. I refer the reader to URL. http://www/intel com/procs/perf/limits.html for a succinct explanation of benchmark types and the lim its of their usefulness

There is limited evidence that in certain narrow, specific circumstances, NT performs better than Windows 95. Be that as it may, its high hardware resource and support demands are NOT FOR EVERY PC USER.

There is limited evidence that in certain narrow, specific circumstances, NT performs better than Windows 95 (much to the surprise of many, including myself, even in some Microsoft quarters!) Be that as it may, as high hardware resource and support demands are not for every PC user. Yet for those who need, iii want, a 32bit operating system with a wide choice of applications and hardware support, it's the best they was do. Hopefully, Microsoft will take their needs to heart an it continues to develop NT Workstation.

I've looked into the various benchmarking software available and I opted for the recently released versions of the commonly used/referenced Winstone and WinBench by Ziff-Davis Benchmark Operations (ZDBOp)

Winstone 98 m application-based benchmark suite that measures the performance of whole PC systems. WinBench m a set of playback and synthetic test suites measuring the performance of the CPU, graphics, disk and CD-ROM subsystems. They and their results are described in the Sidebar.

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32-Bit Computing continued

I will also use other benchmarks, specialized in specific subsystems, such as CDTach for the CD-ROM subsystem and ThreadMark for the disk subsystem. It is very important to keep immind the following points when interpreting benchmark results:

• Results are not obsolute, but relative to some specific base system. Thus, a Winstone score of 10.3 does not, per se, tell you anything about a system's performance; it only acquires meaning relative to the ZDBDp's base system's score of 10—it means 3% better performance. Furthermore, the scores of any two systems can be used to compare their performance, by virtue of both being relative to the same base system.

Subsystem comparisons are meaningful only in the context of ABE—"all else being equal." The performance effects of two disk drives on a disk subsystem can only be compared by switching the drives, but keeping everything else the same (and I do mean everything hardware, software, settings, configurations—down to active applications and disk fragmentation).

Best-Of-Breed Components

Via research into and monitoring of exchanolgies, products and other reputable evaluations, best-of-breed hardware components (more than one candidate in each category, where possible) will be also brainable from vendors will be assembled into working spatens, reviewed and benchmarked

Also reviewed will be components which, while not part of the subsystems, are necessary for a full working system, such as the case and system integration services.

When the dust settles in the currendy fluid Internet [ast] technology, communication components will also be added [currendy, the cast-effective option is a cable moderns, but it is only experimentally and very sparsely deployed! All-in-one (print) scan(copy) peripherals will be covered as USB versions become available. Protection and performance-enhancing

Sidebar: The Ziff-Davis Benchmarks

Ziff-Davis Winstone 98 and WinBench 98 benchmark suites = the time a system requires impomplete specific sets of operations to produce performance scores relative to a specific base system [1]. The higher the score, the better the performance

Winstone 98 is application-based benchmark suite. It runs leading Windows applications through a sense of scripted common activities and produces a weighted performance score for a whole system from the indevidual application scores, using their market-shares is weights. The benchmark has two versions, Business and High-Eind, the former tasse common business applications (such as spreadsheet, word processing and detabase (3)), the batter specialized for more demanding applications (such as CAD and lurge editing (3)) under Windows NT only. The overall score is scaled to the base system's overall score.

WinBench 98 is a set of two playback and two synthetic test suites, each producing performance scores for the processor, graphics, disk and CD-ROM subsystems. In playback tests, the hardware calls made by the applications to a subsystem while executing the Winstone scripts were logged and == played back. The Graphics and Disk WinMarks == playback test suites and, like Winstone, have Business and High-End versions.

Graphics WinMark 98 (playback). Measures the performance of the graphics' subsystem in executing the graphics operations of the Winstone 98 application scripts. The overall relative scores for both the Business and High-End versions are compiled using the same method as in Winstone.

Disk WinHark 98 (playback). Measures the performance of the disk subsystem in executing the disk operations of the Winstone 98 application scripts. It has Business and High-End versions. The overall result, in KB/sec, reflects disk subsystem throughout.

In the synthetic tests, application activities in a subsystem were profiled and a statistical approximation of the operations on the subsystem is run. CPUMark32 and CD-ROM WinMark Resignifications.

CPUMark32 (synthetic) Measures the processor's subsystem 32-bit performance by running a worldoad simulating the CPUs behavior of leading (not Winstone) Windows applications. The mile includes did compression, date adjustment, word analysis, text formatting and also on The relative is produced it is normalized, unities number meaning-full only for comparison to other WinBench 98 CPUMark32 scores. CD-ROM WinMark3. Ill (synthetic): Measures the performance of the

CD-ROM WinFark

(Synthesize States of the CD-ROM with operations of the CD-ROM subsystem by playing back

(In as sections, as for each profiled (not Winstone) application (I)
The overall result, in KB/sec, reflects CD-ROM subsystem throughput.

Notes:

[1] Dell/Dimenson PS-133. 66Ms; but, Pentum 133Mst., 256KB L2 Pipeline Burst cache, 32M8 RAM. Matrox/Millenium PCI graphics I disper 4M8 WRAM, driver 312, monutor settings 1014 x 768 x 65k x 75Hz; primary ask controller, Quantum/Freshill Time, 1056 drive.

[2] Microsoft Access 97, Excel 97, Word 97, PowerPoint 97, Lotus 1-2-3 97, Corel Quattro Pro 7, WordPerfect 7, DRAW! 7, Nesscape Navgstor 3 !

[3] MicroScation 95, Adobe PhotoShop 4.01, Premient, AVS/Express 8 1, py.

Wase 6.1: Microsoft FromPage 97, Visual C++ 5.0

[4] Cored GALLERY 2. Quicken (iii) Windows CD-ROM Deliuse, Driney's

StarySode—The IIII Kerp Myst. Compton's Intercente Encyclepedar
Placemonth Energy 45

devices will also be considered There will also be reviews and reommendations of essential and stand-out software

Based on evaluation results recommendations will be made Every article in the sense will specified the current recommended set of components—the "best of breed system," so to speak. The configuration will be revised whenever one or more components are upgraded, "better" alternatives/technologies become available and/or affordable for example, a LCD panel may replace the bulky monitor.

Other OSes will be monitored for this series, but whether we like it or not, Windows NT Workstation is, at least for now, basically it.

Listing I references the initial asset of components currently being assembled for evaluation—a Slot I/Pentium II system. It is based on a G6MHz bus system board—the current standard against which the per formance gains from forthcoming 100MHz systems will be assessed.

Note that the 512KB 12 cache built into the Pentum II CPUs runs at half the processor speed and, therefore, it is not tied to the bus speed like its counterpart carried by Socket 7 system boards (which can be larger than 512KB tool). Therefore, the effect of a faster bus speed will not be as pronounced as for slot 1 systems. Furthermore, the currently available SDRAM clocks \$6.64Mz, which would introduce one



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C2Net, President

In 1994 while attending UC Berkeley, Sameer Parekh started Community ConneXion, an ISP focused on protecting people's privacy on the Internet. At that time, he believed "the best way to deploy cryptography was to start a service where people could get accounts anonymously, send email anonymously, setup Web pages anonymously, setup web pages anonymously so they could protect their privacy against whoever might want to invade their privacy."

I COSILIE Greens By Tuestin 37 Michael

Full-Strength (ryptography consument

During late 1995-early 1996, Pareth was developing Internet security software to enhance Community ConneXion's Web servers. But, like almost everything else in the quickly evolving world online, his vision of the "best way to deploy cryptography" was also changed He now believed that, rather than selling services, selling software was a more effective way to implement cryptography and privacy technology. By the end of 1996, he had sold off the ISP business, renamed the company to C2Net (http://www.c2.net), opened an office in down town Oakland, and started hiring people and developing more software. This move placed Parekh in the middle of one of the most contentious fights surrounding technology todaythe role of cryptography in a democracy

In an age of digital information, the protection of information—digital communications and storred data—becomes increasingly critical Cryptography, the ort of secret writing, is a powerful tool for protecting information. In practice, this means first the transformation of information into some unreadable form, a process known as encryption, and then the ability for authorized individuals to return this encrypted information into a readable form, a process known as decryption.

foday's hotly contested public debate on cryptography is often presented as black and white; a fight between good and evil, with each side presenting its own characterization of what is good and what is evil. On one side are those who argue for strong crypto to protect the privacy of individuals and businesses. On the other are those who claim the need to limit the spread of strong crypto for law enforcement and national services.

While each picture does have its kernels of truth, real life is rarely black and white. The technology that law enforcement argues may blader, if not cripple, their fight against criminals, terrorists, and others, is the second copy that secures sensitive communications from attacks by these same groups. So, while cryptography may be used by a small group of criminals or industrial spies, it can also ensure the security of cell plane conversations, surfing the Web from home, government records, and othold financial transactions.

Further complicating the black and white dichotomy of cryptography is that cryptography and its related technologies do more than just assure the confidentiality of information Cryptography provides tools, embodied in applications, such is digital signatures and certificates, to verify the authenticity of the people



I started doing some research and learned that **cryptography** is a very valuable tool for **protecting** people, organizations, and companies from both government and criminal abuse of **freedom and privacy**.

communicating electronically and to ensure the integrity of digital documents. Without reliable methods for knowing who you are talking with or confirming that a particular document is both the original and unaltered, much of the promise of digital communications will never be realized.

Along with the explosive growth of the Internet and the 1990s, the things cryptography enables us to do also continue to grow Unfortunately, current US policy restricts the discussion all cryptography on the Internet and the sale of strong encryption products on the world market. Since most US companies find it

prohibitively expensive to develop two versions of the same product—one with strong encryption for domestic use only, and another with weakened encryption for export—the level of security they offer everyone is effectively weakened. Keeping strong crypto out of the market further slows the development and implementation of new applications that require higher levels of security.

In response to US regulations, C2Net is perhaps the first US company = relocate at of its software development off-shore, permitting it to sell single versions of = products with fullstrength security software worldwide. With

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offices for software development in the UK and Australia, C2Net also has a subsidiary in Anguilla, the British West Indies, to register intellectual property and manage its overseas enemations.

I recently met with C2Net President Sameer Parekh at his Onkiand office to discuss how he became involved in cryptography, moving C2Net's software development off-shore, and his perspective on some of today's issues surrounding the debate = cryptography.

How did you get Involved in cryptography? Was there something in particular that drew your attention?

I first started getting involved in Internet privacy and civil liberty issues when the Secret Service mided Steve Jackson Games in Austin TX, in '90. I learned about what was happeting under Operation Sun Devil and realized all the things the government was doing that compromised individuals' civil liberties.

I started doing some research and learned that cryptography is a very valuable tool for protecting people, organizations, and companies from both government and criminal abuse of freedom and privacy.

Where were you at that time?

I was in high school, in the suburbs of Chicago, But I was on the Net and used various BBSes. They had raided a BBS in Chicago that I was regularly using well.

In the wake of the Sieve Jackson Games raid in Austin, the EFF (Electronic Frontier Foundation) was founded. In the beginning, the EFF itself = primarily concentrating on law enforcement's confusion. But now, law enforcement's confusion. But now, law enforcement's reasonably good = understanding the Net. I wouldn't say that for high-level FBI, but if you are down at the level of people who do the real work, they == reasonably well-aware of what is going on.

Today, the current Internet issue is cryptography and making men people have the tools to protect themselves. In opposed to relying on the government to catch criminals

What do you mean by using "cryptography == protect ourselves from criminals"?

On the Internet to Jay, so cryptography is hardly used: any organized so to the storaganization can be castly break me bank-ting systems and steal money from people's accounts. A more sophisticated so could a could recount to the storage of the worlds trading networks so order so cause severe damage to the world occonory. This is possible breamse sail re not using smang cryptography widely

This may sound somewhat basic, but many people, especially those not in the Net, don't see what ill the fuss is about. What is crypto and to whom does it matter?

Crypto = basically the ability to make electronic communications more real. If it's authenticated, it is signed with someone's signature that you can say, "it is from that person." If it's confirmed that it hasn't been modified = transit you can look at it and see that there is no whiteout on it.

I don't think that the everyday guy on the street really needs to care about the cryptography. The people who need to care are the businesses that they work with Say you have a guy me the street and he loses his credit card. He is out \$50. But ViSA or the merchant or the bank are the ones who take the liability. I think that when companies realize that there is this huge risk they are opening themselves to, they are goldig to force their customers to talk to them is a secure manner.

Once consumers are forced to use this technology to communicate with companies, because the companies need to protect their own interest, then people will see the value of the technology for communicating with each other. When they are sending email to their Mons, they say, "I don't want my neighbor to see this, even though it is just about last Thanksgiving."
What would a functional conference of the companies of the communication of the companies of the compa

What would a functional crypto system look like and how would someone use it?

I am just coming up with this off the top of my head so, I might make a few mistakes.

Suppose you wanted to open an account with a bank. You would go into the bank branch, because according to all the laws they have now, they want to see you in person and to sign all the documents. The bank would give you a floppy disk with some software == W. You would stick it in your PC and install Netscape to connect to their Web site. You connect over an encrypted link, enter your account number and other secret information that they gave you when you met in person. Your browser would then generate a private/public key pair to identify yourself and send = a request to the server with the public key saying. "Please sign this public key." The bank's server would send back a signed verof that public key Now that you've got this man copy of the public key an your PC in the future, whenever your PC talks to the bank it will automatically give the bank the signed public key When your PC and the bank perform this operation, the bank knows that you own the private key associated with that

public key and will give you access in do what ever you want with your bank account

In that case you won't need to remember a password. The risk is that someone will break into your PC and use the information an your PC to connect to your bank account. But if someone broke into your house they could just go through your filling cabinet and get the same sensitive information.

But if your computer is connected to the Net via a cable modem as ISDN, giving you a pretty live connection, your computer is less secure than your file cabinet.

Yes, the computer itself is less secure in that situation. But there are other ways around that problem. For example, there is smart card technology where you can have a card which has the key on it. Your computer may be insecure, but the computer isn't storing sensitive information. The sensitive information is stored on a card that you keep in your wallet. Whenever you sit down at your computer you can take the card out of your wallet, stick it in your computer, and the card is doing the authentication You can even stick the card in a friend's PC, accessing your bank account from your friend's house As long my you keep physical control of that card your friend will not have access to your bank account-even if he was watching every keystroke you typed iii was storing every bit that came out of the smart card, he still does not have the ability to access your bank account.

Storing private information on **m PC m** certainly not the thing that people should be doing, but in the short term, that is what people are going to do until smart card technology is deployed. Once smart card technology is deployed, it will be just like sticking your ATM card in the ATM machine, except it will be more secure because the ATMs don't use strong authentication technology.

Stronghold was your first product. What is it? Stronghold is an Anacha-based Web screen

Stronghold is an Apache-based Web server We take the latest version of Apache, add all these nifty features to it, and sell that as a commercial Web server.

Stronghold is for people who want various features that Apache doesn't have, such as commercial support, encryption, more dynamic content, more database connectivity, or more bundled log analyzers. These are all proprietaly features that we have added as a Apache and sell as Stronghold

I me not sure that everyone knows about Apache. What is it?

Apache is a free Web server. The Apache Group (http://www.apache.org/) was founded in early in

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After at the people at NCSA started working for Netscape, NCSA stopped doing Web server and Mosaic development. The people in the Apache Group had all been doing some development on the NCSA server and thought that the Internet community could not rely = NCSA to provide a free Web server to the Internet public. So, the Apache Group took the NCSA server and modified it, furring it (into Apache.

Since then, the core has been completely rewritten and quickly, within less than a year, it became the number one server in the Internet.

Apache runs me every UNIX you me imagine—even some UNIXes that you cannot magine—and there is currently me NT port in development. Currently, Apache and Apache-based Web servers run on a little over 50% of the domains on the Internet.

What is your relationship to the Apache Group!

I started using Apache at Community ConneXion as its Web server and realized what a great Web server it was. When I decided that Apache needed some encryption capabilities, I got involved in the Apache Group

Af first I just wanted to make encryption part of the Apache core. But because of patent licensing, trade secrets licensing, partner relationships you have to get into, and export control laws, it was not really possible for Apache, testel to have encryption built-in. Once I realized that we couldn't add it directly to Apache, I said. 'I need to make a commercial version of Apache is other propies out the strong crypto with Apache.'

You do all of your software development offshore. Why?

The reason is because we want to sell software worldwide. We don't want to limit our sales to within the US and Canada.

When Stronghold originally came out, it was just myself. I had written most of the commercial bits. A number of people asked, "Can you self me Stronghold? I was in Germany." Because it is sliegal to export strong cryptography from within the United States to outside North America. I couldn't self them a version of Stronghold that was actually secure! I would have had to cripple it and make it insecure, then get an export license we order as self it to these people.

Selling the customer a set of security is not something I sent something the withough they know it is a crippled version. If gives people a false security. If you have no encryption, you know you sain on getting any security, but if you have 124 MICROTIMES - INSURY OR 1988.

some encryption, you might think you have security when you really don't.

You moved off-shore because the US government is actively regulating encryption. What the international environment for encryption like?

The US government has been trying to bully other countries into adopting similar restrictions so that what we are doing can't be done, but they are not having a very good time of it. The Clinton Administration had hired this guy named David Aaron to go to the OECD meetings about cryptography and try to bully all these other countries into doing what the US wants them to do He has since either guit or been fired and that position is

On the Internet today, since cryptography is hardly used, any organized crime outfit or terrorist organization can rather easily break into banking systems and steal money from people's accounts.

unfilled. I think the US government has given up trying to bully other countries into adopting crypto restrictions.

Even if another country adopts crypto restrictions, it's extremely unlikely that they would do things as badly as the United States For example, in France it is illegal to assertyptography without a license, which as actually a worse situation than in the US. However, a French citzen asserting to the UK, even if he can't use it when he goes back home.

if you are a US cauzen, you are bound by US law even If you are outside the US. So, even though we do our development in the UK and Australia. an cannot hire US cauzens permanesistens.

Do you also have a domestic version of Stronghold or do you import copies! We had to re-develop outside the States what was already developed inside the States We do all of development outside the States and then we import it to sell within the States.

Are other companies also doing crypto development off-shore?

Sun is doing off-shore development, but not quite the same way we are. They have a partner ship with a flussian company se that they can sell strong crypto worldwide. But they are not using the same product inside the US. They have a separate product developed by this Russian company for outside the US and they use their own product within the US.

There are other companies doing strong crypto internationally, but they are not US-based companies doing development overseas. Data Fellows in Finland, Brokat in Germany, Baltimore in Ireland. I believe that we are the only company with subsidiaries overseas doing development for US and worldwide distribution.

How competitive is the market overseas?

In the Web server market we don't have significant overseas competition. But for our more crypto-specific products, the SafePassage time of products, there is more competition from these internationally-based companies.

SafePassage does what?

While Stronghold is a large product, providing a host of features, the SafePassage products focus just on crypto. They don't do very much else

The SafePassage Web Proxy is an add-on product to any standard Web browser For example, if you are in Germany using Netscape's browser, you can't connect to a Web site securely because your browser was crippled for export from the United States With SafePassage Web Proxy, you would be able to talk to the server using full-strength crypto; your browser would talk to the Web Proxy and the Web Proxy would talk to the server Because the browser talking to the Web Proxy is all within the PC, it doesn't matter if that is unsecured, but when Web Proxy is talking with the server, that link is secure because Web Proxy was developed outside the United States

The SecureTunnel product is similar, except more abstract. It can be used for any TCP application Let's say you have a database application that you wanted to make secure or you wanted to connect to your mail gateway securely fust put SecureTunnel both ends and it acts as a crypto printy.

Web Proxy and SecureTunnel are not enduser products that people can just download

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and install if they want to use strong crypto. We sell to IS departments, corporations, and banks. What are some of the things your customers are doing with these products?

The state of Victoria, in Australia, is doing a project where residents == access various government records through a Web browser. They have set up klosks in shopping malls and you can download the software to your PC. Using standard Web browsers you connect to our Web Proxy product. Web Proxy is doing full-strength encryption to the Web server. The Web server is using Stronghold Crypto Engine product, which is sort of like Web Proxy for Web servers; it takes Microsoft Internet Information Server, Microsoft's Web server, and it adds full-strength cryptography. This gives the residents of Victoria the ability to talk to their government securely

number of banks in Europe have bought SerPassage Web Proxy to give to their customers. Their customers user ito securely check their balance, transfer funds, and do all the kinds of things you want to do in a home-banking application.

C2Net has partnered with several companies that provide certificates. Why?

We have also partnered with VeriSign and Thawte, but they just issue certificates and authenticate people.

There is a lot of certification and public key infrastructure issues in the crypto industry, which is why we partnered with ill these PKI (Public Key Infrastructure) companies.

As the uses of crypto grows, it looks at though everyone will end up with having to keep track of a growing number of certificate issued by different businesses and Web sites. Will this manual problems for individuals, for the end-user!

I don't think that having multiple certificates is really a problem. If you've a certificates that are all stored on your PC, they are encrypted with an password. You only have to remember one thing.

However, if you've ten different on ten different Web sites, where to remember ten passwords. If you are tenember ten passwords, more often than not,

you are going to pick the same password for all ten Web sites. That is incredibly insecure—you give your password to one Web site and that site amount of the pretend they are you at another Web site. When all you are doing is reading the New York Times == the Web it doesn't matter, but when you are transferring thousands of dollars from one account to another account, it becomes more important.

If you have ten certificates, this is not really a problem. You will have ten certificates from ten different certificate authorities, and you use each certificate for different things. The Internet protocols are developed in such a way that it is most likely that you won't even have to worry about which certificate to present to which entities. That will be negotiated automatically by the computing.

There are a variety of Issues discussed with crypto where the connections in not always obvious. For instance, freedom of speech, in early December (12/8/97), there was a Federal Appeals Court hearing in the Bernstein regarding encryption and free speech. Can you help explain how these issues in linked!

There are # few free speech issues with respect to cryptography. One # that because of the export restrictions. US citizens are restricted in their ability to speak ## the Internet ## is a cryptography-related issue, but it is only a free speech issue because the US government decided to make ## into an issue.

What sorts of things me restricted?

Basically two things. They restrict the publication of source code and they restrict the provision of technical assistance to foreign persons. So, if I was in the States and someone outside the States sent the email asking. "How do I do such-and-such rypto." I couldn't say. Tho suchand-such." That would be technical assistance in the development of an encryption item, and a tilegal

It's important ill remember that the same speech current US policy seeks to restrict on the Net ii protected speech in print.

Right Even though many people believe that electronic speech is also protected speech, that hasn't yet been determined by the Supreme Court.

During the hearing, someone said. It was perfectly legal for Dan Bernstein to publish 5,000 copies of his source code, on paper, and drop them over Baghdad. But it would not be perfectly legal for him set put it on a floppy said.

and some colleague in Australia.

Yes, It is perfectly legal to speak on paper about cryptography, but it is and perfectly legal

to speak electronically on cryptography:

Could you give m brief synopsis of the
Bernstein case?

I have been going to all the hearings since '95. I have been bringing the whole company to the hearings too because it has been a lot of fun and the Appellate Court building is so beautiful

Dan Bernstein wanted to publish a paper which included source code to cryptography see the Internet. So he applied for a license to do so with the Department of State and they denied that license. Then he got in touch with EFF and John Gilmore. They decided to sue the government] because they felt it was a First Amendment issue.

In the Ninth Circuit District Court, Judge Marilyn Patel ruled that source code was speech, and therefore has the full protection of the First Amendment. Because it has full protection of the First Amendment the current crypto regulations were unconstitutional and therefore Dan Bernstein has the right to publish his cryptography on the Internet

Two weeks after that ruling, the United States government removed the cryptor regulations from the Department of State and inserted them in the Department of State and inserted them in the Department of State and inserted with one set of regulations and those regulations did not apply anymore, now there were new sets of regulations. Even though the new sets of regulations were exactly the same of 1936, the same as the old regulations. Judge Patel's ruling—the Ninth Circuit District Court's ruling—did not apply anymore.

They had to have another hearing. And she realismed the fact that, even though the regulations we now in the Department of Commerce, they are still unconstitutional, and therefore invalid, and therefore Bernstein has the right to publish crypto Of course, the US government appealed that decision and lin December! there was an appellate hearing with three federal judges. (For more information, visit the EFF Web site at http://linkuw.eff.org.)

Professor Bernstein wanted to publish his paper == the Internet so his colleagues could discuss it. If cryptography becomes ubiquitous and all digital communications == encrypted, will that pose a threat to such things == mail lists and newsgroups where open, fairly spon-taneous conversation is crucial?

If you are an amailing list and you want talk about things to a wide audience, you are not going to encrypt it as that only a few people read it. You are going to make it publicly available, but you are going to make sure that it.

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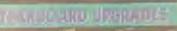
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is authenticated so that people know that you are the person who wrote it. Or that it's anonymous if you don't want anyone to know that you wrote it—and securely anonymous so that it can't be traced.

The deployment of anonymous communications, I think, has great potential for making open communication solve assier. If people have the ability to speak anonymously, they will be less worried about saying sensitive things that will come back to haunt them later.

The point of everything being encrypted is that everything is encrypted from point-to-point, one-to-one communications. If you have a one-to-many communication you wouldn't be encrypting that. The only thing you might be encrypting is the origin, nor the actual content.

And for anonymity, in the physical world there are laws guaranteeing anonymity for distributing political leaflets, for instance. Are there parallel protections on the Net!

It is still relatively undefined. The current belief is that the right to speak anonymously will translate to the Internet if a case about anonymous speech on the Internet came up. This is based on various case law not related auonymity, such as Reno e ACLU (the CDA) and other Internet-related case law.

However, some people want to make anonymus on the internet illegal. All of the laws proposed to ban spam also ban anonymous email While I am = friend of spam, and would certainly want all the people who send spam to to jail, I cannot support something that = going to ban anonymous speech = the internet. I believe that anonymous speech = fundamental to free speech.

Do digital watermarks help verify the authenticity of a message?

Watermarks == a copyright Issue, == opposed to a authentication issue. If I post something and want tons of people to read it, and I don't care about making money, then all I want = for == the proper is know that I wrote it.

If I wanted to make money, and I wanted everyone who read it to pay a dollar, then I would have to have a watermark. So, for instance, if I gave you a document and you posted it on a Web page but I didn't as you to post it on the Web, I could me that Web page, look at it and say, "This as from a copy I gave you" and sue you.

In the physical world, watermarks see often see authentication issue. On currency, watermarks are used for authentication. This is the line of the watermarks are meant to has used for copyright protection.

So, digital signatures are used for authentication?

Right.

Do digital signatures also help ensure that a document has not been altered? Are these issues coupled or separate?

The authentication and the integrity of a document are pretty coupled. If I've got a document and wanted to sign it, I would take the document and do a hash, and sign the hash.

A hash is a mathematical function on the document, which is one-way. I could take the document and turn it into a hash, but then I

I think that when companies realize that there is this huge risk they are opening themselves to, they are going to force their customers to talk to them in a sea of the season of the s

couldn't turn the hash into a document. And based on the hash and the document, I couldn't create another document which generated the same hash. Then the hash gets signed.

If the document is changed, when someone tried is verify it, they would do it hash of the document and would see that the hash of this other document is different from the hash that I had signed

is the control of personal information an encryption issue?

Controlling personal information an active mely difficult task I recently moved to a season house and I am trying to make sure that my address and my phone number as relatively restricted from public view. Before, when my business sea bome, I wasn't doing much to prevent my address from being public. Now

there is no reason for people to know my address. I have been trying to protect it and have realized how difficult a task it is

Encryption does not make it a simple task but it's a powerful tool to help people protect private information about themselves. Thus that it's every individual's personal responsibility to protect their private information. I don't think that the government should pass laws saying that you can't ask someone for information and if they give it to you write it down. If I ask you for some personal information and you give into me and I write it down and I give it to my friend or sell that information, you gave away that information is the first place. Companies have the right to do with it what they will

Not everyone agrees with that position.

Right, not everyone agrees with that, but believe # everyone's personal responsibility to protect their own private information. And ven dors and companies have # obligation to be upfrom about what is going on [if took you. Give # own your address, I am not going to tell anyone' and I tell the whole world by putting it up on my Web site, that's not right But if I tell you. Give me your address, and I'll send you just mail and you give me your address, there # no reason to be upset when you start getting junk mail. At a conference I recently attended, someone made the comment that when browsers include certificates it will be # easier for commercial Web sites to gather more personal

information about who visits their sites.

If it is not implemented right it would be interested from the interest of gather more information from the certificates. However, it is possible to implement a certificate system where you don't put any personal information in the certificate. It doesn't have your name in it, but is still assigned to you. You could present that type of certificate to sites that want a certificate, but you would not be giving them any details about yourself. Web sites can actually get value out of that by having a persistent identity and being able to understand their customers a little better without having to understand specifics about sourcelflic neople.

The Net also makes it easier to aggregate information and re-purpose it.

Right, on the Net it is easier to collect information and it makes it more difficult is protect personal information. But encryption makes it easier—no, it doesn't make it easier. It gives people more tools to protect personal information about themselves.

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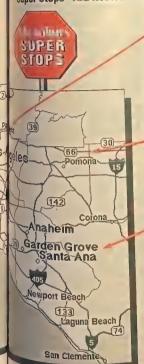
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NSA/FBI Push Key Escrow, Industry And Civil Libertarians Object Vigorously By Ivars Bezdechi

s Washington lawmakers grapple with media-sexy subjects such = "pornography on the Interner" and other material considered in some circles to be "inappropriate," a heated debate on the ramifications of data encryption in a new world goes on behind the scenes, raising questions about free speech rights, privacy rights, freedom of information, and the interests of law enforcement and national security

The basis of the enure controversy is the Clinton Administration's proposed Security And Freedom through Encryption (SAFE) Act (sometimes referred to as the "key escrow," "key recovery" or "Clinton Clipper II" and which also contains provisions that would make export of encryption software and technology to other countries. This law would force everyone who wants in encrypt a message in electronic files on a server as personal computer hard disk to hand meet copies of the key to see outside entity as company. If a law enforcement agency on a local, state or government level is served with a warrant, the "key" to decode the would be MICROTIMES - LANGUARY SO, MINIS

handed over by the third-party to the law enforcement agency The rule would encompass Internet messages, financial and checking account records, word processing records, and the contents of any other computer files which would be of interest in a law enforcement agency doing an investigation. (The "escrow" part of the term refers to the escrow-like capacity of the entity-private a otherwise-holding the encryption key.)

The chief proponents of the federal proposal, the Federal Bureau of Investigation (FBI) and National Security Agency (NSA) argue that they need the stringent "key-escrow" scheme to effectively manage investigations which might involve information stored and data on computers as well as transmissions made over the Internet, just as they now possess the sophisticated technology needed to wiretap conventional phone conversations

Although the proposed legislation also includes rulemaking which would broaden controls an the export of encryption technology to other countries, the debate over SAFE and anothand the called "Promotion of Commerce Online in the Digital Era" for in short, "PRO-CODE"), has shifted from an effort iii relax export controls, iii a concentrated effort against the broad new domestic controls and mandatory government private communications.

The Trouble With Key Escrow

While was government's position on the issue may be understandable an one level, opponents to the measure and leading the charge in questioning the integrity of the key escrow holders, who, in a sense, will end up guarding the chicken coop.

An undetected breach of security within the agency entrusted to keep the secret code could present a gigantic problem for every one of the key escrow agency's customers when such information falls into the hands of someone other than an authorized law enforcement agency. As a result of a security breach, the agency would then have to contact every customer and then issue new keys (assuming that they have the integrity to admit their own shortcomings in allowing such a breach to happen) Once the breach was identified and dealt with. those customers would need to immediately start using the new keys and then re-encrypt every document that used the old key

Computer industry experts predict that the sheer financial cost of President Clinton's pro posal will be astronomical, and that most agen cies and companies will operate around limited liability guarantees; and that in asset of a security breach, the policy will meet them to be ned up in endless court cases.

Counter-Escrow **Arguments**

The Washington, DC-based Center for Democracy and Technology (CDT) (www.cdt.org) has offered a "my lock, my key" approach, which is considers to be more reasonable and functional overall.

In tandem with CDT's lobbying efforts. a

mup of leading cryptographers and computer mentists released a report last May which ramined the risks and implications of government-designed key escrow systems warmbsa org). The report, in part, cautions hat "the deployment of general key-recoverybased encryption infrastructure to meet law enforcement's stated requirements will result in abstantial sacrifices in security and cost to the ted user. Building a secure infrastructure of the breathtaking scale and complexity demanded by these requirements is far beyond the experience and current competency of the field."

In simple language, says Jim Dempsey, senior staff counsel for the CDT, these pieces of legislafion are attempting to build something that can't be built. He says, "If you build it, or try to build it, you're going to make a mistake. The

The "Security And Freedom Through Encryption" bill would force everyone who wants to encrypt a message or electronic files to hand over copies of the key to an outside entity or company.

scheme they are trying to build will be too vulherable. Trying to control all of these keys, and Trying to keep track of all of these keys, and to do Il without making mistakes, is simply not

He says that the key escrow proposal offered the Clinton Administration and the FBI is a Profoundly vulnerable system. Individuals who use the Internet (whether for banking, comherce, relationships, or maybe in the future. tele-medicine" by consulting with doctors over the Internet) are probably not aware that an of those transactions without strong encryption are "insecure" or can be easily intercepted by a third party.

The key recovery [escrow] proposal offered by the administration is another window of vulnerability that will seriously affect the individ-Dempsey says. "The Internet as it stands non is very insecure. Its openness and nenvorked hatere makes it insecure. The only way to make it

secure is through good security, brought forth with encryption which is easy to use, and as one person has said, 'double-click easy.'

Right now, encryption in the voice communication world in most important with respect to wireless telephones, of which there are about 40-50 million customers," he adds, "The wireless telephone is an increasingly popular and seamless component of our telephone system. The security of wireless communications is very important. Encryption in central to any security program."

Balancing Act

Dempsey and the CDT clearly are not advocating a world where encryption and data protection and the interests of law enforcement cannot coexist. They simply want a policy that is technologically workable and protects free speech rights-which includes no government-sponsored domestic controls and substantial reform of laws governing the export of encryption technology outside of the United States.

Currently, strong and virtually unbreakable encryption schemes are widely available overseas, but US companies are expressly prohibited from exporting strong encryption products.

"This has had the effect of inhibiting the spread of encryption internationally and domestically, and that has left the Internet and other communications infrastructures vulnerable. We believe that law enforcement will have many avenues available at it, even a a world of widespread encryption," Dempsey says "Law enforcement will not be crippled by the widespread use of encryption, and in fact, the widespread use of encryption will prevent crime.

The Drags On...

Groups such as the CDT, the Internet Privacy Cualition, Electronic Frontier Foundation and Voters Telecommunication Watch have been successful in thwarting some of the most egre. gious "Big Brother" provisions of movernmentsponsored encryption legislation.

However, Dempsey is not ready in claim victory. He described these different proposals and counter-proposals and amendments as being in

peritous gridlock."

"We've never had controls domestically on encryption technology But the FBI's proposal would be devastating to the future of the

Dempsey attributes the administration's and Internet he says government law enforcement's "Big Brother" approach to "the fear of having to do things in a

*The FBI is trying to fight the technology different way rather than use the technology to use benefit," he

argues. "In a technological environment which is characterized by decentralization and user control, the FBI is trying impose centralized decisions and centralized structures on the user of controls-in this case, by depriving the user of the control and some of his or her keys." Copyright | 1998 by Ivars Bezdechi All rights

Online Resources:

Center I Democracy and Technology

URL: http://www.cdt.org/

The Center for Democracy and Technology, a non-profit public interest organization based in Washington, DC, works to develop and advocate public policies that advance constitutional civil liberties and democratic values in new computer and communications technologies. Its Web page includes more information about pending encryption legislation at http://www.cdt.org/crypto/

Internet Privacy Coalition

URL: http://www.privacy.org/

The mission of the Internet Privacy Coalition is to promote privacy and security in the internet through widespread public availability of strong encryption and the relaxation of export controls

Encryption Policy Resource Page

URL: http://www.crypto.com/ The Encryption Policy Resource Pages is an issues-oriented place on the Web for information about the United States' encryption export restrictions. The Web site also maintains am "adopt a legislator" email program at http:// www.crypta.com/member/ for concerned neuzens

Voter's Telecommunications Watch

URL: http://www.vtw.org/

The Voters Telecommunications Watch (VTW) is a New York-based citizen-based Internet civil Eberues group. It organizes minimum in individual legislation, and occasionally money for a worthy masses but ressue itself

Rep. Goodlatte's **Encryption Page**

URL: http://www.house.gov/good/one/encryption.htm Latest news impact pending encryption legislation from Rep. Bob Goodlatte (R-VA).

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Encryption, Privacy, And Your Macintosh

Two Views Of PGP

n our column this month, Sam will start off with some cautionary advice about encryption of data; then I'll talk about why I feel su strongly that everyone should encrypt just about everything, and give some brief instructions on how to get, install, and use PGP for the Mac. -Peter

The first problem with

strong cryptography

is that it works. Once

with PGP or another

you've encrypted a file

standard of equivalent

robustness, it can only

be recovered with

Lose the key, and you

the proper key.

Playing Willi Guns

By Sam Penrose

The US government defines strong encryption software as a "munition" and threatens to jall those who export it for threatening the national security. Computer pundlis see strong encryption software as a tool for preserving the liberties that make America worth fighting for

I tend to agree with the pundits' arguments against regulation, but some preliminary research on cryptography suggests that they may have something to learn from the government as well

O'Reilly and Associates has m

have lost the file. book out on the leading personal cryptography product Pretty Good Privacy by Simson Garfinkel lts sections are cryptographic theory and history was wonderfully clear. I originally planned as review PGP (the book) for this column, but Garfinkel hasn't updated it in three years

PGP doubles as a manual, which is great if you want to was v2.6 for DOS or UNIX. The software Last man passed release 5.0 If its you want is back ground and you don't have paying \$30 and leading through pages ad outdated software ups. Garfinkel's PGP is a great book.

If there is a book ass PGP written some 1995, I can't Real it. For breaking information on PGP, check the compasecurity pgp 1 alt security pgp newsgroups, we visit the links page was on the end of this piece. There was

five "current" versions of the program, as be prepared to do some research Rather than add to the chorus of praise for PGP, this piece will look some problems with the technology as explained in Garfinkel's book

Be Careful What You Ask For

The first problem with strong cryptography is that it works. Once you've encrypted a file with PGP or another standard of equivalent robustness. it can only be recovered with the proper key. Lose the key or the key's pass phrase (what you type to access the key), and you have lost the file Keep a copy of the file or your passphrase lying around, and your "strong" cryptography becomes not so strong, making the exercise somewhat pointless

Verify, Mill Don't Trust

Concealing your key doesn't have to be a problem if you only want to secure a file while it's me transit. For that situation, the preferred method is "public key" cryptography. A public key is a very large number mathematically related to another very large number, the corresponding "private ke) m such a way that the private key m very hard is identify if all you have is the public key This relationship allows the wide distribution of a public key for encrypting files that can only be decrypted by the holder of the private key Thus I can post my public key on my Web page and you can use # to send me a file that can't be read even by others who have visited my page unless they break the underlying cryptography or have access to phe nomenal computing power.

Public key cryptography has its own inherent problem. You turn to cryptography because you don't trust someone: your coworkers who might snoop an your hard drive at the general internet population who might read your email. Ironically, every use of public key cryptography 15 inherently an act of trust. To recrypt a file with a public key is to say that you trust that the public key belongs to a specific person. (It may also say that you trust that person to handle the file and their own private ke) appropriately, another iteration of the first problem inherent in 😹 strong cryptography.) If your best friend hands you a floppy disk saying "here's my public key," the need for trust may not seem like such a big deal But how many people do you know that well?









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There is a partial workaround to this problem, the Web of Trust, which relies on the fact that public key cryptography can be used to authenticate messages as well as encrypt them. Via another mathematical function, I can use my private key to "sign" ■ message in such a way that anyone with my public key can verify that it came from someone with access to the private key for that public key and that it hasn't been tampered with in the Interim. By signing someone else's public key, I verify in for anyone who trusts my public key. As a consequence, you can

Someone walked into the fourth-floor office of a vice-president of one our large clients and walked out with his PowerBook. That PowerBook had on it the details of a billion-dollar merger that the VP was in the process of negotiating.

expand your "Web of Trust" as far an your friends' signatures will take it. What you can't do to expand it m far as your friends' acquaintances' signatures will take you. If you see a friend's signature me a stranger's public key, your friend in certifying the stranger's identity (in practice, their name and email address), not their trustworthiness for verifying the keys of other strangers any other purpose

can be a subtle distinction, # I recently learned to my regret. I vouched for an email acquaintance named "Smith" to another email acquaintance who wanted to buy a computer. There actually two Smiths, Smith and Smith Ir., and neither I nor the buyer remembers whether he specified one of them. At any rate, the one I trusted and Smith, and the vendor was Smith It. Maybe the query was ambiguous or maybe I just blew it, but the upshot is that Smith Jr. turned mex to be a ripoff artist. Public key cryptography might have helped with the confusion www Smith versus Smith Ir, but I would have vouched for Smith Ir. me the basis of knowing his father anyway I confused identity with trustworthiness, which

mistake that public key cryptography can't prevent. For that reason, its effective use requires constant vigilance.

No Such Thing As An Unloaded Gun

The underlying problem with strong cryptography programs is like the underlying problem with guns: they me powerful tools, but only those with training and discipline can use them safely and effectively. The government's decision to call strong cryptography "munitions" may be # way of enforcing a bad policy. The analysts who oppose restrictions on cryptography may be fighting the good fight. But too many of them portray PGP and similar software as utilities for accessorizing your computer, with the civil liberties angle thrown in for eachet. These are serious programs whose use and misuse entail serious consequences. Want to play around with them? Don't forget that you are playing with guns.

PGP: Get it, Use It

By Peter Linde

I am going to take a pretry strong stance about PGP. Everyone should get it. And everyone should use it. Not just on your truly important or confidential mail and documents, but on everything you send an transfer to another computer, as well im personal or confidential documents that you keep on your own hard drive

I don't believe in strong encryption (without government key recovery, by the way) because of the semi-wacky arguments that it provides the last and best defense against a police state. [believe in it for one simple reason: privacy.

I'll give you a few examples of what I mean

Example #1: I once heard a computer consultant joke, "You can hide it from your priest. You can hide it from your therapist. But you can't hide it from your computer consultant."] knew exactly what he meant. At my consulting company, we are regularly called upon to recover our client's data from their crashed hard drives. We use standard tools available to anyone At minimum, those tools display to the person performing the recovery the name of every file on a hard drive. In worst case crashes, we occasionally must look inside the files to make sure that we are recovering the

You wouldn't believe what I have seen. Maybe you would Go look at your own hard drive and imagine that your boss or some stranger had free warm as everything on it See anything you might like to hide?

Example #2: Someone walked into the fourth-floor office of a vice-president of one our large clients and walked out with his PowerBook. That PowerBook had on it the details of a billion-dollar merger that the VP was in the process of negotiating. Fortunately, the data was backed up, but one is left to wonder if this was a random theft or an act of industrial espionage

Example #3. That email you just sent. You may think of it as a private conversation between you and the recipient, but in fact, many people can read every word you wrote m it travels from your machine to the machine of the person to whom it is addressed.

First off, if your computer is on a network anyone with a simple packet analyzer (they are available for free on the Web) can read everything is your post travels from your machine to your mail server. Once your post makes it to your mail server, anyone with physical access to that server can read your mail. They may even be able to set up the server such that it automatically forwards a copy of any mail addressed to you to their own account. In fact, most corporations reserve the right to view the contents of email sent or received by their employees.

Computers and email make our lives so much more convenient, yet the nature of digtal storage and transfer of information is the very problem. As any software vendor can tell you, it's just too easy to make copies Each leap in information technology, from monks copying manuscripts by hand to modern computers, has allowed for information to be copied more quickly, more accurately and more efficiently

There has probably never before been a method of communication and data storage that people believed to be so secure, and yet was measily breached as computer disks and email systems

Many people believe that sending an email is like sending a letter or even making a phone call. They have come to count on these systems of communication to be private Of course, all can be breached. But none in easily as computer-based systems For example, before the gov ernment can listen in myour phone calls, the) need to go through a significant legal process They then have access to equipment and meth ods that the average citizen just doesn't have I am not saying that others can't top your phone. but there are major technological hurdles in the way of doing so.

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On the other hand, practically anyone with a computer, a modem, and a keen enough interest could swipe your data or intercept your email. And even someone without any of those can see everything we your hard drive if they just steal your computer. It happens all the time

So, should you be encrypting your personal mail and files? Assuming you answered yes, read on to find out where to get PGP for the Mac and how to install and use it.

Using PGP

To get PGP, simply point your browser to (http://www.pgp.com:8001/freeware/PGPfree ware553.hqx). There you will have to fill out a form declaring that you are in the US and promising not to forward the program to anyone outside the US

Once the installer is downloaded on to your hard drive, double-click on it. Carefully read all the terms of use and the ReadMe (just kidding!) and then install the software.

Restart your computer. You will find a PGP 5.5 folder m your hard drive. In addition, the installer will also place a few extensions in your system folder. If you use Emailer or Eudora, you will find that you can now encrypt and decrypt files from within these programs. PGP is better Integrated with Emailer, but works just fine with both products.

Using the PGPkeys application, you can instruct PGP to place an icon in the menu bar of

specific programs so that you can access PGP encryption from any program you choose.

Encrypting, decrypting, and signing with PGP are pretty straightforward. Understanding how it all works can be a little tricky, PGP 5.5.3 comes with a manual in PDF format, but even better than that, it now supports AppleGuide. Take few minutes and read through the AppleGuide files. It is well worth the effort.

Once you are ready, create a key for yourself. All of PGP's functions are available through the PGPkeys program. You might also want to take a minute or two to check out the various preferences available under the Edit pulldown menu. I strongly recommend that you check the box that says, "Always encrypt to default key." The default key is the one that you create for yourself. This will allow you to always decrypt any mail that you send to anyone Remember: you encrypt email with the public key of the intended recipient(s). Anyone whose public key is not included at the time of encryption (including you!) will not be able to decrypt an encrypted message.

Never tell anyone your private key This is the only protection you have in the world of encryption. And considering that PGP allows you to digitally sign email (proving that it came from you and has not been altered since you it), it is important that you never share your private key with anyone,

But how do you get other people's keys? Easy-they can mail them to you text. Simply

drag your key from the PGPkeys window into any application that supports drag and drop. Or, you can use your PGPkeys application to do a search on a Key Server. You can search by name or email address. Feel free to get my key by searching on the Key Server for "pbl@linde group.com". I will happily reply to any encrypted email with am encrypted response Make sure you send your key to the Key Server Without it, I won't be able to reply in an encrypted form.

PGP is so well-designed that it is easy and actually fun to encrypt and decrypt messages. Give it a try. Protect your privacy.

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RESOURCES:

PGP: Pretty Good Privacy By Simson Garfinkel

O'Reilly and Associates 1-800-889-8969 (US/Canada credit card orders) 1-800-998-9938 (US/Canada inquines) or (707)829-0515 (local/overseas)

URL: http://www.oro.com/catalog/pgp/ PGP Link Page:

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BMUG publishes and distributes some of the best computer books and CD-ROMs available. Our semi-annual 400-page "Newsletter," sent at every member, contains of articles on every facet of Macintosh computing, the Internet, and more, plus hundreds of megabytes of useful software as the included CD-ROM, all without a single advertisement. Our three BBSes are thriving virtual communities where thousands of people share information about everything from how to defragment a hard drive to how good the latest Emma Thompson movie is, all presented through the friendly FirstClass user interface.

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Online S Guide

INTERNET . BY JOHN I QUARTERMAN

Is The Internet A Commons?

Second Of Two Parts

Finally to the question: Is

The most basic characteristic of a commons is that it is of fixed size, and, therefore, exhaustible. It is a field of grass, or a mine of copper, or some other natural resource in the traditional economic or Marxis sense.

The internet has been doubling in size every year since 1988. That's approximately 100% growth every year for nine years. Compare that to current worldwide human population growth of about 1,4% per year. If the internet as a commons, it surely should be barrelling mons, it surely should be barrelling

head-on into a tragedy.

This point is important. Many people see "100% growth rate" and think of abourd sales projections they have seen in advertisements. But this 100% growth also not a projection. If a based we solid historical figures, collected systematically years it is not We quibble about whether it's 120% or 120%.

and certainly it differs from country to country. But overall the historical Internet growth rate of http://www.natid.org/internet/growth/J has been approximately 100% worldwide since 1 and Not 5%, not 10%, not

Broadcast radio or TV could be considered a commons, because they use limited numbers of channels. But the Internet does not have channels in this sense. It is true that Internet Protocol (IP) addresses are limited, consisting as they do of only 32 bits. However, a rechnical solution has been specified and standardized for years, with usable implementations. That solution, called IP version B (IPV6) or IP Next Generation (IPNG), is not yet widely deployed because so far it hasn't been needed, even though the Internet has been

Why do people want to regulate the Internet!
Because, many say, it's a commons, and if use of it
E and regulated, arcess will be inequitable, will
those will do have arcess will be arroy it by overuse,
like cows overgrazing a field of arces. The opinion
has appeared in print in very respectable places.

doubling in size every year since 1988. It hasn't been needed partly because of conservation, in that III addresses is allocated in a much more efficient manner these days than they were when IPNG is being designed.

Perhaps more relevant is recycling. The average intranet (internal corporate internet) these days are one of a small number of IP network addresses reserved for that purpose. An

unlimited number of companies or other organizations can use the same such IP address simultaneously, with <code>== iii</code> effects whatever on any of those organizations or on the Internet No matter how many organizations use the same IP address for that purpose, they can never use it up, no more than they can use up the number nine.

Here we have a basic difference between the Internet and Hardin's commons. Some of the most basic Internet resources are inexhaustible

Not because ongoing technical fixes are required to keep increasing the amount of resource available, but because they really are inexhaustible.

If the same sense in the number nine or the word yes.

Other Internet resources can
be exhausted, at least in the neat
term. If every internet user right now
decided to reload # Web page all at
the same time, many internet links
would be saturated, all their bandwidth would be used up But this is
still not like Hardjin's commons. A few
moments later, all that bandwidth # free again.

as if the grass sprang back up as soon in the cows stopped eaung. Nonetheless, the total number of Internet users is rapidly increasing, and thus they use

wonetheless, the total number of interfecusers is rapidly increasing, and thus they use more bandwidth. Will all the Internet's bandwidth be used up, like grass grazed to exhaustion? No

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Internet continued

Using the Internet doesn't make it wilt. You can't up bits, anymore than you can read up the words in a book. You can use up a book, for sure, and you am eventually wear out an Internet router. But you can't use up the bits or the words. And passing more data through == IP

link doesn't produce the kind of wear that happens when you roll a wheel or use some other mechanical machine, nor the kind of consumption that happens when you eat a plant.

Using the Internet makes It grow Each new user comes with a batch of money that that user

NO Busy Signals

pays to an ISP (or perhaps pays more indirectly m the case of universities). That ISP uses the money it receives from its users to add more modems, routers, and external bandwidth It also uses the new money and users to attract more capital from banks, private investors, and the stock market.

There are of course secondary costs, in that Internet links require computers and metal or fiber optic communications links, which require mining, manufacturing, distribution, etc. But the total physical and economic resources required to support the current Internet, or for that matter # future Internet large enough for every person on the planet to be a user, are small compared to, for example, the resources already being used to feed all the people on the planet

I could be wrong about that. If someone senously wants to argue that the Internet is a commons in some sense (rather than simply baldly asserting that it is without any supporting arguments or evidence), secondary costs would be a good place to start. Bandwidth in not a good place to start, because bandwidth simply is not analogous to grass.

Furthermore, the resources used to actually transfer information through the Internet are certainly less than for almost any other communications medium. You don't have to chop down trees to make more bits

The Internet is not a commons. Pretending it is would only lead to bad political and economic decisions. Let's see the Internet for what it is a communications mechanism, of a new kind. without many of the restrictions that apply to previous communications mechanisms such as books, magazines, radio, and television, and comparable to a field of grass

Political Implications

Economics always has political implications and Hardin is well aware of that He asserts *Freedom in a commons brings ruin to all." That may or may not be so, we will a argue it here.

But freedom on the Internet brings growth of the internet; both in number of users, nodes. and links, and in the information available on it and in the organization of that information

Viewing the Internet as a commons leads to mcommendations of volume charging in limit bandwidth usage (that is precisely what Science recommends) But with limited bandwidth usage only three years ago we would not



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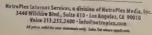
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Online Guide

Internet continued

have seen the explosive growth in usage of the World Wide Web (WWW) that did occur. WWW is exactly the application that attracted so many new users to the Internet that there are now approximately eight times as many people using it as there were in 1994 (Not 8%: eight times, or 900%.) Few people would have been willing to use the Web if they had been required to incur hefty costs each time they transferred | large graphic. If there had been charges for short-term volume usage before that, we would not have had Gopher (the predecessor of WWW), anonymous FTP (the longstanding mainstay for transfer of large files), or for that matter electronic mail (the most basic Internet application).

Short-term volume charging is short-sighted, and omits the long view that liberal use of bandwidth is exactly what has led to the growth of the Internet.

Similarly, viewing the Internet as a commons leads to the view that content distributed over the Internet must be regulated that good content will not be inundated with bad. But the Internet does not have limited channels like radio or TV. Content regulation for that reason is not valid. Content regulation by Internet carriers for the protection of minors is also not valid. Such protection belongs on the receiving end, as we and many others, including the US Supreme Court, have discussed at length (http://www.mids.org/min/TOVicda.litmi). As the Supreme Court (lastices put it "the Internet is "a unique and wholly new medium of worldwide human communication."

This does not mean that there is meed for

restraints on bandwidth usage. However, such restraints already exist, in the form of volume charging of larger granularity, such as hourly usage charges and monthly aggregate bandwidth usage charges.

More importantly, they exist in the form of technical mechanisms such as the Van Jacobson TCP slow-start algorithm. In Hardin's day, the only way to "legislate temperance," as he put it, was to appoint bureaucracies of people to make case-by-case decisions. In our day, we can write computer programs to implement algorithms for technical temperance decisions. Now it is well known in the Internet technical communication.

No was would be foolish caugh to say the Internet and but the improved national security in a nuclear world, yet a substance of residual fixtorical process.



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ty that Jacobson slow-start was designed before the popularity of the Web, and that it doesn't deal as well as we might like with the Web propensity for lots of brief TCP connections. But turning that algorithm makes a lot more sense than appointing bandwidth bureaucracies for the Internet, Internet bandwidth usage really is a technical and economic problem, not a poblitical one.

There are also pathological cases Spammers abuse the electronic mail mechanisms of the Internet to steal resources from others by sending huge amounts of bulk mail for me gain to anyone but themselves. We should stop them for the same reasons that we should stop bank robbers. Whether we should stop them by the same means that we stop bank robbers is a different discussion that I have already treated in several columns. But spammers are clearly a small minority of Internet users; if they weren't, nobody would be able to use electronic mail for any useful purpose. There is no point in extrapolating from spammers to the internet population at large.

As we have already seen in the cases of the Soviet coup and the Thenamen Square massacre), the Internet promotes freedom Restricting the free flow of information on the Internet would be bad for the Internet and bad for the world at large.

The Internet is not a commons Freedom may or may not be good for a commons Freedom is good for the Internet The total physical and economic resources required to support the current Internet, or for that matter a future Internet large enough for every person on the planet to be a user, are small compared to, for example, the resources already being used to feed all the people on the planet.

The Internet And Wealth

Internet deployment in Internet hosts per cupils correlates very strongly with personal income per country (see MMQ 401 at http://livuo.minds.org/mmq/40/1). We don't yet know whether this was samply because rich countries can afford more internet, or and also seems likely, the Internet promotes economic growth. If the latter is true, consider also that wealth is one of the few things that appears to lead to reduced population growth.

Hardin asserted that "there is no prosperous population in the world today that has, and has had for some time a growth rate of zero." When he wrote that, it was true. But things have changed According is the CLA World Factbook for 1996, Finland, which is a prosperous country by anyone's measure—not is mention the county with the most Internet hosts per capita in the world—has a 0.1% pop-



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ulation growth rate. Even Italy has only a 0.13% growth rate. Those are not zero, but close to it. According to the US Census Bureau's World Population Profile: 1996, the populations of Germany and Spain, as well as thriteen other countries that were set the former Soviet sphere, are actually declining, that is, less than zero. Even the aggregate worldwide population growth rate was only 1.4% in 1996, according to the Census Bureau—the lowest rate in more than 50 years. Today's world is not exactly the world Itardin was describing, which is not sur-

prising, 30 years later. Neither Hardin nor Malthus claimed to predict numerically accurate characteristics of the world 30 or 300 years in the future, although it would have been better for their theories of they could have done so.

More importantly for the Internet, there is a clear correlation between human population growth rate and wealth (usually less than 1% annual population growth) and poverty (usually more than 1%).

So if it is true that the Internet promotes economic growth, and if it is true that econom-

ic growth leads to lessened population growth, then it would be short-sighted indeed to throttle the Internet, since the Internet could well be contributing to an eventual solution to an impending Malthusian crisis

Conclusion

Cattle may need culling Internet users do not Freedom may be bad for a commons Freedom is good for the Internet.

The Internet is not a commons. Let's not treat

Acknowledgment

This column is dedicated to Dr. Elsie Quarterman, professor emeritus of plant ecology. Vanderbilt University. Any errors in this column is the sole responsibility of the author of Copyright ©1998 MIDS mids@mids.org. http://www.mids.org. (512)451-7602, fax (512)452-0127, 1106 Clayton Ln., Ste. 500W. Austin, TX 78723 USA.

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Modem Wars A Side Issue

Telcos And Cablecos Call the Real Shots

High-speed modems

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That said, consumers can now breathe a short sigh of relief as the smoke clears from the most recent intergalactic war over 56K modem standards.

These 56K, cable, and DSL modem wars are quick make-a-buck, three-card monte schemes to squeeze every last dime out of decades-old technology and antiquated telco pricing schemes. The real action is run by the telcos, and to lesser extent the cable companies.

Not Rockwell. Not 3Com. Not Microsoft. Not yet.

As reported earlier (http://www.microtimes com/H33/online.html), over the past year two competings standards for high-speed moderns were touted by rival camps in U.S. Robotics (s2) and Rockwell's (VSS-66lex) technologies. These competing technologies enabled moderns using seaso pair of regular telephone to in in most cases, achieve upwards u.S6Kbps downloads (s2) MCHETTIMES - JURLARY OZ. 1998 and somewhere between 33-40Kbps uploads, depending on the weather and the state of your internal wiring.

Since the introduction of these two standards, each camp—with 3Com swallowing U.S. Robotics in the meantime—claimed that its standard was being implemented faster and by more important people than the other This important was heightened by the fact that a modern built on one standard couldn't talk to a modern built important that the other technology.

Despite claims from both camps that buyers would get a free upgrade to some future joint standard, consumers got caught holding the bag of trying to figure out which modern to buy according to which internet Service Provider (ISP) or online service they used Pity the technologically Amish who mistakenly chose x2 moderns only to change their ISP two months later (not uncommon) only to learn that new ISP supported K56flex technology

Faced with this Damoclean sword, consumers did the only rational thing. They stopped buying 56K modems in droves. This forced the major players to finally get together. Orlando, FL at the beginning of December whatmer out a consensus that will produce one TTU standard with the voted on in January and then ratified by September, 1998.

Even in their respective press announcements touting their support for the new consensus, both camps continue skirmishing as if they hadn't heard the armistice had been signed. As we noted last time, these guys do have fun with numbers that goes way beyond apples and oranges. For instance, Brand X claims its modern technology, had been adopted and deployed by more than "1,200 ISPs worldwide, offered by " an out at the up 10 ISPs. 100 ISPs.

im Europe, 30 Latin American ISPs, and 70 ISPs in Asia and the Pacific." Meanwhile Brand Y claims & is the most widely supported 56Kbps technology, "deployed by more than 1,000 ISPs at 6,000 points of presence in 4,000 cities and more than 30 countries worldwide." Can you tell which is which?

What do I care? Just give me something that will work with everything else. I suppose these gadgets will be available sometime late in 2Q as modem manufacturers will offer new "standards-based" modems and upgrades based on the now "determined" standard prior to its actual ratification in September, So you can look forward to another round of "We did it first!" before the whole thing is over.

Then it's on to the been-there done-that next thing.

Cable Wars

Which, in this case, is a new round of frothing PR claims between cable and xDSL modems Luckily for you, both 3Com and Rockwell are determined to be big-time players in these markets as well, with hopes that they am confuse the bejeaus out of consumers once more, getting you to worry over which next high-speed gizmo really is the next step.

High-speed cable modems were to be a fittle ahead of the curve when it comes to future standards, see both 3Com and Rockwell have already announced their respective intentions to follow the budding standard set by the Multimedia Network Systems (MCNS) partners—te "large cable companies." The new standard is "data over cable service interface specification" or DOCSIS

3Com's initial bid to support DOCSIS at a line of cable modems that allow a cable operator's

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Online Services continued

plant to send data to a home or business at up to 38Mbps Data can also be sent "upstream" from the consumer to the cable plant at a whopping 33.6Kbps, using either your own or 3Com's x2 modem equipped with telephone connectivity.

Rockwell, meanwhile, claims it will be the first to field complete chipsets for both sides of the cable connection for subscribers like you and companies like your favorite cable company, TCI According to Rockwell sources, MCNS-DOCSIScompliant cable modems will enable Internet connections at typical rates of 3Mbps downstream and IMbps upstream, with peak rates approach ing 36Mbps downstream and 10Mbps upstream. Look for these puppies to show up late in 'm'

FAL Wars

Meanwhile, both 3Com and Rockwell are heavily invested in the DSL market that promises high-speed bandwidth over the copper telephone lines that already exist in your home or at your business. Among its other DSL efforts, 3Com, via its purchase of U.S. Robotics, lays claim to have some sort of DSL-style technology to be built into the x2 V.Everything modems available by summer of '98.

On the other hand, Rockwell and its ally Nortel plan to foist their own low-cost DSL standard on an unsuspecting populace Rockwell recently announced it will build modem chipsets based on its consumer-on ented DSL (CDSL) technology to interoperate with Nortel's 1MB modem technology telephone network equipment. According to Rockwell's PR, this flavor of DSL "requires no rewiring at the teleo's Central Office, and no subscriber service call is install a POTS (plain old telephone service) 'splitter' or rewire the home. It is compatible with current POTS voice features and extension phones in the home or business. And the service is extremely tolerant of phone-line length and condition, compatible with the vast majority of all non-loaded telephone lines."

And "non-loaded telephone lines" brings *** back full circle. By now we should've figured out that these S6K, cable and DSL modem wars are quick make-a-buck, three-card monte schemes to squeeze every last dime out of decades-old technology and antiquated telco pricing schemes. The real action is run by the telcos, and to a lesser extent the cable companies. Not Rockwell, Not 3Com. Not. Microsoft. Not yet.

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Online Services continued

Case in point. ".. compatible with the vast majority of all non-loaded telephone lines." Misdirection at the center piece of every classic con-

Find a non-loaded line. Ask a PacBell sales rep if you can get service for one. Despite their blank response, in fact, there are mega Gigatons of the stuff already deployed. But don't bet on the local "public trust" telephone utility having a clue as to where one line starts and ends after all of these years to suspicion once hazily forwarded to me by Jack Rickard, fine cigar and cabernet afficionado and Editor Rotundus of Boardwatch Magazine)

Better yet, even if you found a non-loaded line, see if PacBell or some other RBOC will let you employ one without Ma Bell getting a cut just for it being there, unused, after 20-odd years as an alarm circuit. In a non-competitive market, that's how telephone companies make their money. Despite a California PUC tariff, wasn't it last year Pacific Bell put a moratorium on alarm circuits for use as data lines? I recall safety and data integrity concerns being hastily tioned as a ruse to confound the PUC into forbidding wild bands of independent telcos, ILECS, CLECs, ISPs and hordes of unwashed bandwidth-starved consumers from taking advantage of T-1 data rates at ISDN prices.

The point at that one hears all of this blather about this or that DSL working on regular phone lines without taking into account who owns it. First, most active telephone lines a Ploaded. More importantly, the Bells own it and call the shots. Same for cable companies.

Meet The New Boss, Same As The DN

So now we find PacBell's FasTrack DSL service is available in selected areas of Northern California. Now you may have DSI, transmission in California—because PacBell says you can. And so, DNAI, a California based ISP, and eventually other on-the-bounce ISPs me offer highspeed IP service in those areas as well.

Modern standards? Child's play. Just don't forget how the real game is played. You pay \$80 per month to DNAI for the "IP service" for 384Kbps symmetric service. After an

introductory period you might have to pay for or lease some DSL modem from 3Com, Hayes, or whoever; minor issue what modem or standard you buy. Doesn't matter

Because the real catch is you also get m pay \$125 per month to PacBell for use of a phone line. Why wasn't DSL available m California last year? PacBell needed time to figure and how to bill \$125 per month for an unmetered line instead of \$12.95. Now that's a business.

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BY KEVIN M. SAVETZ

Web Cookies

Harmless Convenience, Or Insidious Invasions Of Privacy?

Your Web browser is

keeping notes about you. Don't fret, it's not bad as it sounds. After all, how can something with an innocuous name like "cookies" be bad?

A cookie is simply a note to itself that a Web site leaves on your computer's hard drive. You know how your applications—Microsoft Word. Neiscape, and other programs that you use—create preferences files? Cookies === preferences. files for Web sites.

Any information that you give to a site can be stored in a cookie, set that next time you visit that site fluter that day or even months in the future) the site can read its cooke and remember your preferences. For instance, if you tell the site that you prefer to see the "frames" version of Web pages and that you use Windows NT, the site can stash that data in a cooke. The next time around, it will use frames and tell you about new Windows NT software.

Or you might click your way to the classical area of an online music store using cookies; the store duly notes your penchant for Pachelbel, and on your next vasit the site highlights classical releases. Unless you have your browser to you you when cookies added, you probably won't even realize the process has occurred.

Cookies can only store information that you give in the Web see. This includes the basics like what parts of the site you visit. But a site can't get your email address, for example, unless you give it to them.

So, many experts view cookies as mostly harmless. But some folks don't like them—they see cookies are a potential invasion of privacy. Give your credit mean number to a Web _______ there's no reason the site can't keep your wasting in a cookie to speed your ______ order.

Privacy advocates wonder if Web sites can amoop on coolies left by other sites. It will all 1888

don't want www.shyster.com to steal credit card info that was stored by another Web site.) With up-to-date Web browsers, this isn't possible.

But cookies work on the Web site's terms, not yours. The site decides what information to jot in a cookie and how to it. Some users just don't want sites tracking them. Me, I don't mind it much. The sites don't know who I am, nor do they have my email address. I'm just a nameless, faceless Web surfer.

Cookie Central (http://www.cookiecentral.com/). a great site devoted to the use and abuse of cookies, has this to say about privacy. "Some people do not like a file that may contain a cookie with information about where they have been, and what they do, if they can stop it. This type of information that is invaluable to some companies. ... Cookies can be used to track you on the Net, what sites you go to, what you like, and so on." Indeed, at least one company uses cookies to track the sites that you visit, then deliver targeted advertising banners.

Cookie Control

For privacy advocates and the paranoid, a cottage industry of cookie-crunching software has cropped up. Utilities with names like Crumbler

Password-protected
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cooldes can make it a
more difficult to

and CookieCrusher will give you better control of your browser's use of cookies, or just erase all the cookies stored on your computer. (By the way, even without your intervention, cookies don't say around, clogging your hard drive forever They can be set by a Web site to expire after a certain date.)

Will you suffer dire consequences by deleting cookies or shutting them off altogether? Some sites will forget what ads you've looked at (big deal) and others will forget your preference. Password-protected sites can use cookies to store your username and password necessary for logging your username and password necessary for logging your seriame to have sites a little more difficult to log in to those sites.

in Netscape Navigator and Communicator 4.0, you can control how the browser handles cookies. Pick Preferences from the Edit menu, then click on Advanced. You can accept all cookies (the default), accept only cookies that get sent back to the site you're visting (a more secure alternative if you're worried about advertisers tracking you,) or don't accept cookies at all (the choice of militant anti-cookie surfers)

You can also tell the browser to warn you every time a site places a cookie on your computer. I find this rather tedious—when the cook—warning dialog box pops up, it interrupts the flow of using the Web.

Microsoft Internet Explorer 4 does not include the option to disable cookies entirely, but there is the option to warn you before a cookie is set. You can activate this by choosing Options from the View menu, choosing Advanced and unchecking the "don't warn before accepting cookies" box.

More information a available at Andy's Cookie
Notes (http://www.illuminatus.com/cookie/gg/)
There you'll find links, a very good description of
how cookies work, and info on using cookies and
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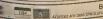
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Daniel Contreras Home Page http://home.pacbell net/contrera/index.html Daniel Confreras is a Chiactivist in Southern CA My site contains several Interesting Latin links and will spon contain me put gallery honoring Mexican heroes [Exp. #177.]

Eric's KittyKal Korner http://members.tripod.com/ -KittyKorner RealAudio songs for all fovers; pics of my orphaned and saved kitty's [Exp. #176]

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ACS Software, Inc. has released AutoEDMS v5. \$695 ACS Software, Inc. 25825 Eshelman Ave., Lomita, CA 90717-3220 (310)325-3055, or URL: http://www.ocssoftwore.com

The AG Group, Inc. has shipped EtherPeek for Windows 2.0. The AG Group, Inc. 2540 Camino Diable Sic. 200, Walnut Creek, CA 94596 (\$10)937-7900, info@ozgroup.com, or URL http://www.ogroup.com

Andromeda Software, Inc. has made available Andromeda Shadow Filter, a mulu-platform Photoshop plug-in. Andromeda Software, Inc., 699 Hampshire Rd. Ste. 109, Thousand Oaks, CA 91361. (805)379-4109 or URL. http://www.andromedo.com

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Digital Computations, Inc. has introduced DOE KISS, a design of experiments software package in Microsoft Excel. \$99. Digital Computations, Inc.

NW. Albuquerque, NM 87114 (719)531-0777 or aapa@airacod.com

Excel Software has updated MacAnalyst, MacA&D. MacTranslator, and QuickCRC for MacOS B Excel Software. (515)752-5359. mfo@exceloftware.com , or URL http://www.exceloftware.com .

Informative Graphics Corp. has introduced Myriad 4.0 Informative Graphics, 706 E. Bell Rd., Ste 207. Phoenix, AZ 85022. (602)971-1714 or URL http://www.unfogroph.com

Mitsubishi Electronics America Inc. has debuted AMITY CN. II mini-notebook, \$1,995. Mitsubishi Electronics America Inc., 5665 Plaza Dr., PO Box 6007, Cypress, CA 90630 (714)220.2500

Network Instruments, LLC has released Observer 4.5 5695. Network Instruments, LLC, Fourth Floor, 8800 West Highway Seven. Minneapolis, MN 55426 1-800-526-7919. mfv@metmst.com. or URL http://www.netmst.com.

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Product Announcements

Books

Be Developer's Guide

Featuring Silicon Graphics workstation performance commodity per sonal computers the Be operating system (BeOS) is the ideal platform for high-end graphics and multimedia. The Be Developer's Guide provides developers with access to the

internals of the BeOS.
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and how to use them. Topics
include the Application Kii,
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to the file system, the
Interface Kit, everything you
need to design a graphic user
interface the Kernal Kit, providing access to the lowest
programmable level of the
BeOS, and the Support Kit, a



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catchall for common functionality and definitions. The Guide includes a CD-ROM containing the entire BeOS (549.95). O'Reilly and Associates.

The Electronic Privacy Papers

Security experi Bruce Schneler along with privacy advocate David Banksar, are the editors of The Electronic Privacy Papers Documents on the Banle for Privacy in the Age of

Surveillance. This book shares a spoilight on the backrooms of secret government agencies, like the NSA and the FBI where crucial decisions on the future of the information age are made with little or no public input. Establishing printed material by organizations ranging from the ACLU to

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the New York Times, this book provides a look at how privacy issues are being brought to the attention of the public. It contains scores of previously classified government and industry documents, well articles, speeches and memorandum. written by key figures in government, communications, technology, and journalism (\$59.99) Wiley Computer Publishing, 605 Third Ave. New York, NY 10158-0012. [212)850-6000. URL. http://www.wiley.com/compbooks/

PC Hardware

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CVideo-Mail allows users to record video and audio messages and send them as attachments to email. It is compatible with all standard MAPI-compliant email packages such as Eudora and Netscape, as well as other email programs that accept attachments including AOL CVideo-Mail includes software, a PCI video capture board, which is compatible with all NTSC, PAL, and SECAM video inputs. There is also an optional Phillips XC731/495 desktop camera (\$149; \$249 with optional desktop camera) Cubic VideoComm, Inc., 9333 Balboa Ave., San Diego, CA 92123. 1-888-295-0938, (619)505 2030. URL: http://www.cvideomail.com

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Product Announcements continued from page 186

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With the addition of IPX monitoring, users can track the status of devices on Novell NetWare LANs Version 3 5 also improves he capture and reporting of network statistics. which may be accessed from any Web browser. Remote administration lasks have been simplified to configure new hosts, modify parameters and notifications, or change user privileges ma its new Web Interface. WhatsUp Gold runs under Windows

55 and NT on the Intel x86 platform (\$695) pswitch, Inc., 81 Hartwell Ave., Lexington, MA. \$17)676-5700 URL: http://www.ipswitch.com

ActiveWeb 2.1

ActiveWeb Integration System integrates diverse information resources, such as packaged applications, databases, browser applets, and heritage systems. The system is based on events—messages that reflect a customer's business processes. Version 2.1 offers dugital signature and Secure Sockets Layer (SSL) connectivity for increased security, a new Adapter for DB2 main farme databases, and upgraded Java support for Sonsoft's JDK 1.1. A Commercial Adapter Development Kit is also available for third-party developers who want to build ActiveWeb adapters to integrate other products into the AdviceWeb assets of the Sonsoft System. The Database Adapter. Edition integrates mainframe data with Internet.

Intranet. we'll as custom and purchased applications. SSI. support is offered as an Information Broker opion for customers who need to send encrypted data over a sective socket with digital signature authentication. ActiveWeb complies with the latest SSI. 30 specs and uses the RSA public key encryption scheme. (Pricing vanes with the size and complexity of customer projects.) Active Software Inc. (408)989-0414 URL http://linux.carchitestu.com/

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Macintosh Hardware

PowerBook PCI Expansion System

The PowerBook PCI Expansion System is designed for the Macintosh PowerBook 3400 and PowerBook 4 It adds seven or thirteen full length PCI slots 4 PowerBook computer has separate rack mount or desktop enclosure.

PCI Expansion System connects to the PowerBook through a multimedia bay module and expansion cable. The system includes mounting bays for fixed or removable media disk and tape drives such or CD-ROM CD. Writer DVD. fax and Zip drives. The PCI Expansion System was also be connected to a desktop Power Macintosh with a PCI Host Interface card from MAGMA (Prices start at 1898) for a 3 stots system including a 120W power supply for the PowerBook 3400.) MAGMA, 6725 Mess Ridge Rd. 8. Diego CA 92121 (619)457-0750. URL. http://www.magma.com

Monitor

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Designed for users who require a 17" monitor with high performance and the need for space efficiency, the GS771 m 3" less in depth than comparable models with a footprint similar to the smaller 14" monitors Known an Short Depth (wide deflection) technology, was new type of advanced electron gun incorporated into the ViewSonic monitor uses a 100-degree CRT instead of the typical 90-degree The wider deflection design produces a 16° viewable image The GS771 also features OnView controls with on-screen menus and convement push-buttons, providing fast, easy screen adjustments. ViewMatch color control allows users to match monitor and printer output colors. ViewSonic monitors work with Windows and Macintosh systems. (\$599) VlewSonic Corp., 381 Brea Canyon Rd., Walnut, CA 91789 1-800-888-8583, URL: http://www.viewsonic.com .



MICROTIMES . MANUARY 30, 1988 191

Multimedia & BEYOND

MULTIMEDIA 101

Art, Technology, And The Valley State of the Art

In Mile Section:

Multimedia 101 Art, Technology, The 12 SAL OT DE AR

Technology, Culture, And Jensey to the low technology by the low t

wish that I could somehow get every single executive in Silicon Valley to an and look at that medien. Because I sweat to God's would change the way they look at art, and if would change the way they look at art, and if would change the way they make their technology if they realized that it's more than just spandwidth—that there as spects of interactivity, aspects of the time we use technology that come from the human soul, that affect the way we think and the same look at the world. *exclaims Randall Peckum director of multimedia for the same and Museum & Art in a moment of lugh-flying transportive passion

The timeline Packer is talking about is the interactive Timeline, also described by my fellow-columnist Tony Reveaux.

Produced in association with the Alternating Currents exhibition as the San-Jose Museum of Art, its designed to illustrate the connections over the past forty years between art, technol



and that peculiar combination of social and historical events and the way we live known as culture Without doubt, these three strands are now entwined in a light embrace; as a technology emerges, artists rush \(\equiv \) use it; \(\equiv \) events occur, artists rush \(\equiv \) use it; \(\equiv \) events occur, artists interpret their significance; as a technology reaches the market; culture responds with new styles of fash on and play; technologies are developed in response to perceived cultural needs; sometimes attlist even see the future and encourage even see the future and encourage the emergence of a new technology.

Occasionally the timeline reveals some close-linked cause and effect, but the overall message is that we live m tast-moving and confused times, with multiple vectors where the three strands of art, technologic

and culture tumble over each other, rolling together down the slope of history, even as the class each other close.

it's certainly not all direct connection



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MultiMedia & BEYOND

ART TECHNOLOGY AND THE VALLEY CONTROL

Different art, events and technologies address ing the same issues appear simultaneously, widely separated in space or milieu, apparently simply forming out of the zeitgeist of the time. And, of course, events can just happen at random, m the time seemingly without reference and anything else, although later gaining cultural significance and perhaps falling into a pattern.

That's my interpretation, anyway,

Whatever else, the fact that Reveaux and J both found our independent ways to the Alternating Currents exhibition, the Interactive Timeline, and Randall Packer at the same time should tell you something about the current state of multimedia and the significance of what's going at the San Jose Museum of Art.

NOTHING NEW UNDER THE SUMP

Packer's timeline covers the past forty years, a period when technology has pretty much become shorthand for "digital information and communications technology" while the word "multimedia" is often used as the catch-all term for digitally produced, manipulated and distributed media.

However, both technology and multimedia sunk roots deep into the loam of human artisuc energies long before computers became commonplace. The timeline itself illustrates this, for example, with references in analog video in from early '60s, while the Alternating Currents exhibitton is almost entirely pre- and non-digital work. In fact, a large part of its appeal is that the

works use mostly us large and so fine-grained that you could not possibly experience them through the small pixelated constraints of a screen, although store pieces either are indeed screens themselves or include screens, and many use electronics of one kind or another.

The common thread is that the works are commenting was the effects of technology upon us humans and society at a wow when technolous of all kinds and become mereasingly intrusive everyday life. The type of technology has also changed, from relatively simple machines designed to perform physical to complex electronic states that work passes in the mass of media and communication—areas #8 The mind. areas where manipulation becomes was a person of convenience but a present to concern.

I remember that Man computer art I was was at the Cybernetic Serendipity exhibition, held at the Institute of Contemporary Arts



London in 1968. At the time, it didn't mean much to me. Ignorant and unformed as I was, the art appeared to be little more than various wiggly and straight lines making some interesting, but hardly earth-shattering, shapes, all in black and white. It was as simple and ultimately unimpressive most digital multimedia still was in the early '90s when compared to highly developed forms such as films, video, books, or music

However, a more attuned observer. Stewart Brand, writing in The Last Whole Catalog in 1969, observed, "It must have been an Event [Actually, I did get that much even back then!] Certainly it is the best collection of computer art yet, the only one not dismissible as engineers kidding themselves. There's been talk for years (e g The New Landscape, 1956) of how and science are gonna come together, and indeed communications have improved. But there was no direct avenue, no real mutual domain. Not until computers got common enough for funky hands to lay hold of them 100 do tricks for funky heads. That's happening now."

In a more prophetic vein, Brand concluded, "Ahead, deep space."

However, art and technology have danced their dance for far longer than that. A good art history book will have an index with perhaps ten or more for technology and an along, of course, with timelines of various artistic styles their periods of preemmence in a sense, artists have always used technology -and, in a way, and is a technology and always has been, right from its early days at the man

Beyond that, of course, are has frequently both porrayed what see going in the culture of the times and commented on aspects in that

culture. Over approximately the past five centuries, since Gutenberg, technological change has been a gradually increasing factor in social and economic conditions, while the two centuries since the Industrial Revolution have seen that influence accelerate wildly. Artists have responded in many ways to technology's effects-from revulsion at the loss of natural beauty and the social changes wrought by the economic power of new technologies, to swooning rapturous lust for the shiny new machine age with its promise to sweep away all the lingering temnants of our toiling sweaty past.

Packer wisely has not attempted to bite off the whole of this history with his timeline Instead, he declares his aim was "to try to explain to the public where this multimedia phenomenon comes from. It didn't come out of thin air and it didn't come out of the industry, that's for

"A lot of people associate multimedia with computers and even more specifically with CD-ROMs. . . . I've been very interested in the roots of interdisciplinary art, electronic art, interactive art, all of which constitutes a form that's been evolving much longer than this industry has even existed,"

in fact, Packer believes that Wagner was among the first successful multimedia artists, claiming "Wagner changed the world because he understood presentation. He built m opera house where it was about presentation. He hid the orchestra in the pit. He rurned the lights down. He built the acoustics so you were enveloped in sound. It's about presentation." Partially explaining the confused state of contemporary computer-based multimedia, he adds, "The computer industry doesn't understand presentation.

Packer expands his point by insisting, "There's a lot to look in in terms of this broader view of the medium. It gets you thinking about what the real fundamental issues are aesthetically in terms of a multimedia art form. It's not just clicking un buttons, it's not even a clicking thing, it doesn't need to be a click thing. For me, even more unportant than the interactivity is the notion of the integrauon of different media-which gets overlooked quite often in multimedia

i ask him for a definition of multimedia and he barely hesitates, "I have my stock definition that I give in classes. How I define multimedia is as essentially a multisensory experience, a multisensory experience that may or may not actually have an interactive component to a But essentially a multisensory experience in which

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MultiMedia & BEYOND

ART, TECHNOLOGY, AND THE VALLEY

multiple artistic media are woven together into a single unified expression. It's important that there's a certain symbiosis in the integration of these sensory stimuli or sensory media, that they form one complete expression."

Being an intellectual and aesthetic athlete, Packer finds this a little too easy and pat to leave alone. He relates a tale of a classroom discussion of whether film is multimedia when a student, denying the multimedia qualities of film, simply declared that multimedia is "one more medium than we're used to."

Packer didn't buy that definition, explaining, "We're so used to film being a synthesis of sound and image that we don't even think of them = being separate media. They're just like one medium fused together. Whereas if you add film and some other element to it, then it feels like multimedia because it's then one more medium than we're used to. I would say that it is multimedia. I look at multimedia from the broadest possible perspective.

"But I think that the one thing that's really

unique to multimedia as we know it today is the interactivity. That tends to get overemphasized because people don't look enough at the importance of language and the way the media are integrated together, that often gets overlooked. But what's truly unique and different about the medium is the kind of interactivity-because I would say that even movies me interactive. I actually look at movies as being interactive-theater more so, theater in very interactive. But there's a kind of interactivity that's truly unique to this mediumthe ability to actually affect, not just the quality of what you're seeing, but the ordering of it, the way it plays out sequentially. You can't do that in a movie, you can't do that in a live performance."

TRIUMPH OF THE ARTISTS IN PHILISTING

When it comes to what he's trying to achieve as director of multimedia at the Museum, Packer is characteristically enthused about the possibilities.

"The first thing is that it needs to be clear to Silicon Valley why we're doing this Why is it so important for a museum to be high tech? Obviously, because it's almost like the Web was created for museums. It's an ideal medium for museums because not only can you document art; you can use online space as a gallery, and you can create new art for that medium."

He goes on to explain how museums all over the world are embracing the Web by digitizing their collections and putting the resulting databases up on the Web for study. One key advantage of this is that art that is now hidden away in the vaults (the majority of most museums' collections) is available for viewing in some form, even though it is admittedly not quite the same visceral experience as seeing the works up close without technological mediation.

Moving me to what this means for the hightech industry and society at large, Packer continues, "One of the things I've been trying a explain about this, and this is important to the industry, is that here in this country there is a



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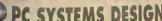
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definite lack of cultural resources. There's a lack of appreciation of culture. Schools can't afford to teach art. People are interested in science and technology but arts are really always put in the back seat in our educational system.

So this is an incredible opportunity to provide an educational resource that's unheard of. It means that kids in schools, kids in libranes, people of all ages, can study art on the Web, can have access to these vast archives of America's and the world's art. What a great contribution that in to making people a little bit more aware and more educated about our culture. It's a tremendous thing,

I'm saying to people in industry and those companies that are being asked to support the museum. You we developing this technology and the power of that technology is the power of access. Why not bring that access to institutions like museums so that it really plays a important role in how people are educated in this country about culture, which is of the utmost importance?' Companies in Silicon Valley that support museums can really affect our country in a dramatic way, affect our children affect our knowledge of culture dramatically. I think it's almost a no-brain er in terms of the effectiveness of supporting institutions that are set up to educate society about culture and about all intellectual content

I point out that there are some interesting ironies in seeking this kind of support from corporations busy changing the working land scape == fast with their products that ==e might reasonably ask who needs to know about anything old such = Renaissance painting. film of the '30s, or any other cultural artifacts from any time prior is the 70s, from corporations that by and large hate to pay taxes m a state where the electorate long ago decided to gut the educational system

We're living in a time when school libraries struggle to survive and to provide basic information about biological functions, let alone espouse any sense of cultural literacy; we're living in a time when a few nght-wing politicians have essentially killed what cultural programs there were in order to shove their bigotry down all our throats. We're living in a society where the populace has not only allowed these things to happen but often supports these retrogressive policies, albeit from positions of self-induced ignorance or conceptual coercion and distortion by the media. Silicon Valley's general tendencies are towards libertarian and free market attitudes that, although some effort is made to obscure the fact, are actually closely allied with the forces that have brought us to this sorry state of affairs

Ever the opumist and the diplomat, Packen only allows. "It's ironic that the industry memaning the technology that is so powerfully enabling and at the same ume the insulutions that are responsible for distributing the content can barely survive. So if we can just put the two together I think we can work with each other Museus a educate. Silicon Valley companies make the technology that's now bringing this whole new level of access. If we work together we can each do what it = that == do in our role and change, absolutely change, the quality of education in this country

Besides providing opportunities for education about the ma of the past, Packer intends for the Mulumedia Center | provide online space for new contemporary-specifically online and electronic-art produced in association with technology companies. "I've always dreamed of commissioning major artists angether with labs and their campus facilities," he explains "A Robert Rauschenberg or # Jenny Holzer could collaborate with angineers in creating new art that is then exhibited in museums.



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ART, TECHNOLOGY, AND THE VALLEY communicat from page 1989

This is a fantasy of mine I don't know why it has to be a fantasy. In Japan they're doing that NIT, the phone company in Japan, has set up a laboratory, ICC, where they're inviting artists to come and create experimental, avant garde new art, interactive art that's not necessarily trying to be accessible or easy. Some of it is very challeng ing, some of it's very difficult, some of it's weak, some of it's strong. They're suppporting it because it's an emerging medium; it's the future."

THE BOTTOM LINE

Not being an optimist or a diplomat, I argue that this is a difference of cultural attitude between Japan and the United States-that art is not considered useful by people who are in the business of selling things and that selling things is what this country has disproportionately become about.

Art, on the other hand, is about immaterial concepts, and often is only one piece; it's not mass-manufactured. In this high-tech industry in particular, there is a great emphasis on maximizing shortterm profit whatever the longterm or side effects-what econo mists call "externalities."

I remind Packer that Scott Fisher, in his lecture on virtual

reality at the Museum, had pointed out that in Europe questions about the effects of his work and frequently asked, while in the Valley they don't get asked at all. Artists tend to make people think and ask questions, particularly if the populace is trained to appreciate art on that level. I claim that all these things was very contrary to the interests that Silicon Valley holds in heart. I suggest to Packer, "In a sense you're trying as be an irritant to the industry, in the second of getting their attenand asking them..."

For obvious reasons, I don't get to finish my

"I don't know if I would say irritant," Packer says, "but I would say that I'm trying for the Museum to be im some degree a mirror, not even a mirror..."

"A stimulant?" I try again.

"You're trying to distract them from their sees purpose of making money into thinking about what they're doing."

Packer is now uneasy. "Yeah," he hesitates, because they have to."

"They have to?" I ask. "Under the current economic system why do they have to? They're just trying to make the next quarter's earnings."

"Because ultimately we all have to care about what we do and how it affects the rest of the world and the planet and the human condition. If we don't care about those things then the world will just go to pieces." Packer waxes philosophic.

I simply can't resist, "There are plenty of people who think the world is going to pieces precisely because of this technology!

"Well, maybe then I'm trying to save the world-don't put that in there."

Sorry, Randall, it's too late to stop now. However, I charitably point out to him, "You're not defending the industry-that's not your job."

"I feel like my job in fundamentally to be an evangelist for technology as a tool and as a medium for art making." Packer sighs with relief. "As an artist myself, I feel like I make my own contri-

try in this country is forward-thinking enough to make that connection. Whereas in Europe and in Asia they do see the connection; they do see the value in supporting new art and expenmental art for that matter. But it's all a matter of education, and the reason why this situation exists is because we have lousy arts education in this country. Most people who work in Silicon Valley have not been properly educated in the arts, an how can people in Silicon Valley make the connection between artistic invention and scientific invention? That's where the Museum again comes into play.

Finding the grist of his argument again, Packer returns to discussing the Alternating Currents exhibition and the Interactive Timeline, "What the themes that have been critical to artists who have been working with technology over the past 40 years-before computers were being used for art making? I think the most important thing

about that exhibition is that in bring-Ing out those themes-message and narrative, the perceptual relationship that we have with technology, how it alters our perception of the world-better equips us for experiencing computer and more contemporary use of technology.

"Fundamentally, it brings to the surface what the really key issues are in experiencing any kind of art,

or and technology in this case. If the show had just dealt with computers, maybe it would have given us a look at what artists are doing today or in the past several decades with computers, but it may not have explored as well some of the fundamental experiences that need to addressed in terms of our understanding of multimedia and more contemporary computer art.

"I think that the exhibition does a tremendous job of preparing us for better understanding of what's going on in the world around us right now What's in the Museum is the perfect way of providing the foundation for our audience how to understand the art of the 21st century." Copyright @ 1998 by Jonathan E. All rights

Randall Packer: "There's ■ kind of interactivity that's truly unique to this medium—the ability to actually affect, not just the quality of what you're seeing, but the ordering of it, the way it plays out sequentially. You can't do that in a movie; you can't do that in a live performance."

> bution to this body of work as it were, but I've always been interested in education. The museum is a place where education and the arts come together I feel like what I can do is my small part in making sure that someone is addressing these issues within the context of the museum where it needs to be addressed."

When it comes to the bottom-line issues of the value of art to the industry, Packer regains his composure and expounds once more in his vigorous way, "They just have to use a little bit more of their imagination because I personally believe that II you look at things from a very bottom-line perspective, it's very difficult to see the value of experimental media and if you're a little bit more visionary in your thinking and you're looking further down the road, you see the connection between ideas that arrists are dealing with in their work seed the technologies that you're creating that am revolutionary in and of themselves.

"If you're forward-thinking enough to see the connection between artistic invention and scientific invention, then supporting that am has tremendous value. I just don't think that indus-

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San Jose Museum Of Art URL: http://www.simusart.org

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Appropriately enough, the San Jose Museum of Art has emerged as a shining avatar of how art and technology sees conjoin into a higher syn-

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Museum for four exhibitions over eight years, of great contemporary American BE from 1900 the 1990s. The result has been nothing less than world-class art right here in San Jose

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timedia and digital art.

Born in San Jose, Randall Packer was director of the Multimedia Studies Program at San



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SAN JOSE MUSEUM OF ART continued

Francisco State University in 1995 and 1996. While there he authored one of the courses (as did 1) for the MSP's short-lived Online Curriculum. He currently serves — the faculty of the Department of Art Practice at UC Berkeley, alternating between teaching courses in The History of Multimedia and Interdiscibilizary Digital Production.

Packer was invited to participate as a consultant on a committee that was advising the museum on the Alternating Currents exhibitions collateral activities. As the Museum's first director of multimedia, he is hired to create a new Multimedia Department which would oversee the development of the Multimedia Center, the installation of the network, and to build a state-of-the-art infrastructure that would support all of the Museum's multimedia activities.

INTERACTIVE TIMELINE

Packer oversaw and directed the design and production of the Multimedia Timeline and the Online Tour of Alternating Currents. "A lot of this grew out of the work I have done in research and teaching the courses on the History of Multimedia," he says.

For planning the Multimedia Timeline, three curators took charge of three parallel paths. The curators took me with the Whitney, Beth Venn, took the art; the curator from San Jose, Cathy Kimball, took the culture; and Packer took the technolo—paths for the four decades—the 1960s, 1970s, 1980s and 1990s.

After collaborating and compiling the choices, they confirmed 120 events that an arrayed as the Multimedia Timeline wall, with sixty of them displayed on a four computer monitorial and the wall, each moutor supporting one and packet asys. The central theme is the development of the personal computer in the development of the personal computer as the development of the personal computer in the post-Macintosh era where are as and engineers have really intersected as making possible and supporting the use of the personal computer.

He oversaw the production team with designers fan Ekenberg and Jaime Garcia-Alvarado They digitized a sungagery sused a Radius card with Adobe Premiere in capture all the video clips. SoundEdit 16, Macromedia Director for authoring Photoshop



The San Jose Museum of Art's Web site points to the future of art exhibition online.

and some Illustrator for all the graphic production. The wall text and the multimedia elements are integrated to provide a continuity for the sweeping changes that have raced through these forty years

In front of each screen is a podium with it mouse and a set of headphones. In this interactive exhibit, each screen has a mossue of fifteen images of the key artistic, cultural and technology milestones of that decade. Select any image and it enlarges to a new full-screen graphic with explanatory text and with a small-ses screen that is a video clip that you can play by clicking on it.

In this unique interactive context it is not just dela vu to am M.L. King. JFK. Woodstock and disco Most of the video clips are excepts from documentaries and TV news, and many are riveting. Burning Man Ians will feel a man glow as see the predecessors of that artistic tradition in Jean Tinguely's self-destructing machine. Am Farm's karnikaze

Cadillac smashing through the wall of burning TVs, and Survival Research's robotic Armageddon. The ability to see a performance by Lauric Anderson in one decade, and then her Puppel Motel CD-ROM in another, provides one of those envired links that this exhibit does so well.

ALL HANDS ON TECH

You can walk right into the Kids Interactive Lab, located in the Historic Wing, whether you are a kid or not. Or, for a little while, you can become a kid again, and a very "hands on"

Designed to complement and facilitate americans of all the science-fair wonder of the Afternating Currents exhibition, it is a deep industrial-strength workshop that encourages access, understanding and exploration. There are Macs and PCs and a fixed digital camera that makes it easy to get a mug shot that can be digitally diddled on the computer. You can walk through the Web and go on to try out several pre-loaded creative applications. A big work table holds a full array of analog tools like paper, crayons and sessors.

They have just opened the Multimedia Lab. an in-house production space, that will be used for the creation of future media projects. Now it is being used for the development and maintenance of the Museum's Web site. So far there is one Macintosh 8600, a scanner with stide adapter, a color printer and a Sony digital cam—In the months to come, this space will grow and diversify to provide a broadening range of media support needs.

The Multimedia Center is scheduled to open in spring of 1999 and will provide all kinds of programs and resources—events, presentations, workshops, videoconferencing and guest artists. This facility will have a heavy networking component, with several servers all running off of the high-speed local area network, probably T1 or better with 100-megabit bandwidth, supporting CD-quality audio, video and VR.

Computers will provide visitors with access exhibitions and catalogs of digitized art work well as Web site-specific — work. Some portions of those resources — be accessible from the Museumik Web site. At the moment the pirogram is being hosted by San Joge-based

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MultiMedia & BEYOND

SRW JOSE MUSEUM OF RAT continued from page 180

AboveNet, who has donated bandwidth to the Museum, Packer explains, "We have developed a partnership with AboveNet so that as the museum's information needs grow they will be to be able to supply with the bandwidth that we need."



ONLINE BUIDED TOUR

If you surf the museum Web sites of the world you will find # wide variety of exhibition information, ranging from simple text listings to near-virtual representations, such = can be found in the Fine Arts Museums of San Francisco's pages (http://www.thinker.org). The San Jose Museum of Art's site features a guided tour of the Alternating Currents show that provides a complete map of the gallery experience. For those who cannot reach the Museum, it offers the next best thing For those of you who are planning to visit, it gives a previow. For scholars and past visitors, here's where you can look up answers to questions and to review what you saw

The Online Tour follows the same three themes/three rooms continulty, which II also reflected in the optional on-site audio tour of the exhibit floor for analog visitors. If you choose the Guided Tour, it will step you through the entire Web tour in the same continuity as the audio tour.

With Packer's oversight, Jaime Garcia-Alvarado produced the Online Tour using NetObjects for authoring. The RealAudio encoder most employed to convert the audiocassette-based audio to digitized and compressed data for RealAudio streaming, so that

San Jose Museum of Art

110 South Market St. (at San Fernando) San Jose, CA 95113-7383 URL: http://www.sjanusart.org/

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you can listen to those comments m you step along the Web tour. All the wall text in the exhibit is posted on the pages of the Web site, along with many of the images viewable in two screen sizes The San Jose Museum of Art's Web site points in the future direction of sun exhibition

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TEP FIVE: NETWORKING NEEDS:



Calendar Of Events

Conferences, Shows, Special Events

January

January 24 Computer Super Shows. Riverside Convention Center, Super Show Productions Contact (714)838-5941.

January 25 ACP Computer Swap Meet, Santa Ana, ACP Superstore, Contact: (714)558-8813. January 27–28 SENET Career Expo. LAX Hilton

Hotel, Los Angeles, SENET Career Expo. Contact: (626)336-8306, or URL: http://www.senetcareer.com.

February

February 7-8 American Mega Computer Shows. CSU, Northridge. American Mega Shows. Contact: (626)961-3782 or URL: http://www.megashow.com

February 9-13 Software Development '98. San Francisco, Miller Freeman, Contact: (781)821-6722, = URL: http://www.sd98.com.

February 14 Computer Super Shows. Glendale Civic Auditorium. Super Show Productions. Contact: (714)838-5941.

February 15 MarketPro Computer Show & Sales. Scottish Rite Center, San Diego. MarketPro Shows. Contact: 1-800-708-7555 = URL: http://marketpro.com.

February 15 Computer Super Shows. Riverside Convention Center. Super Show Productions. Contact: (714)838-5941.

February 15 American Mega Computer Shows. Carson Civic Center, Carson American Mega Showa. Contact: (626)961-3782 WIRL: http://www.megashou.com.

February 18-20 Mobile # PDA Expo. San Francisco. PDA Inc. Contact: (415)252-8008, info@wmsltd.com , == URL: http://www.pdaexpo.com.

February 21-22 Computer Super Shows. Orange County Fairgrounds. Super Show Productions. Contact: (714)838-5941.

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FEBRUARY 7-8

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MARCH 3-5

Computer Telephony Conference And

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February 21–22 American Mega Computer Shows. CSU, Northridge American Mega Shows Contact: (626)961-3782 or URL: http://www. megashow.com.

February 21–22 MarketPro Computer Show & Sales. Ventura Fairgrounds, Ventura. MarketPro Shows. Contact: 1-800-708-7555 or URL http://marketpro.com

February 25-26 SENET Career Expo. Disneyland Hotel, Anaheim. SENET Career Expo. Contact: (626)336-8306, or URL: http://www.senetcareer.com

February 26-27 Java Seminar. Los Angeles Contact: (212)242-7447, Fax: (212)242-7574, or URL. http://www.sigs.com/conferences/javase minars/.

March

March 1 MarketPro Computer Show & Sales. Scottish Rite Center, San Diego. MarketPro Shows. Contact: 1-800-708-7555 or URL. http:// marketpro.com.

marketpro.com.

March 3-5 Computer Telephony Conference
and Exposition '98. Los Angeles. Contact:
(215)355-2886, ■ URL: http://www.ctexpo.com

March 4-5 SENET Career Expo. San Diego Convention Center, San Diego. SENET Career Expo. Contact: (626)336-8306, or URL http://www.senetcareer.com.

March 8 American Mega Computer Shows. CSU, Northridge. American Mega Shows Contact: (626)961-3782 or URL: http://www. megashow.com.

March 15 American Mega Computer Shows. Pasadena Convention Center. American Mega Shows. Contact: (626)961-3782 or URL http://www.megashow.com.

March 29 ACP Computer Swap Meet, Santa Ana. ACP Superstore, Contact: (714)558-8813.

April

April 21-22 SENET Career Expo. Los Angeles Airport Hilton Hotel. Los Angeles. SENET Career Expo. Contact: (626)336-8306, or URL: http:// www.senetcareer.com

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February 7 & 8 POMONA Fairplex Expo Complex (LA Fairgrounds) Saturday & Sunday POMONA Fairplex Expo Complex (CA Fairgrounds) Saturday & Sunday POMONA Fairplex Expo Complex (CA Fairgrounds) Fairplex (CA Fairgrounds

February 14 SANTA BARBARA Earl Warren Showgrounds Saturday Saturday

February 21 & 22 LAS VEGAS Eastern Plaza Saturday & Sunday LAS VEGAS VEGAS 2601 South Eastern Avenue, one block south of Sahara Avenue

Feb. 28 & March 1 POMONA Fairplex Expo Complex (LA Fairgrounds) Saturday & Sunday POMONA Fairplex Dune (So noth to Hotkinley Avenue.

March 7 RESEDA Sherman Square Entertainment Center From the IDI Preevay taxe But Resedo offrame, go north III Sherman Way and turn right. IIII one block to Carby Sueet 18430 Sherman Way.



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April 27-29 Internet Electronic Commerce Conference and Exposition (IEC). New York, NY. Gartner Group Contact (203)236 4700, lec@expocon.com, or URL: http://www.expocon.com

Classes, Seminars, Workshops

lanuary

January 27 Before You Buy A Mac Class, Santa Monica LAM6 Contact: (310)319-1821, lamg@lamg.org, or URL http://www lamg.org

January 27-30 Developing A Web Site. Costa Mesa. Learning Tree International Contact: 1-800-THE-TREE, or URL: http://www.learning tree.com

January 27-30 Hands-On Java Programming. Los Angeles. Learning Tree International. Contact: I-800-THE-TREE, or URL http://www.learningtree.com

January 27-30 Objects, Relations, and Object/Relational Databases, Los Angeles, UCLA Extension, Contact: (310)825-3344. mhenness@unex.ucla.edu , or URL: http://www.unex.ucla.edu/short

January 28 Finding A Job Using The Internet, Santa Monica LAMG Contact. (310)319-1821, lamg@lamg.org , or URL http://www. lamg.org

January 28-29 Hands-On Inter-Adv. Photoshop Class. Santa Monda LAMG. Contact: (310)319-1821, lamg@lamg.org , or URL http://www.lamg.org

January 31 Hands-On Preparing Web Graphics Class. Santa Monica LAMG. Contact: (310)319-1821, lamg@lamg.org , or URL http://www.lamg.org

January 31 Beginning Mac Class. Santa Monica LAMG Confact

(310)319-1821, lamg@lamg org , or URL: http://www.lamg.org January 31 Photoshop Power Class, Santa Monica, LAMG Contact

(310)319-1821, lamg@lamg.org , ... URL: http://www.lamg.org January 31-April 24 Client/Server Computing with Oracle, Fullerion

Cal State Fullerton Extension. Contact: (714)278-2611

January 31-April 4 Client/Server Computing with SQL Server Fullerton, Cal State Fullerton Extension, Contact: (714)278-2611 January 31-February 28 Microsoft Excel 97, Part 1. Fullerton Cal

State Fullerton Extension. Contact: (714)278-2611 January 31-March 21 Beginning Adobe Premiere for Non-Linear Video Editing, Fullerton Cal State Fullerton Extension Contact

(714)278-2611 January 31-March 21 Fundamentals of Authoring with Macromedia Director, Fullerton, Cal State Fullerton Extension, Contact (714)278

February

February I-May 3 Introduction no Powerbuilder, Fullerton Cal State Fullerton Extension Contact (714)276-2611

February 2-23 SQL Programming, Fullerton, Cal State Fullerton Extension Contact (714)278-2611

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15. RIVERSIDE CONVENTION CENTER (Riv 5 Inte)

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Mar. 14th Sat

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Mar. 16th Sun.

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Calendar Of Events continued from page 212

February 2-5 Data Mining Techniques and Applications, Los Angeles, UCLA Extension, Contact: (310)825-3344, mhenness@unex.ucla.edu or URL: http://www.unex.ucia.edu/shortcourses.

February 2-February 11 Beginning Adobe Illustrator, Fullerton, Cal State Fullerton Extension, Contact: (714)278-2611

Pebruary 3-April 14 Fundamentals of C Programming Language. Fullerton. Cal State Fullerton Extension. Contact: (714)278-2611

February 3-April 7 Fundamentals of C++. Fullerion, Cal State Fullerion Extension, Contact (714)278-2611

February 3-May 12 Introduction for Client/Server Computing, Fullerton, Cal State Fullerton Extension, Contact: (714)278-2611.

February 5-May 21 Fundamentals of UNIX. Pullerton, Cal State Fullerton Extension Contact: (714)278-2611.

February 5-May 21 Design of UNIX Operating System, Fullerton, Cal State Fullerton Extension, Contact (714)278-2611

February 6-May ■ Introduction to Visual Basic. Fullerton, Cal State Fullerton Extension Contact: (714)278-2611.

February 7-March 21 Web Page Development. Fullerton, Cal State Fullerton Extension Contact: (714)278-2611

February 9-10 Internet Multicast and Multimedia Technologies: The Mbone, Multicast Routing, RTP and RSVP. Los Angeles, UCLA Extension, Contact: (310)825-3344, mhenness@unex.ucla.edu, or URL http://www.unex.ucla.edu/shortcourses

February 9-March 30 Cllent/Server Systems Analysis and Design. Fullerton. Cal State Fullerton Extension. Contact: (714)278-2611.

February 14 Oracle & Oracle Financials Class. Bellflower, Computer Resolutions, Contact. (562)804-0470, or URL: http://www.computerresolutions.com

February 23-April 27 UNIX Utilities for Systems Programmers, Fullerton, Cal State Fullerton Extension. Contact: (714)278-2611.

March

March 1-22 Microsoft Word 97, Pan I Fullerton, Cal State Fullerton Extension Contact: (714)278-2611

March 9-18 Advanced Adobe Illustrator. Fullerton, Cal State Fullerton Extension Contact: (714)278-2611

March 10-13 Remote Sensing Data Analysis, Visualization and Animation. Los Angeles UCLA Extension, Contact: (310)825-3344. mhenness@unex.ucla.edu , or URL: http:// www.unex.ucla.edu/shortcourses

March 14 Oracle & Oracle Pinancials Class. Bellflower, Computer Resolutions, Contact (562)804-0470, or URL: http://www.computerresolutions.com

March 14-April 4 Microsoft Access 97, Part 2 Fullerton, Cal State Fullerton Extension Contact: (714)278-2611.

March 23-30 Find It On The Internet, Fullerton, Cal State Fullerton Extension Contact (714)278-2611.





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Hotel California, Multizone (562)407-1300, 507-1321; (310)407-1321; (714)649-9051, 792-0469, 768-3318. 995-3966, (818)585-1974 702-8708. 444-6560, 783-4316, 842-9275; (909)824-9745; Tetnat' kincyb.com ₩ hrs , up # 33,600 MIAUD, II MEE areas, Game Connection, full Internet missis, free trial (Exp

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Long Beach IBM PC III Compatibles Users Group Meetings: 3rd Wed 7.00 pm, Masonic Temple, 5155 Beach We welcome the novice and the expettenced BBS, video library. Jim Wells, (310)439-7114

Los Angeles Computer Society, Meetings 2nd Tues., 7:00 pm, Robert City High School, 4401 w/Internet email Contact: (310)471-2726, or URL http://geocities.com /-lacspeug/ [Exp #179]

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Orange County IBM PC Usera Group, Meetings 2nd Tues., 6:30 pm software. newslatter, BBS Open S public, all welcome. Contact: [714]990-0580 or orcopug@prodigy.com

Pasudeau IBM Users Group, Meetings: 1st Wed 7.00-9:30 pm, 2184 III Lake Ave., Alladena, Speakers on hardware/software, demonstrations. SiGs, library, newsletter and Web site Call Steve Bass, (626)791-1300, or URL http://www.piomug ™ [Exp.#181.]

Saddleback Valley PC Users Group, Meetings 3rd Sat., 9.00 am Marguerite Plony Business Mil Wiejo Kewsletter question/ answer period demos, shareware soilware library. Beginners an experienced messes are welcome. Contact (714) 582-4623 or Jymani Exp.#1751

Simi Gabriel Vallay Yecknology Users Grosp. Maelings BER Fet., 7:00 Dm. Arcadia Park Bulle Marina Sva Ave Arrado 18M compatibles newsletter, 1988 topper Contact Jack Nock (626)578-0411. or jack nock dworldnes all tolk [Exp #181]

Saata Clarita Valley PC Group, Meetings, 2nd Weds., 7.00 pm. Valencia Town Center Community Room Contact (805) 298-1680 [Exp #179]

Southern California Computer Socialy Meetings: 4th Tues.. 7 DO Farmers Merchants Bank Rossmoor Mall, 12535 Seal Beach Blvd , Los Alamitos For all interestad as this paid compatible \$20/yr Contact Don Schmidt. (562)424-4634

Thousand Bernonal Computer Club (TOPCC). Meetings 4th Thurs 6:00 pm, Gosbei Senior Center, 1385 E. Janss Ad., Thousand Oaks Programs and targeted novice | expert levels of computer knowledge Contact: Harry, (805) 495-8325 or Ell, (805) 496-8053. [Exp. #179]

Valley Computer Club (VCC). Meetings: 2nd Tues., 7:00 pm. Burbank YMCA, 321 E. Magnolia Blvd , Burbank (wheelchair access). Vendor presentations. SIGs newsletter. All welcome Contact Grayce Hruda (818)842-3707, but vally@pacificnet.net . or URL http://www.pacific net.net/-burvally

INTERNET

Grange County Java User Grang. Meetings 3rd Wed . 5:30 pm Novell Regional Sales Office. 18101 Von Karmon Ave., 898 500 of the last of Java developers belong COURTE ST EN developes pre STATE CONTROL URL

MACINTOSH

Champions Of The Mac Profetarial (CHOMP) Meetings: 4th Thurs 7.00 pm Bauer Forum Claremont McKenna College, Claremont, D.s.a. raffie of useful software. vendor presentations; exchange views, opinions, expertise. Contact A! Seltzer, (909)626-7784 or AlSeltzer Gaol.com or Mitch Cohen. (909)605-1000. ext 11, or URL: http:// www.cbompmug org

Los Angeles Macinlosh Group (LAMG) Meetings 4th Thurs 7.30 pm, Call for local tion Vendor presentations, raffle, 25+ SIGs, seminars, BBS, monthly magazine. Guests welcome Contact (310) 319-1821 or URL http://www.lamg.org [Exp.#176.]

MacWomen Users Group Meetings 3rd Sun . 2.00 pm, LAMG Resource Center, Santa Monica Join as for demos, discussion and troubleshooting for the Macintosh Network among fellow Mac-using women in a vanely of general sel welcome. Contact. Dartene. Roker (213)874-2211 (Exp.#1761

South Bay Apple Mac Uxer Group, Meetings Last Wed , 7-30 pm Knob Hill Community Center, 320 Knob Hill, Redondo Rewsletter, PD library, demos. and software railias Contact: C.W Mitchell, (310)644-3315

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"Friendliest Mac Club Around' features the latest news about Mac. Q&A. vendor presentations. demos, ralfles, and a newsletter. Call. Lynn (714)892-8910 [Exp.#176.]

Whitlier Area Macintosh User Group, Meetings 2nd Sat., 9 30 am, CFF Church, 14322 Telegraph Rd., Whittier Beginner experienced Q&A, demos, raffle, hot disk, SIRs newsletter Contact (562)906-0059 or URL http://www.geocities com/SiliconValley/Pines/ 6042/ [Exp.#181]

MISCELLANEOUS

Glendora Sanlors Computer Ctub. Meetings 2nd and 4th Wed., 1:00 pm, Lefetra Senior Center, 133 E. Foothill Blvd Glendora, CA 91741 Software demonstrations by vendors and members. Open discussions on hard-Software Troubleshooting help Contact. (626)914-0560

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HelWare Users Group Meetings: 2nd Tues 6 30 pm, Novell, 18101 You Karmon, 5th floor, Invine. Specializes in Novell NetWare solutions. Contact. (714)258-7832 [Exp.#182.]

Orange County Lines. Users Group (OCLUG). Meetings: 1st Sat., 7 00 pm. See Web site for tocation Supports Linux users hardware/software/networking problems Contact Richard Easthart @compussive com , or URL http://www.oclug. org [Exp.#175.]

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WINDOWS

Power Graphics User Network (PGUN) Meetings: last Tues . 7.30 pm, Glendale Windowsbased graphics and publishing applications (CorelDRAW, Ventura Publisher. Publisher, Kai's Power-Tools) and techniques for Image editing. Web Design, 3-D, multimedla, elc Contact. Randy Tobin, (818)955-5830 [Exp.#176.]

VANTUG-Valley Area HT Users Group. Meetings: 2nd Tues., 6.30 pm, MicroAge, 8120

Balboa Blvd . Van Nos Beginner to advanced presentations O&A SiGs, excellent topics Contact Jim Webster (818)710-1800. Iweb@fishnet.net or URL. http://www.vaa tug.org [Exp.#179]

WINNERS-WINDOW usERS. Meetings 2nd Sal. 9:00 am, Orange Cossi College, Science Bidg Room #149, 2701 Fairven Rd., Costa Mesa At Windows covered industry speakers, tips and tricks ter, Internet SIG Everyone welcome Contact (714) 644-5782 IN URL http. members and com/ocurs

ASSOCIATIONS

AITP-California Southland Association of Information Technology Professionals, 6:30 pm Gateway Plaza Hollday inn, 14299 Valley View, La Mirada (1-5 at Valley View exit) | professional association providing new technology, management topics, networking, and education withe Orange Соиптуль. А. агеа.

AlTP-California Southland Association of Information Technology Professionals, (714)647 1617 or 645-5950, URL http://members aol com/ calsoudpma . [Exp.#179]

Independent Computer Consultants Association (ICCA). 6 00 pm. Sportsman's Lodge. 12825 Ventura Blvd. Studio City An organiza tion promoting profes-

sionalism, expertise, 105 ethics in the provision of computer services 210 awareness of the aran ability of such services by independent profession Independent Computer Consultants Association (ICCA) (213) 872-1811 [Exp. 1179.]

Internet Developers Association. 7 00 pm 21st FL. 1999 Ave of the Stars, Century City, Hock up with sales Web death opers and service providers Free presents trons an each meeles? Internet Developers Association [310)397 8854 [Exp.#179]

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Realizable Fantasies continued from page 38

7. Replace First-To-Invent With First-To-File: Issue a finding that this nation is almost alone in granting monopolies on the basis of first-to-invent, rather on first-to-file if the patent system is justified and public disclosure has merit, then encourage it by awarding monopolies only on the basis of first-to-file and disclose.

But, of course Tetaln the principle that prior art always invalidates a patent.

B. Deciare That Useful Intellectual Communications Cannot Ramonopolized: Find that useful output from Monopolized: Find that useful output from computer programs, that does not primarily estimated or artists in nature. Is a response from an intellectual process; is thus the concluding part of an algorithmic and logical process; and may more be patented than can any other part of the communications processes of the mind.

P. To Promote Continuing Progress, Mandate Cross-Licensing: If you are going to grant monopolites over our algorithmic processes, then at least mandate that we can use them under license from the monopolits

State the irrefutable fact that essentially a software innovation to date, and all investment therein, and all of the nauon's global leadership in this field of software, have all occurred without the driving force of patent monopolies. Thus, require mandatory cross-itensing of software patents in a manner that permits the patent holding to reap reasonable rewards, but avoids the clear and present danger that software patents are destroy in national leadership in this important industry, produce inferior products for the public, otherwise impede progress. We sugar mandantory licensing rates not exceeding and it is forced in the product.

10. Provide Mationally Accessible Prior-Art Collection: Create a public tepository of the limited and incomplete and of prior art that your Office can collect, with at least descriptions copied as every Federal Repository. Library and updated monthly, and make a freely available sea the internet, to the season as technically possible Federilate and encourage submissions able Federilate and encourage submissions from all sources, and especially require industrial.

sion of all software produced under any government grant.

If you don't have the resources to do it, then inform Congress that you are unable perform your assigned functions without endangering national progress.

II. Exercise Much Greater Due Diligence With Regard To Software Patents: The Patent Office simply must perform more rigorous review before it issues software patents. If it insists it granting monopolies on algorithmic intellectual processes, then the Office must become much more than primarily archivist. Given the chaos and cost you are creating in our industry, you must do much more than simply accept filings, conduct nominal research and then issue a patent, leaving it up to endless threats, defenses and court battles-among those who can afford them-to ascertain which few software patents might be valid, which is too often determined only by the relative wealth of the combatants

12. Create A Large Public Advisory Body: Encourage and assist the creation of a large advisory commission of volunteers who are technologists—those who produce the nauons progress in this area—not just intellectual-property attorneys. Seek them from a broad spectrum of software publishers, great and small producers, including individuals.

Technical innovators and their management have, basically, two options: They can invest some time and effort in correcting these intellectual-property protection-errors, or they can invest endlessly in documenting and filing defensive software patents, reviewing other's patents for threats against their creativity, and in ever-escalating claims, defenses, ransom payments, depositions and court hearings.

Among other things, ask that the advisory commission participate, from the beginning, in the drafting of any legislation is this matter, proposed by your Office. And request their assistance with needed legislative efforts.

Conclusions

These specific recommendations will require political support to obtain needed congressional action, and this industry has been politically asleep. But continuing software-patent debacles are beginning to awaken it—most

especially its innovators. And we certainly have the financial resources, communications tools and tenacity to seek effective redress—as we finally organize and choose to act.

However, the needed congressional action can be greatly facilitated by supportive recomendations from your Office. Please draft them soon—not cloistered inside the Washington Beltway, but with extensive Internet circulates of all drafts and discussion.

Require mandatory cross-licensing of software patents in a manner that permits the patent holders to reap reasonable rewards, but avoids the clear and present danger that software patents will destroy the national leadership in this important industry, produce inferior products for the public, and otherwise impede progress.

Let us stand on each others' shoulders, rather than on each others' toes.

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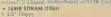
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Letters continued from page 42

including help format files and other documents, and convert them to unified document language.

Far from closing the Windows operating system to independent devel opers, standardizing on - HTML format file will help them by not require ing special "kits" or procedures to create help and other files Further, because a standard file format is used, it will no longer be necessary to only use Microsoft utilities to read these common files. Developers will be able to shop for help formatting utilities. Users will be able to replace the help reader with an alternative, perhaps from Netscape.

It is unfortunate that this has become a fight over Microsoft sales practices. I don't doubt that Microsoft plays hardball. Salesmen are generally trained to take every advantage, and given such incentives! is surprising that the law is not broken more often

But there are sound reasons for including m least an HTML reader into the operating system, and I hope that work goes forward after the

Scatt A. Moore

In Other News: Africa-More Bandwidth Needed

From Royal Farros's column on the Internet in Africa (#174), I quote "Everyone is excited about the Internet in Africa... Disclaimer. When I say 'everyone,' I mean 'people involved in the tourist trade.' By definition, these are individuals who have ■ job and some education and aren't (actively) involved in a war."

Huh? How long are we (people of African descent) to tolerate and have to deal with such ignorance? Mr. Farros' technical pedigree may be first rate, but his musings in regards to "everyone" in Africa 28 inexcusable. I think readers would be better served by picking up Wired 6.01 and read "Africa Rising" by John Perry Barlow.

Mr. Farros' visit and perceptions of South Africa prepresentable of South Africa and should not be, in this forum, projected onto the whole of the continent. Sites such as http://www.ghana.com are en dence that Africa is not all spear-chucking, un-wired cannibals on the Serengeti as Mr. Farros would have us believe. In fact, I myself regular ly correspond with friends in Africa min email who are not in the "tourist industry." They are not in "war," they work, and are educated

Africa's problems may seem cute when viewed from afar, but for those of us with loved ones on the continent it is not funny 10 see someone with a large readership poke fun

Jason Harris

Although it should go without saying that we intended no disrespect of trivialization of Africa's people or complexities, we most sincerely apply ogize to Mr. Harris and any others who were offended by pair infebra-

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LECROTIMES - JANUARY 30, 1998

PalmPilot continued from page 110

Accessorize

Although it comes with a nice leather case, with a reinforced side to protect the LCD screen, you might want to buy the optional belt clip case (\$25). For those into fashion, there is even a leather Dooney and Burke case (\$50) and Cross writing stylus (from \$30).

If you really want to go all out, a special leather jacket (\$239) is available with a special inside pocket for your PalmPilot!

Although 3Com's Web page provides a sleek way morder accessories, search the Net for places that discount PalmPilot accessories. You might be able some serious dough!

3Com did everything right with the PalmPilot. It can quickly become as indispensable as your wristwatch. In fact, it can replace your watch. Sure, it's a lot bulkier, but can your watch do email?

Palm Computing recently announced that paging capabilities will available to PalmPilot users with a 2MB memory card add-on-Developed by Motorola Inc., the card will provide one-way paging, without any size increase. The street price is expected to be under \$200. With Motorola's recent announcement of a two-way paging device, it would seem like ■ natural to also bring this capability to the

Apparently, application development is pretty easy for the PalmPilot, = demonstrated by the oceans of available PD-type software. (There are reportedly over 3,000 developers currently.) I'd expect to start seeing companies selling single-purpose PalmPilots-perhaps utilizing most of the memory for specialized applications like in the

Buy One Now

3Com did everything right with the PalmPilot. It can quickly become wristwatch. In fact, it can replace your watch. Sure, it's a lot bulkier, but can your watch do

So if you've been waiting for me perfect PDA it's here, and it's reasonably priced. Happy piloting everyone.

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The Making Of An Internet Startup sentinued from page 8

Practically speaking for me e-commerce venture, if you've been per of a previous success at a reasonably high level, then, with a though ful business plan, you might see a \$500K-\$3 million valuation. If you have little-to-no senior experience, valuations can be \$50K-\$50K I you have a team together and some significant time into a propoetry product or process that people are getting excited about, you could see a valuation move up to the \$3-\$6 million range. And if you're active ally selling the product, getting great reviews, and generally seeing all the important measures of a business move up the hockey stick 1 business can be valued anywhere from \$6 million to \$14 million.

Of course, your business could be worth a whole lot less. Or more li really depends on whether you can find anyone to buy into your story. THE PRESENTATION IS

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The Business Plan

The hardest part about doing a business plan is that no one will read it. Check that... people will maybe read the one-page executive summary (any longer and you've lost your audience) and the summary financial projections.

However, as everyone will tell you, the process of doing a business plan, including detailed financial projections, is important because it helps you organize your thoughts. If you can't do a business plan and finan-

cial projections, can you really build a business?

Still, don't waste valuable time: Keep the business plan short and to

Doing a business plan does one other great thing: It helps you are ate a well-thought-through outline presentation of your business something that hits on the "who, what, why, how, and how big" of your business Don't exhaust yourself with the business plan and de a half-assed job on the presentation: The presentation is your important tool in raising money. Nail and the process just got in order of magnitude easter. Blow it and you'll find yourself back #8 the Angel circuit.

(One last tip: Never say, "So if the market size in \$100 billion and we get just 0.5% of this market..." Even though venture people will do the calculation themselves, they hate it when an entrepreneur uses the back-of-the-envelope thinking.)

To Be Continued... Yet Again

Since the venture process is so critical to any start-up, we've taken the long approach in this series. We'll wrap up in the next article, though by discussing the dangers of getting too high of a valuation, possibling yourself part. ing yourself with venture "alternatives," and contemplating how the ture will change your life forever.

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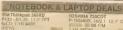
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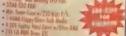
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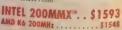
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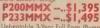
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DVORAK'S LAST COLUMN - BY JOHN C. DVORAK

The Great Foreboding

Or, A Last Look At The Macintosh, I Think

went to the Macworld Expo to see who was bailing out. Answer: everyone, kind of. The atmosphere was gloomy to say the least, with die-hards rationalizing their position and keeping the faith. Jobs livened things up with his keynote, and a slew of Maco-philes were braging about the glories of Office 98 and how the Mac will get it first. Needless to say these folk have not been keeping up. Anyone knows now that the first group to get Office 98 will be sorry! Can you spell "bugs and incompatibility" Most PC users were saying "better them than us."

After the show I wandered home to do some file archiving and ran into this column from 1992 which predicted this decline way back then. I've noticed over the years that predicting gloom always pays off because it eventually happens. While being five or six years ahead of the event may be excessive, it does show some insight. The following missibe was written five and a half years ago for the now defunct MacUser (reprinted by permission of author me.)

It's time to face the fact: the Mac is at the end of its lifecycle. It's become a dead-end platform just as the Apple II became a dead-end platform in 1984 when the Mac was introduced. The newest same-old Macs to be sold in Sears prove that the end is near.

.

The basic Macintosh is almost nine years old. If you count the Lisa as part of its evolution then Bs nearly a decade old. This is old for an architecture that hasn't changed much except for the addition of a needed bus and some multitasking capability.

Sure the chips are faster, but Motorola has been unable to keep up the tortid pace set by intel and we'll never see a \$60000, that's for sure 50 even the CPU is a dead-end as Apple will move to RISC and a new dealgo. The death knell for the Mac will be symbolized by some sort of utilisate such as the Appl 1384 APPLE II FOURD. ER' bash Apple three when it rolled out the Apple Ite right in the lace of the Mac juggermant. When you see a Machinsh Forever party, you'll know the Mac is dead.

The big question is what will Apple call the next generation computer? The Max III? Ut will

the Mac moniker be dropped altogether or just left to languish like the Apple II? I suspect it will languish as die-hard Mac owners moan and groan, like old Apple II users used to do.

Whatever happens, now is the time for users to take action and help name the new platform. I'm sure Apple is consulting with naming experts, but these guys do not have the collective brain-power of the Mac user community. I have a few ideas that may trigger some of your own. Send ideas to John Sculley.

Next-Generation Names

Naming conventions fall into five broad categories: vegetable, animal, mineral (remember the VAM hair tonics), mathematical and conceptual.

The name Apple itself comes from the vegetable category. This category broadly refers to any non-mobile life form, except for SYSOPS. The Macintosh, the Pineapple, the Fern. I'd include mushrooms and fungl in this category too. The Pinecone II might be a good name for a computer. Or the Seaweed. How about the Yucca or the Onion Computer! I like the Cactus. Computer. Get the point? I suspect Apple may name the next machine after still another breed of apple fruit, such as the Roma, the Gravenstein or the Golden Delicious, How about Winesson us Crabapole?

Onward to the animal category. This was once used by car makers to excess: Falcon, Mustang, Bronco, Cougar, Panther, Stingray. The computer makers haven't done much to exploit these possibilities. There are a lot of potential names in this category. The buffalo, canary, pig, dog, cockroach, blowfish, horsefly. I think the Apple Carp would be a good name. How about hybrid names such as flank steak or corn dog? How about a radical new name such as the Apple Boneless Chicken Computer?

Mineral is the next category. Bock, dust, sand, aslt water, cardboard, pyrites, gold, silver, hydrogen. Here the possibilities are endless, especially if we think in terms of macros such sockets self or 'crock of crap.' Now I guarantee that if Apple names its next computer the Apple Crock of Crap it would get all the free publicity it would ever need. Every nevrapper and maga-

zine would analyze the idea to death wondering why a great marketing company like Apple would do such a thing. "Looking for a new computer? Buy an Apple Crock of Crap!" Copycats would follow with screwball names for their machines too. Scatological references would be in vogue as we'd see the Compaq Pile O' Dung and the IBM Bat Guano/2.

The mathematical names come next. They are usually just alphanumeric designations such as the new Mac 200 and 400 machines. German car companies seem preoccupied with this as the accepted way to name cars: 75011, 3000, 1908, 3251, 911, 914, 939, etc., etc. Some cars like to use a math formula such as the 2+2 sports car. (Why they just don't call it a "4" mystfles me.) All the chip makers such as Intel and Motorola have been caught up in this concept from the first 4004 microprocessor through the 68040 and the 486DX2. These are probably the ultimate names in nerdland, but let's hope Apple doesn't co in this direction.

Finally there is the high concept. A name like the Oldsmohile falls into this category. Concept names for a computer might be words like sunset, highjump, dreamboat. More complex concepts such as "pie-in-the-face" or "rotten glass of swill" add new dimensions in this category. Apple could, for example, call its computer the Bust a Gut Laughing Computer. What about being descriptive with a name like Oocey-GUI Computer?

I think a macho name such as the Butt-Kicker would be perfect for a computer. "Falling behind in your work? Spreadsheets taking forevar to recalc? Try a Butt-Kicker from Apple!" Very cool name, if you ask me.

Whatever Sculley and company does let's hope it's not going to use the code name like it did with the Macintosh. Then we'd be using the Apple Pink How about Pinkintosh? I think not. You'd better get those suggestions in FASTI

Needless to say I was a lot funnier six years ago and it's too late for the suggestions. Times change,

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